## **EXHIBIT FFF**

UNITED STATES DISTRICT COURT EASTERN DISTRICT OF NEW YORK

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McDONALD'S CORPORATION,

Case 1:19-cv-06471

Plaintiff,

-against-

VANDERBILT ATLANTIC HOLDINGS LLC,

Defendant.

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Zoom video conference deposition of SHARON LOCATELL, taken pursuant to notice, was held remotely, commencing September 23, 2021, 10:07 a.m., before Leslie Fagin, a Stenographic Court Reporter and Notary Public in the State of New York.

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MAGNA LEGAL SERVICES
320 West 37th Street, 12th Floor
New York, New York 10018
(866) 624-6221



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     APPEARANCES:
     (All Parties Present Via Zoom.)
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 4
     PASHMAN STEIN WALDER HAYDEN P.C.
 5
     Attorneys for Plaintiff
               Court Plaza South
 6
               21 Main Street, Suite 208
               Hackensack, New Jersey 07601
 7
     BY:
               BRENDAN M. WALSH, ESQUIRE
 8
 9
     MEISTER SEELIG & FEIN LLP
     Attorneys for Defendant
10
               125 Park Avenue, 7th Floor
               New York, New York 10017
11
     BY:
               HOWARD S. KOH, ESQUIRE
12
     ALSO PRESENT:
13
         STACY HOWARD
14
        MICHAEL MEYER
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Page 3 S. Locatell 1 2 LOCATELL, called as a SHARON 3 witness, having been duly sworn by a Notary Public, was examined and testified as follows: EXAMINATION BY MR. KOH: Good morning, Ms. Locatell. 9 name is Howard Koh. I'm counsel for the 10 defendant in this case pending in the United 11 States District Court for the Eastern 12 District of New York. 13 My client, as you know, is Vanderbilt Atlantic Holdings LLC. I will be 14 15 taking your deposition today and I believe 16 you've been deposed before, is that correct? 17 Α. Yes. 18 And I don't know if you have been on video depositions before, but it's 19 2.0 important that we speak one at a time, is 21 that a fair instruction? 22 Understood. 23 Q. And do you understand that if, at 24 any time, you would like to take a break, you 25 may do that, just let us know and I would



Page 4 S. Locatell 1 2 request that you answer the question pending 3 on the record, is that understood? Understood. Α. 5 You are the president of Appraisers 6 and Planners, correct? 7 Α. Yes. And it's Appraisers and Planners, Q. 9 Inc. 10 What is that organization? 11 We are a midsize appraisal and Α. 12 consulting firm that deals with real estate 13 in the metro New York area. 14 And you are a member of the 15 Appraisal Institute, MAI? 16 That is correct. 17 I understand you are also a member Q. of the Counselors of Real Estate of CRE? 18 That is also correct. 19 Α. I understand you are a member of 2.0 Q. 21 the Royal Institution of Chartered Surveyors, 2.2 an MRICS? 23 That's also correct, yes. Α. 24 Q. You are a licensed real estate 25 appraiser in what jurisdictions?



Page 5 S. Locatell 1 2 Α. New York and New Jersey and also 3 Connecticut. You are not an attorney, though, 4 Q. 5 are you? Α. I am not. You are not an architect? I am not. But you have participated in rent Q. 10 reset proceedings before, am I correct? 11 Α. Many times, yes. 12 0. Are you able to estimate how many? 13 Α. Fifty to 60, that is an estimate. 14 And you've participated, both as a Q. 15 party representative and a neutral, as I 16 understand it, is that correct? 17 That is correct. Α. 18 And can you give us your best estimate as to the -- in those 50 or 60 rent 19 20 reset proceedings, how many times you 21 participated as a party and how many times --22 not a party, but a party representative and 23 how many times you participated as a neutral? 24 Α. I would say roughly, I've been a 25 neutral roughly 15 to 20 times. Again, this



- 1 S. Locatell
- 2 is an estimate, so maybe one-third,
- 3 two-thirds, one-third neutral, two-thirds
- 4 party appointed.
- 5 Q. Also, as I understand it, you
- 6 qualified as an expert in Federal Court?
- 7 A. That is correct.
- 8 Q. How about in any State Court, have
- 9 you been qualified as an expert?
- 10 A. Yes, New York, Connecticut and New
- 11 Jersey, I believe.
- 12 Q. And have you testified in Federal
- 13 Court before?
- 14 A. I have testified via a taped
- 15 deposition. The case was settled prior to
- 16 going to full litigation.
- 17 Q. And have you given testimony in any
- 18 State Court proceedings?
- 19 A. Yes, I have.
- Q. Was that at a trial, a hearing or a
- 21 deposition or something else?
- 22 A. Both trial and deposition. I may
- 23 have misspoken, misunderstood. I have
- 24 testified in Federal Court numerous times, I
- 25 apologize.



Page 7 S. Locatell 1 2 Have you ever not been qualified as Q. 3 an expert? 4 Α. No. 5 Now, you mentioned that you 6 participated in 50 or 60 rent reset 7 proceedings. Were any of those -- let me ask the 9 question less generally. Did any of those 10 involve ground rent as opposed to some other kind of rent? 11 12 Yes, many of them have involved ground rent and many of them have involved 13 14 rents for space. It runs the gamut. 15 So you've participated in ground rent reset proceedings, office rent reset 16 17 proceedings? You have to answer verbally. 18 Yes, yes, and retail rent reset 19 proceedings, industrial space rent reset 2.0 proceedings, as well. 21 How long have you worked as an 22 appraiser for McDonald's? 23 MR. WALSH: Objection to form. 24 Prior to this assignment, were you 0. 25 or your firm ever retained by McDonald's?



Page 8 S. Locatell 1 2 Α. Yes. 3 When was the first time that you Ο. were retained by McDonald's? 4 5 I believe it was 2013, 2012, 2013, Α. 6 to the best of my recollection. 7 And who at McDonald's hired you, for lack of a better word? 9 MR. WALSH: Objection to form. 10 Q. Who at McDonald's retained 11 Appraisers and Planners back in 2012, 2013? 12 MR. WALSH: Same objection. 13 Q. You can answer. 14 I honestly don't recall who 15 retained me the first time I did work for 16 McDonald's. 17 Q. I think you've brought up an attorney distinction, so let me pursue that a 18 little bit further. 19 2.0 Who first asked you to work for McDonald's back in 2012 or 2013? 21 I don't recall. 2.2 23 And since that first assignment for Q. 24 McDonald's in 2012 or 2013, how many 25 assignments have you done for McDonald's, not



Page 9 S. Locatell 1 2 including the one related to or any 3 assignments related to 840 Atlantic Avenue? 4 Again, this is an estimate, I would 5 say over the last almost 10 years, maybe 20 6 assignments. Can you estimate for me, at any given time, how many assignments from McDonald's, Appraisers and Planners has in 10 its office? 11 MR. WALSH: Objection to form. 12 You can answer. 0. 13 Sometimes none, on average, we do Α. 14 one or two a year maybe. 15 So you average one or two 16 currently, you are averaging between one or 17 two assignments from McDonald's a year, is 18 that correct? 19 That's about correct, yes. 2.0 Q. How long have you known Carol 21 DeMarco? 22 Probably -- I don't recall if 23 Carol -- if I was introduced to Carol during

## 25 McDonald's, but, if not, it was probably

24



the first assignment or so that I had for

Page 10 S. Locatell 1 2 shortly thereafter, so maybe, if it wasn't 3 2013, maybe 2014 or so. 4 Q. Over the period of time since 2013 5 or maybe 2012 or 2014 that you have done 6 assignments for McDonald's, approximately how many of those assignments has Carol DeMarco been involved in? 9 I would say she was involved in 80 10 percent of them. 11 When did you first get introduced Q. 12 to Mike Meyer? 13 Again, I don't specifically recall, Α. 14 but I worked on an assignment for them, with KTR, as well, a few years back and I think 15 16 Mike might have been involved with that, so 17 it's been a few years. 18 What assignment was that? 19 Α. That was the rent reset for space 2.0 in Times Square. 21 Were you representing McDonald's in Q. 22 that proceeding? 23 MR. WALSH: Objection to form. 24 Α. Yes.



Were you engaged by McDonald's for

25

Q.

- 1 S. Locatell
- 2 that rent reset proceeding in Times Square?
- 3 A. Yes, both KTR and myself were.
- 4 Q. Have you ever worked for the
- 5 principal of Vanderbilt Atlantic, Sam
- 6 Rottenberg?
- 7 A. No, not to my knowledge. I have a
- 8 large staff of appraisers here, but, to my
- 9 knowledge, we have never done any work for
- 10 Mr. Rottenberg.
- 11 Q. Have you ever done any work for the
- 12 firm of Wachtel Missry?
- 13 A. Again, not to my knowledge,
- 14 however, my partner has been in business for
- 15 -- this firm has been in business 80 years
- 16 and he has been working, not quite that long,
- 17 but almost as long, so I'm hes -- I hesitate
- 18 to say that we have never done work for them,
- 19 but, to my knowledge, they are not a
- 20 recurring client of ours.
- Q. Let's talk about you, personally.
- 22 You, personally, have never worked with Sam
- 23 Rottenberg, right?
- A. No, not to my knowledge.
- 25 Q. And have you, personally, ever



- 1 S. Locatell
- 2 worked with anybody at the law firm of
- 3 Wachtel Missry?
- 4 A. I don't recall. I work for a lot
- 5 of law firms, so I could have done a job for
- 6 an attorney or I could have done a job for a
- 7 client whose attorney was Wachtel and I was
- 8 retained by them, but dealt with the client,
- 9 so I'm hesitant to say no, never, to my
- 10 knowledge, not that I recall.
- 11 Q. When was the first time you met
- 12 Morris Missry?
- 13 A. I believe the first time I met him
- 14 was sometime in early 2019 at a meeting that
- 15 I attended with McDonald's and Mr. Missry and
- 16 his client.
- 17 Q. When you say, Mr. Missry and his
- 18 client, you mean Sam Rottenberg, right?
- 19 A. Yes, there was another gentleman
- 20 there, Tom Tener was there and there was
- 21 another gentleman. It might have been Mr.
- 22 Li, who also attended.
- Q. We will talk about that meeting, I
- 24 suspect, a little bit later in the
- 25 deposition.



Page 13 S. Locatell 1 2 You've also worked with my partner, 3 Steven Meister, is that correct? That is correct. Α. 5 How many times have you and Mr. 6 Meister worked together on an assignment on behalf of a client? I believe it's twice. 9 This time, you are not working on 10 behalf of Mr. Meister? 11 Α. I am not. So earlier I was asking you a 12 13 little bit about the various types of rent 14 reset proceedings you had been involved in. 15 You would agree that you've been 16 involved in all types of rent reset 17 proceedings, right? 18 MR. WALSH: Objection to form. I have been. 19 Α. 2.0 Are there any specific 21 considerations that apply when you appraise 22 or you are involved in a -- specifically in a 23 ground rent reset proceeding? 24 MR. WALSH: Objection to form. 25 Α. I'm not sure what you mean by



Page 14 S. Locatell 1 2 specific considerations. 3 How do ground rent reset Ο. 4 proceedings differ from other rent reset 5 proceedings? 6 All reset, all rent reset 7 proceedings differ from each other, whether ground rent reset proceedings or space rent reset proceedings. It always goes back to 10 the lease, what does the lease specifically 11 instruct you to do. 12 So you would agree then, the source Q. 13 for what the appraiser is supposed to do in a 14 rent reset proceeding is defined by the 15 lease, is that fair to say? 16 MR. WALSH: Objection to form and 17 to the extent it calls for a legal 18 conclusion. 19 You can answer. Ο. 2.0 I agree that in any fair market 21 value reset, that the lease is a very 22 important document. 23 Q. Have you ever heard the term, pad 24 site? 25 Α. Yes.



- 1 S. Locatell
- Q. What does that term mean to you?
- A. A pad site is typically a site that
- 4 is attached to a larger retail center, so,
- 5 for example, malls or strip centers will have
- 6 outposts of banks or fast food restaurants
- 7 located within their parking area. That is
- 8 what a pad site is.
- 9 Q. Have you ever heard the term,
- 10 development site?
- 11 A. Yes, of course.
- 12 Q. What does the term development site
- 13 mean to you?
- 14 A. A development, broadly speaking,
- 15 development site means a piece of land or an
- 16 under improved parcel that can be developed
- 17 for some purpose.
- 18 Q. When you say under improved, what
- 19 do you mean by under improved?
- 20 A. Well, for example, you could have a
- 21 site that has a hundred year old industrial
- 22 building on it, but it is a development site
- 23 today because it would be redeveloped with an
- 24 office building if it were available for sale
- 25 and you could deliver it vacant of leases,



Page 16 S. Locatell 1 2 most importantly, and tenancies. 3 Are you being represented by an 4 attorney at this deposition? 5 Α. No, I am not. 0. What did you do to prepare to be 7 deposed today? Well, as you know, I've been 9 involved in this property for many years and 10 it's been quite a while since I looked at the 11 file, my reports, Mr. Tener's reports, so I 12 reread all of that data, I met with counsel 13 yesterday to -- you delivered to my office 14 two giant boxes of documents, one of which I 15 almost tore my back this morning trying to 16 put it on a chair. 17 Sorry? Ο. 18 I did not bend from my knees, is 19 the problem, but, in any case, I paged 2.0 through these documents and then realized it 21 appeared to be my entire file which I had 22 sent to you earlier at some point. I don't 23 remember if it was last year or early this 24 year, so I generally relooked through all the



data so I could answer your questions to the

25

- 1 S. Locatell
- 2 best of my ability today.
- 3 Q. You mentioned that you met with
- 4 counsel yesterday. Who was that?
- A. Mr. Walsh and Ms. Howard.
- 6 Q. Was that meeting in person or some
- 7 other manner?
- 8 A. It was in the 2021 Zoom fashion.
- 9 Q. So what did you and Mr. Walsh and
- 10 Ms. Howard discuss at this meeting?
- 11 A. Well, basically, we opened the
- 12 meeting, we met for a couple of hours, we
- 13 discussed the fact that this deposition was
- 14 likely going to be all day because they told
- 15 me how long that Mr. Tener's deposition took,
- 16 and then we discussed all of the documents
- 17 that you had delivered and I had been paging
- 18 through them and was wondering if I needed to
- 19 read all of them, we discussed that.
- 20 We discussed the reports that I had
- 21 prepared, the report that Mr. Tener had
- 22 prepared, just the same thing that I told you
- 23 earlier in terms of trying to prepare so I
- 24 could answer your questions to the best of my
- 25 ability, because it has been sometime since



Page 18 S. Locatell 1 2 all of these documents were researched and 3 read, et cetera. 4 During yesterday's Zoom meeting, 0. 5 did McDonald's counsel point to any or 6 identify any specific documents that they wanted you to pay particular attention to? They advised me to be familiar with 9 my reports, which I knew to do, so those were 10 the documents that we talked about. 11 Did you talk about Mr. Tener's Q. 12 reports? 13 Α. Not in any specificity, just as 14 they related to the rereading them and being 15 familiar with the information that they 16 contained. 17 MR. KOH: Nat, will you please 18 bring up No. 1 in my stack, the November 19 20, 2018 email from Ms. Locatell to 2.0 Ellen Benjamin. It's now been marked as 21 GG. 2.2 (Exhibit GG, November 20, 2018 23 email from Ms. Locatell to Ellen 24 Benjamin, marked for identification.) 25 Q. I would like to focus your



- 1 S. Locatell
- 2 attention on the second email from the top on
- 3 Exhibit GG, that is an email from Michael
- 4 Meyer dated August 16, 2018 to you with a
- 5 copy to Ms. DeMarco.
- 6 Is this the first time you recall
- 7 having contact with Mr. Meyer?
- 8 MR. WALSH: Objection to form.
- 9 A. Regarding this assignment, this
- 10 appears -- it's roughly around the time I
- 11 remember I was contacted.
- 12 Q. That is helpful and you answered my
- 13 next question.
- 14 My next question is simple. Had
- 15 you communicated with Mr. Meyer about
- anything before October 16, 2018?
- 17 MR. WALSH: Objection to form.
- 18 A. Again, as I said earlier, I don't
- 19 recall if Mr. Meyer was involved in the Times
- 20 Square matter, so I don't recall. He was not
- 21 a primary contact person for that matter, but
- there were a number of people from McDonald's
- 23 that were at the hearing and were involved
- 24 and I don't recall if Mr. Meyer was one of
- 25 them. If he was, then I might have had a



- 1 S. Locatell
- 2 conversation with him or been party to a
- 3 conversation during that period. However, as
- 4 relates to this assignment, this is roughly
- 5 the timeframe that I remember being contacted
- 6 by Mr. Meyer.
- 7 Q. That's helpful, too. My question
- 8 is prior to this assignment, were there any
- 9 other assignments that you worked on with Mr.
- 10 Meyer where you had substantial, let's call
- 11 it, contact with him?
- MR. WALSH: Objection to form.
- 13 A. No.
- Q. Was the answer no?
- 15 A. The answer is no.
- MR. KOH: Let's bring up what was
- 17 previously marked Plaintiff's Exhibit
- 18 39. It's No. 2 in my stack.
- 19 Q. What should be on your screen now
- 20 is Plaintiff's Exhibit No. 39.
- 21 Can you tell us what this document
- 22 is, Ms. Locatell?
- 23 A. This appears to be an email that --
- 24 it's a chain of an email where we sent a
- 25 retainer to Mr. Meyer and then he responded



- 1 S. Locatell
- 2 to see the signed letter attached. I'm
- 3 assuming the signed letter was the retainer.
- 4 That's what it seems to be referring to.
- 5 Q. For this property at 840 Atlantic
- 6 Avenue, which is the subject of this
- 7 litigation, was this the only retainer that
- 8 was entered into?
- 9 A. To the best of my recollection.
- 10 Q. So it would be accurate to say that
- 11 Appraisers and Planners, Inc.'s assignment
- 12 here would be to act as the tenant's
- 13 appraiser in regard to determining the fair
- 14 market rental value, FMRV, payable for the
- 15 five-year option period for the demised
- 16 ground lease premises as of approximately
- 17 March 2018 date to be provided, right?
- MR. WALSH: Objection to form.
- 19 A. This is a form retainer we do send
- 20 out and it also includes all work associated
- 21 with this assignment and that's why we have
- 22 an hourly rate, as many times assignments are
- 23 broader than what one initially thinks
- 24 they're going to be, so this retainer covered
- 25 any work we were going to do for McDonald's



- 1 S. Locatell
- 2 regarding 840 Atlantic Avenue.
- 3 Q. The only kind of work mentioned in
- 4 the retainer is the acting as the tenant's
- 5 appraiser in regards to determining the fair
- 6 market rental value of the subject premises,
- 7 right?
- 8 MR. WALSH: Objection to form.
- 9 A. No, that's incorrect. I mean, the
- 10 retainer is for work related to this property
- and we bill hourly for all work necessary, so
- 12 this would have been -- this is the retainer
- 13 that McDonald's -- any work that McDonald's
- 14 asked me to do in regard to 840 Atlantic
- 15 Avenue would be covered by this retainer and
- 16 it would be billed hourly beyond the flat
- 17 fee.
- 18 Q. Is it true that once you were
- 19 retained, one of the early things that you
- 20 would do in order to fulfill your assignment
- 21 or assignments to McDonald's would be to
- 22 review the ground lease of the subject
- 23 premises, right?
- MR. WALSH: Objection to form.
- 25 A. I'm sorry, you said once I was



Page 23 S. Locatell 1 2 retained? 3 Let me ask you, did there come a Ο. time when you reviewed a ground lease related 4 5 to the premises at 840 Atlantic Avenue? 6 Α. Yes. 7 MR. KOH: Let's bring up exhibit --No. 3 in my stack, the March 18, 1998 ground lease. It was previously marked 10 as Exhibit C. 11 Is this the ground lease that you 0. 12 reviewed? 13 Α. It appears to be. Yes, this 14 appears to be the ground lease. 15 Included in that ground lease as Exhibit F, I believe, is a document called an 16 17 option rent addendum. 18 Are you familiar with that? 19 MR. WALSH: Objection to form. 2.0 Α. Can you direct me to the page, 21 please? 2.2 I'm going to make it simple and I 23 will bring up what was marked as Exhibit 4 --24 is 4 in my stack, which is the option rent 25 addendum.



Page 24 1 S. Locatell 2 Take a look at that. This was 3 previously marked as Exhibit D. 4 Do you know what Exhibit D is? 5 That is the option rent Α. I do. addendum that is part of the lease. 6 7 And in connection with this assignment, did you read the option rent 9 addendum? Yes, I did. 10 Α. 11 I would like to focus on the second 12 page of that and the second paragraph, which 13 begins, The rental value. Read that 14 paragraph to yourself and tell me what that 15 paragraph means to you. 16 MR. WALSH: Objection to form. 17 Α. It means we are determining a 18 rental value without the improvements in 19 place. 2.0 Under what use of the property is 21 the rental value to be determined? 2.2 MR. WALSH: Objection to form. 23 Well, it's very dangerous to just 24 select a sentence within the entirety of this 25 option agreement or option rent addendum.



- 1 S. Locatell
- 2 The entirety -- these two pages directs the
- 3 appraiser as to how they are to determine the
- 4 rental value and the most important piece of
- 5 information is that it's subject to the lease
- 6 itself and this term is for a five-year
- 7 renewal term, so the use is relative to the
- 8 term to which the property can be put.
- 9 Q. Taking your -- I'm sorry, did you
- 10 finish?
- 11 A. I am finished, yes.
- 12 Q. Taking your assumption, would it be
- 13 fair to say that the option rent addendum
- 14 directs that the property be appraised at its
- 15 highest and best use taking into account
- 16 whatever the term is?
- 17 MR. WALSH: Objection to form.
- 18 A. It directs us to determine the
- 19 rental value based on highest and best use
- 20 relative to the term, yes.
- 21 Q. A little bit earlier you mentioned
- 22 that the engagement letter, which we looked
- 23 at at P 39, covered not only working as the
- 24 tenant's appraiser under the option rent
- 25 addendum, but also doing other work for



Page 26 S. Locatell 1 2 McDonald's relating to this property. 3 Did there ever come a time when you 4 were asked to do other work relating to this 5 property that did not have to do with the 6 setting the fair market rent under the option term addendum? MR. WALSH: Objection to form. Do you understand the question? Q. 10 Α. I believe I do. 11 Can I answer? 12 Q. Yes, please. 13 Α. So I was asked to attend meetings, 14 obviously, and to review landlord's reports. 15 I was asked to do research regarding such 16 review and attending such a meeting, so we 17 were asked to prepare various analyses and 18 work relative to both the preparation of my 19 reports, as well as the reports prepared by 2.0 Mr. Tener at KTR. 21 When you say you were asked to 22 prepare various analyses and reports, were 23 those written? 24 Α. Some were, yes.



Can you describe those written

25

Q.

- 1 S. Locatell
- 2 reports for me?
- 3 A. So the initial reports that we
- 4 prepared for the client in late 2018 dealt
- 5 with the value of the property as a
- 6 development site and those two -- that value
- 7 was prepared without consideration of the
- 8 language of the rent option addendum.
- 9 Additionally, once the rent renewal
- 10 period passed, which was April, April 1, 2019
- 11 I believe is the date that the rent, renewal
- 12 rent is to be redetermined, we did two
- 13 reports. We did a letter of opinion report
- 14 and then a more fulsome report of the rental
- 15 value based on the terms of the rent reset
- 16 option agreement or addendum. So there were,
- 17 I think, four reports prepared in total.
- We also did the appraisal
- 19 requirements are unique in that if you --
- 20 even if you give a verbal value, you've
- 21 effectively or technically prepared a report,
- 22 so in speaking with the client in reviewing
- 23 Mr. Tener's report, although I don't believe
- 24 I ever prepared a full written rebuttal or
- 25 review of his report, I did have



- 1 S. Locatell
- 2 conversations with the client advising them
- 3 of the numerous and extensive errors in Mr.
- 4 Tener's report, both as relates to the
- 5 specific data assumptions he used and also
- 6 his complete misreading of the ground rent
- 7 addendum option as to how the renewal rent
- 8 was to be determined, so there were verbal
- 9 reports prepared for the client, as well.
- 10 Q. That's helpful. Thank you.
- 11 You said that the initial reports
- 12 that you prepared for the client in late 2018
- dealt with the value of the property as a
- 14 development site.
- Who asked you to do that?
- 16 A. Carol DeMarco asked for us to value
- the land and Ellen Benjamin, who works very
- 18 closely with me who is an assistant
- 19 appraiser, put together the first sort of
- 20 tranches of data that we sent to them.
- 21 They were anxious to get an idea of
- 22 values and prior to the actual rent reset
- 23 coming up and so Ellen Benjamin of my office
- 24 put together the initial report and,
- 25 unfortunately, when she did that, she only



| 1  | S. Locatell                                   |
|----|---|
| 2  | included in her letter the first two bullet   |
| 3  | points or paragraphs of the rent addendum     |
| 4  | option that does not describe how you         |
| 5  | actually have to do it, what the procedure of |
| 6  | setting the new rent is.                      |
| 7  | So she had put together land sales,           |
| 8  | which was an incorrect method of analysis and |
| 9  | also Carol, because she doesn't do this,      |
| 10 | that's why she hires us, she didn't           |
| 11 | understand or know what the I'm assuming,     |
| 12 | I don't want to say she didn't understand,    |
| 13 | but when she asked us to do this, she said    |
| 14 | you could put together some land sales and    |
| 15 | rents and then told us to prepare the value   |
| 16 | based on the ground lease option.             |
| 17 | So the initial reports that were              |
| 18 | done in late 2018 were sort of data from both |
| 19 | perspectives and they actually were data that |
| 20 | was incorrect relative to the rent addendum   |
| 21 | option, so the reports, when we actually did  |
| 22 | them for the rent addendum option in early    |
| 23 | 2019, are the reports that meet the terms of  |
| 24 | the actual rent provision reset language.     |
| 25 | MR. KOH: Please bring up what is              |



Page 30 S. Locatell 1 2 No. 5 in the stack, which is marked as 3 exhibit -- it was previously marked as Exhibit I. 4 5 Ms. Locatell, can you tell us what Exhibit T is? 6 7 Exhibit I is a document that was prepared early in this case, in December 12, 9 2018 is the date, and it sets forth net lease 10 comps that we had uncovered as of that date 11 for comparison to determine the subject's 12 rental value for the five-year renewal term. 13 On the page No. 5, which bears 0. 14 Bates stamp MCD 00347, is that your 15 signature? 16 That is. Α. 17 Did you read this Exhibit I before Q. 18 it was -- before you signed it? 19 Α. Yes. 2.0 And, thereafter, did you or someone 21 in your office send it to Mr. Meyer and Ms. 2.2 DeMarco? 23 Α. I assume it was sent to them, yes. 24 Is it your practice to sign --25 strike that.



Page 31 S. Locatell 1 2 Is it your practice to sign 3 correspondence before you are ready to send it out of your office? 4 MR. WALSH: Objection to form. I didn't say I wasn't ready to send Α. 7 it out. I was just asking generally. 9 question is, as a usual practice, do you wait 10 until you read the document and are ready to 11 send it out of your office until your signature is affixed on the document? 12 13 MR. WALSH: Objection to form. 14 Α. It's interesting you bring that up 15 because, you know, with the advent of electronic signatures, it's something that 16 17 I'm constantly telling my appraisers. 18 review hundreds of reports a year and that 19 when we send things out in draft, you have to 2.0 make sure the signature is not on it. 21 Yes, I would have reviewed this 22 prior to it being signed. What I was getting 23 at before is if you notice, page 2, page 2 24 only quotes from the lease A and B, which 25 does not direct you as to how you need to



- 1 S. Locatell
- value this property. That's what I was
- 3 speaking to before, but this report had been
- 4 read by myself, I signed it and that's why it
- 5 went out.
- 6 Q. And since we are on page 2, if you
- 7 drop down, there is a section called Sales
- 8 (Rental) Comparison Approach.
- 9 Do you see that?
- 10 A. I do.
- 11 Q. Why is the word, rental, in
- 12 parenthesis?
- 13 A. That's what we are doing here, we
- 14 are doing a fair market rental value
- 15 determination and when you do that, you use
- 16 the sales comparison methodology. That is
- 17 just a methodology for how you determine
- 18 value. Most appraisals are done for sale
- 19 purposes, so the book, when they talk about
- 20 the steps that are required to come to a
- 21 conclusion of value, refer to them as sales.
- 22 The practice is you use the same methodology
- 23 when you are determining a rental value.
- So for clarity, since we are doing
- 25 a fair market rental value, I'm showing here



- 1 S. Locatell
- 2 what the methodology we are using and that's
- 3 why rental is in parenthesis.
- 4 Q. On that page and the page that
- 5 carries over, there are five numbered
- 6 paragraphs. Paragraph 3 says one of the
- 7 steps is to select relevant units of
- 8 comparison, e.g., price per square foot and
- 9 develop a comparative analysis for each unit.
- 10 Why is price per square foot an
- 11 important consideration?
- MR. WALSH: Objection to form.
- 13 Q. Is price per foot an important
- 14 consideration?
- MR. WALSH: Same objection.
- 16 A. Whenever you are doing a market
- 17 sales comparison approach, you look at the
- 18 data relative to how the market looks at it.
- 19 There is no prescribed method that says you
- 20 must look at something relative to price per
- 21 square foot or price per acre or price per
- 22 linear foot or total price.
- What is important that you consider
- 24 is how does the market look at a property and
- 25 in our market, when you are looking at sites



| 1  | S. Locatell                                   |
|----|---|
| 2  | similar to the subject that can be leased for |
| 3  | a period of five years and you are looking    |
| 4  | for rental value comps, typically, one will   |
| 5  | look at price per square foot of site, they   |
| 6  | will look at total price, but when you look   |
| 7  | at the unit of comparison per square foot,    |
| 8  | price per square foot is a metric that is     |
| 9  | considered, but also the total price is       |
| 10 | considered and so in this the steps of        |
| 11 | this methodology will typically will tell you |
| 12 | to lay out the price per unit that you are    |
| 13 | comparing.                                    |
| 14 | And you will see, this is just an             |
| 15 | example, price per square foot, this is not   |
| 16 | saying in my report, the only way you could   |
| 17 | look at the sale rental comps is by price by  |
| 18 | square foot, but this is an example of how    |
| 19 | the methodology is applied.                   |
| 20 | Q. In one of your earlier answers when        |
| 21 | I asked you about the word, rental, in        |
| 22 | parenthesis, you referred to a book, you said |



most appraisals are done for sale purpose of

When you talk about steps are

23

24

25

book.

Page 35 S. Locatell 1 2 required to come to a conclusion of value, 3 what book are you referring to? MR. WALSH: Objection to form. 4 5 Can you read that sentence you 6 said? The way it said is as following: Most appraisals are done for sale purposes, 9 so the book, when you talk about the steps 10 that are required to come to a conclusion of 11 value, referred to them as sales. 12 What book did you mean? 13 MR. WALSH: Objection to form. 14 The Appraisal of Real Estate. Α. 15 Were you thinking of a particular Q. section of that book? 16 17 Α. No. 18 So for this report that we are 19 looking at, the comparable rental leases 2.0 chart on page 4 identifies three purportedly 21 comparable leases, correct? 2.2 Objection to form. MR. WALSH: 23 Α. Correct. 24 Who found those comparable net Q. 25 leases?



Page 36 S. Locatell 1 2 I believe Ellen Benjamin of my 3 office found them. How long -- does Ellen Benjamin 4 Q. 5 still work for you, by the way? 6 Α. Yes, she does. 7 How long has she worked for you? Α. Twenty years. 9 So would it be fair to say she is Q. 10 an experienced real estate appraiser? 11 Yes. Α. 12 MR. WALSH: Objection to form. 13 Sharon, if could you just give me a 14 second or two just to get an objection 15 so we don't talk over each other. THE WITNESS: I apologize, I will. 16 17 MR. WALSH: Thank you. 18 Q. Ultimately, you concluded in this letter, which we've marked as Exhibit I, that 19 2.0 the concluded market rent GBA was \$80, and 21 that's on page 5, right? 22 MR. WALSH: Objection to form. 23 Does it say -- do you have page 5 Q. 24 in front of you? 25 Α. I'm looking at it. Please give me



Page 37 S. Locatell 1 2 a moment. 3 Yes, we concluded \$80 a total rent 4 of 300,000. 5 What is GBA? Is that gross 6 building area? 7 Α. It is. And can you explain to me what is 9 meant by gross building area? 10 Α. It's the area of an improved 11 property, not the rentable area, but it is 12 the gross building area, basically outside 13 wall to outside wall. 14 If there is a piece of land and it 15 has, for example, a parking lot and building, 16 the GBA would represent the footprint of the 17 building? 18 Α. That is correct. 19 And, here, you got to \$300,800 by Q. 2.0 multiplies \$80 a square foot times 3,760, 21 correct? 2.2 That is correct. 23 And the 3,760, where did that Q. 24 number come from? 25 Α. That's the existing GBA on the site



- 1 S. Locatell
- 2 and this is just so -- it seems like you
- 3 might be confused as to how the sites are
- 4 analyzed and valued.
- 5 Pad sites like this are looked at
- 6 by three different ways; total rent, which is
- 7 the metric that most tenants care about,
- 8 right, what's the nut I'm going to pay
- 9 annually. They are looked at rent per square
- 10 foot of the land and then they are also
- 11 looked at rent per square foot of building
- 12 size and, typically, a site like this, would
- 13 be improved with something that ranged from,
- 14 you know, three to 4,000 square feet.
- So one way of analyzing these is
- 16 looking at -- for the rental value of the
- 17 land, is looking at what -- if you look at
- 18 all my comps, they all range from roughly
- 19 3,300 square feet to 3,800 square foot. This
- 20 is the size of these QSR-type buildings that
- 21 are built, but they -- so in analyzing what
- 22 they're paying for the land, it is
- 23 appropriate to look at what they paid for the
- 24 improvement, because when someone goes in and
- 25 rents one of these, quite often, you will see



| 1  | S. Locatell                                   |
|----|---|
| 2  | an existing freestanding restaurant there and |
| 3  | the lease will expire, a new tenant will come |
| 4  | in place, they will gut or take the building  |
| 5  | down and build their own thing, but they will |
| 6  | build a building roughly the same size.       |
| 7  | So the rent they pay for the site             |
| 8  | itself can be looked at relative to per       |
| 9  | square foot of GBA price, per square foot of  |
| 10 | land price and total price and by all of      |
| 11 | these metrics, the conclusion reached here is |
| 12 | very reasonable because, as you can see, the  |
| 13 | total prices paid for the comps ranged from   |
| 14 | 121,000 per annum to 300,000 and the prices   |
| 15 | paid on a land basis ranged from a little     |
| 16 | over \$11 a foot to 15 a foot and if you take |
| 17 | my conclusion of 300,000, it makes sense on a |
| 18 | typical GBA building size, which I used the   |
| 19 | existing building because it's a typical size |
| 20 | that would be built there, and it also makes  |
| 21 | sense on a price per square foot per land and |
| 22 | makes sense on a total dollar basis. In       |
| 23 | fact, I chose the highest range possible to   |
| 24 | conclude for the subject based on these       |
| 25 | comps.  |



| 1 | S. | Locatell |
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- 2 Q. I've heard your answer. My
- 3 question is, where did the 3,760 number come
- 4 from? Am I correct that that was the square
- 5 footage of the existing McDonald's on the
- 6 site?
- 7 A. And that's what I said in the first
- 8 few words of my answer. That's what I told
- 9 you, and it's also the size of what a typical
- 10 QSR or retail building that would be put on
- 11 this site is, so they're one in the same, but
- 12 the value that's being estimated here is the
- 13 value for the site, the land value, based on
- 14 the highest and best use considering the term
- and so, by all metrics, whether you look at
- 16 it on a price per square foot of typical
- 17 building area, which, in this case, is equal
- 18 to the size of what the existing McDonald's
- 19 was or if you look at it on a price per site
- 20 basis or a total basis, the numbers all made
- 21 sense, but the conclusion I'm giving you
- here, the 300,000, is a land rental number.
- 23 Q. You said that on this particular
- 24 site, what would typically be built if the
- 25 existing McDonald's was knocked down would be



Page 41 S. Locatell 1 2 another building of similar size, is that 3 your testimony? That is my testimony, yes. Α. And how do you know that? Based on the market data research I Α. I think you have my later reports where I actually uncovered many more leases located within similar areas of New York City for 10 sites of similar size and the buildings that 11 are built on them are in this range. 12 So it's not me making this 13 declaration. It's the data telling me that I 14 must make this declaration. 15 Is it possible that another 16 appraiser who would look at this site might 17 conclude that a larger structure could be 18 built on the site? 19 MR. WALSH: Objection to form. 2.0 Α. How much larger, what size 21 differential? 2.2 If you are referring to Mr. Tener's 23 position that someone would build, for a 24 five-year term, even with options, a 20,000



square foot retail street front property with

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| 1  | S. Locatell                                   |
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| 2  | parking underneath of it, absolutely not, but |
| 3  | if you are saying that instead of 3,760,      |
| 4  | someone might build 3,200 square feet or      |
| 5  | 4,200 square feet, yes, I would say that the  |
| 6  | size of the building could differentiate off  |
| 7  | of the 3,760, but it's going to be within the |
| 8  | range of what the 11 comparables that I had   |
| 9  | included in my final report, plus one listing |
| 10 | show. I found no and I searched this          |
| 11 | market high and low for every type of         |
| 12 | comparable asset, I did not limit myself to   |
| 13 | buildings of this size, I looked for leases   |
| 14 | of property that are similar in location and  |
| 15 | if that had led me down the field of someone  |
| 16 | building 10 to 20,000 square feet I would     |
| 17 | have had those leases in my report, the       |
| 18 | market had spoken and it spoke very loudly    |
| 19 | that the size of what would be built at this  |

Q. So if any appraiser saw the

20

21

there now.

- 23 methodology that you described Mr. Tener
- 24 using, that appraiser would immediately
- 25 conclude that Mr. Tener was just wrong and he

location is in the range of you know, what's



- 1 S. Locatell
- 2 just missed the mark on this one?
- 3 A. That is my opinion, he is wrong
- 4 under many -- for many reasons, not just
- 5 because of the size of the building that he
- 6 is proposing to build here.
- 7 I'm not sure if he is actually
- 8 familiar or intimately familiar with this
- 9 area of Brooklyn. There is a very big
- 10 difference once you are east of Vanderbilt.
- 11 Even before that, once you are east of the
- 12 Barclays Center, the tenor and tone of
- 13 Atlantic Avenue changes dramatically for
- 14 retail space.
- This is an automobile
- 16 traffic-driven location, you know, within a
- 17 few blocks of this property, most of what
- 18 exists there are auto repair service places,
- 19 there are CubeSmart Storage. This is not a
- 20 walk to. I live not far from here. I drive
- 21 by this location to actually get my tires
- 22 changed and my car serviced and if I see a
- 23 person walking past this McDonald's, that's
- 24 unusual. People do not walk to this
- 25 location, this is a drive-by location.



Page 44 S. Locatell 1 2 That is why the highest and best 3 use of the property, given the term that's in 4 place, right, which, at best, is 20 years, 5 it's five years, by definition of the lease, that's what we are talking about. So that's something that we should be -- all be concerned with. 9 But even if you assume they have 10 control for 20 years, no one is building a 11 20,000 square foot retail, street front retail property here. You couldn't amortize 12 13 the cost of building it, tenanting it, trying 14 to find 20,000 -- a 20,000 square foot retail 15 user is nonexistent and the only retail uses 16 that can be shown to be in a demand in this 17 area are for small tenants and not at this 18 location. 19 Best case scenario, on the side 2.0 streets in either direction, there are some 21 activities for storefront to service some of 22 the residential tenants. The spaces are 400 23 square feet, maybe as much as 2,500 square 24 feet. 25 So by Mr. Tener's projection, you



- 1 S. Locatell
- 2 are going to have to find 10 tenants, best
- 3 case scenario. How many years do you think
- 4 it would take you to find 10 tenants? There
- 5 are building across the street that have been
- 6 vacant for years, new construction. The
- 7 assumptions are -- they are very not
- 8 credible, which is language that refers to
- 9 how appraisals should be considered and
- 10 reviewed.
- 11 The assumptions he makes do not
- 12 hold up. By his own admission in his report,
- 13 the comps he put in there range from, I
- 14 think, 400 to 2,200 square feet, so there is
- 15 no way that that property would be built and
- 16 tenanted.
- 17 You assume you have the keys April
- 18 1, 2019. It's going to take you 18 months to
- 19 get approvals before you put a shovel in the
- 20 ground, then it takes at least a year to
- 21 build it, so you are already two, two and a
- 22 half years down the road of your five-year
- 23 lease. Even it's a 20-year lease, he has 18
- 24 left. How long would it take you to find 10
- 25 tenants at this location that is a



- 1 S. Locatell
- 2 non-pedestrian-driven retail location, right?
- 3 How many years? It could easily take you
- 4 three years.
- 5 So then you are five years, six
- 6 years into a 20-year lease term before you
- 7 collect a dime. He doesn't take leasing
- 8 commissions off, he doesn't take free rent
- 9 off or downtime, he doesn't take tenant
- 10 installation. His construction costs are
- 11 absurdly low.
- So I just -- I really feel that any
- 13 active impartial appraiser that looked at
- 14 this site and knew that you had control of it
- for 20 years would not make the assumption
- 16 that Mr. Tener did.
- 17 That's putting aside the whole
- 18 issue of the lease directing us to consider
- 19 comparables. That's what the lease directs
- 20 us to do. It does not direct us to do the
- 21 land residual. You only do the land residual
- 22 if there is no comparable data available.
- I showed there were 11 pieces of
- 24 information, all of which I shared with Mr.
- 25 Tener.



Page 47 S. Locatell 1 2 Have you completed your answer? Q. 3 Α. I have, yes. Q. Excellent. MR. KOH: Let's bring up the document in my stack No. 6, which was 7 previously marked at Exhibit H. Can you tell us what Exhibit H is? 9 This is the -- there were two 10 documents prepared in December 2018 and this 11 is the second of them and this is what I was referring to earlier. These set forth land 12 13 sales of the subject site and this does not 14 meet the requirements of the lease, market 15 rent addendum option, although it does, 16 mistakenly, refers to it and it refers to 17 only A and B of the rent addendum option --18 it only refers to A and B, which gives you 19 the percentage of fair market rental of the 20 demised premises and gives you the five-year 21 option rent that is currently being paid, but 22 it doesn't tell you the method by which you 23 are required to determine the rent under the 24 rent option agreement, so, unfortunately, 25 this report was -- is an error basically, but



Page 48 S. Locatell 1 that's what it includes. 2 3 Ο. Did you read this report when you sent it out? 4 I did. Α. You signed it? Ο. Α. I did. Including its addendum, it's 13 Q. 9 pages long, right? 10 Right, but it does not include the 11 language, this is my point. I read this report. This report was prepared by Ellen 12 13 Benjamin, was written by Ellen Benjamin, I 14 reviewed it and I read A and B without 15 reading the other part of the rent addendum 16 She did not put it into the report. option. 17 So it's Ellen's report? 18 I'm not ascribing fault. What I'm 19 saying is what happened. I'm giving you the 2.0 facts. This report was put on my desk to 21 review and I did review it and what was 22 included as a description was that we would 23 determine 80 percent of the fair market 24 rental value of the demised premises -- that 25 we were to determine 80 percent of the fair



- 1 S. Locatell
- 2 market rental value of the demised premises
- 3 exclusive of improvements.
- 4 She neglected to copy the following
- 5 paragraphs of the rent addendum option that
- 6 described what we actually were supposed to
- 7 do, which was give consideration to the
- 8 term -- excuse me, recognizing that the
- 9 analysis was as encumbered and then, also to
- 10 use rent comps.
- 11 So when I read this, it seemed
- 12 reasonable that she would have looked for
- 13 sales.
- 14 I also recall that Carol had asked
- 15 us to do a sales search.
- 16 Q. Please continue.
- 17 A. That's it.
- 18 Q. Did Carol say why she wanted a
- 19 sales search done?
- 20 A. No, but, typically, so you
- 21 understand the process that I have when I
- 22 work for McDonald's is they will, either by
- 23 phone call or email, ask me to do something
- 24 and, quite often, they will call me and say,
- 25 can you give me sales, can you give me rents?



S. Locatell 1 2 I don't know, I am never involved in their 3 negotiations, so to speak, initially, unless it goes to the point of, you know, involving 4 5 a third appraiser. Typically, they just say, here is 7 the property, can you tell me what the fair market rent is? Can you tell me what the 9 sale price is? And sometimes they're in 10 negotiations with the landlord to sell a 11 property, sometimes they're in the 12 negotiations to buy a property, so it's not 13 unusual for them to ask me to give them some 14 number that's not in direct relation to what 15 the language of the lease says and I just do 16 what they ask because that's what they hire 17 me for, is just to give them opinions of 18 value. 19 So that's my recollection, is that 2.0 Carol had asked me for land sales and when 21 Ellen put this report on my desk, I read it 22 and it makes perfect sense that she would 23 have uncovered land sales because it did not

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include the entirety of the option language

24

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in it.

Page 51 S. Locatell 1 2 You read and signed both Exhibit I, 3 which we just looked at, and Exhibit H on the 4 same day, correct? 5 MR. WALSH: Objection to form. 6 Ο. They are both dated December 8, 7 2018. Is it accurate to say that you read 9 it and signed both Exhibit H and Exhibit I on 10 the same day? 11 MR. WALSH: Same objection. 12 Α. The reports are dated the same day. 13 The second paragraph of Exhibit H, Q. 14 you write, The rent renewal --15 The documents are -- when you say 16 I, they are numbered on my screen? 17 I will try to address that. Did you read and sign the document 18 19 which, on your screen, is numbered Exhibit 5 2.0 and Exhibit 6, both on December 12, 2018? 21 They are both dated December 12, Α. 22 2018, yes. 23 And it's usually your practice to 24 make sure that the date you sign it is 25 accurately reflected on the letter, right?



Page 52 S. Locatell 1 2 That is my practice, yes. Α. 3 On the second paragraph of what is 0. on your screen, No. 6, and was previously 4 5 marked as Exhibit H, it reads the following: The rent renewal -- excuse me. Let me say that again. The renewal rent is to be determined in accordance with the ground lease (lease) agreement dated March 18, 1998 10 between Anthony M. Musto, Landlord and 11 McDonald's Corporation, Tenant. 12 Does Exhibit H, document No. 6, 13 actually do that? 14 It does not -- I'm sorry, hold on. Let me look at No. 6 here and see. 15 16 not do that. 17 So that's a mistake in the second 18 paragraph of the letter? 19 Yes, that's what I was explaining 2.0 to you. 21 And, here, you do a zoning Q. 22 analysis, but you didn't do the land sales or 23 rental analysis that you did in the other 24 December 12th letter, correct?



MR. WALSH: Objection to form.

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- 1 S. Locatell
- 2 A. Correct.
- 3 Q. Here, you conclude a land value of
- 4 9.9 million, that's what it shows on page 9?
- 5 A. Correct, that is a land value,
- 6 assuming the site is vacant and unencumbered
- 7 of any leases, which is why I'm explaining
- 8 that this does not meet the terms of the rent
- 9 option addendum.
- 10 Q. Even though it says it was done
- 11 according to the rent option addendum, you
- 12 say it doesn't meet the terms of the rent
- 13 option addendum, right?
- MR. WALSH: Objection to form.
- 15 A. Yes, I had told you that several
- 16 times. This did not include all of the
- 17 language of the rent option addendum, so this
- 18 has an error in it. The report is in error
- 19 because it does not set forth the fair market
- 20 rental value of the subject premises per the
- 21 fair rent option addendum. I hate that
- 22 phrase.
- 23 Q. In any event, with -- putting aside
- 24 that error, you used a multiplier off the
- 25 land value to come up with a fair market



- 1 S. Locatell
- 2 rental value here, correct?
- 3 A. Correct.
- 4 Q. And you use a range of between 4
- 5 and 6 percent, right?
- 6 A. That is correct, that is market
- 7 range.
- 8 Q. What did you do to satisfy yourself
- 9 that that was the appropriate market range?
- 10 A. I am quite often hired by landlords
- 11 and/or tenants to help in structuring and
- 12 negotiating ground leases over the last
- 13 couple of years, so I'm quite familiar with
- 14 what current rents -- ratios are for rent
- value relative to land value, so based on my
- 16 experience and my knowledge of the market,
- 17 that's the range that I've indicated.
- I should point out that a 6
- 19 percent -- I have seen very few leases as
- 20 high as 6 percent. Most of them are in the
- 21 range of 4 to 5 percent over the last couple
- 22 of years and that is, you know, these rates
- 23 are tied to the market, they are no different
- 24 than telling someone what the rental value or
- 25 the sale price value of their property is.



- 1 S. Locatell
- 2 You can't -- if you are asking me
- 3 the value of something as of 2019, the
- 4 information that I need to consider is what
- 5 was the market like in 2019, what were prices
- 6 paid for rents or sales as of 2019. I would
- 7 never go back and look at sale prices for
- 8 1962 to tell you what your property is worth
- 9 in 2019.
- 10 So the ratios that apply to rental,
- 11 land rental value are no different than any
- 12 other piece of market data. They are tied to
- 13 a specific date of analysis and as of our
- 14 date of value, this range was very
- 15 reasonable.
- 16 Q. Would an 8 percent range be
- 17 reasonable?
- 18 A. Absolutely not. It would be if you
- 19 had signed a lease in 1954, and those are the
- leases that Mr. Tener refers to when he says,
- 21 I think he has got somewhere access or he's
- read somewhere between 30 and 40 leases,
- 23 which I could only assume came from Tracy
- 24 Nigard because I know she keeps those leases.
- 25 Those leases were written, you know, 50 to 70



- 1 S. Locatell
- 2 years ago, and back then, the ratio of rental
- 3 value to land value was much higher, the
- 4 interest rate environment was higher back
- 5 then and those rates or that ratio that is
- 6 included in ground leases is no different
- 7 than any real estate pricing metric, it's
- 8 tied to the market, which is tied to the data
- 9 value.
- 10 So it's egregiously -- it is an
- 11 egregious error on Mr. Tener's part to look
- 12 back at historical ground leases from 50 to
- 13 70 years ago and to opine that those rates
- 14 are applicable in 2019.
- 15 Q. So would it be fair to say that any
- 16 confident neutral appraiser who was --
- 17 noticed that Mr. Tener used an 8 percent
- 18 multiplier would immediately conclude that
- 19 that was an egregious error?
- 20 A. Any neutral would determine it's an
- 21 egregious error to use comparables that are
- 22 50 to 70-years old.
- 23 Q. Can you answer my question now?
- Would it be fair to say any neutral
- 25 who noticed that Mr. Tener used an 8 percent



- 1 S. Locatell
- 2 multiplier would immediately conclude it was
- 3 an egregious error?
- 4 MR. WALSH: Objection to form.
- 5 A. I think most neutrals would agree
- 6 with that, yes.
- 7 Q. Now, we have two appraisals here
- 8 dated December 12th and one of them, December
- 9 12, 2018. One of them comes up with a fair
- 10 market rental value of \$300,800 and another
- one comes up with a range of 396,000 to
- 12 \$594,000.
- 13 You signed both of these on the
- 14 same day. Which is correct?
- 15 A. The 300,000.
- 16 Q. Why did you sign the one that used
- 17 a multiplier off a land value which we are
- 18 looking at right now, which was marked as
- 19 Exhibit H, and is document 6 on your screen?
- 20 A. The document 6 was done under the
- 21 assumption that the land would be controlled
- 22 by the tenant in perpetuity, so it makes
- 23 complete sense that you would have a
- 24 different value for the subject site if you
- 25 were given the keys on April 1, 2019 and told



- 1 S. Locatell
- 2 you have it forever, you own it forever,
- 3 versus what's the site worth if I give you
- 4 the keys on 2019 and tell you that you have
- 5 it for five to 20 years, so, obviously, there
- 6 is going to be a differential in value.
- 7 For some unexplainable reason, Mr.
- 8 Tener seems to think that owning a site in
- 9 perpetuity is equal to owning it for 20 years
- 10 and I mean --
- 11 Q. Let's talk about --
- MR. WALSH: Objection. Howard, she
- wasn't finished talking. If you could
- let her finish her answer.
- MR. KOH: I'm happy to.
- 16 A. I think that it's incredulous for
- 17 an active market participant, experienced
- 18 appraiser to say that the value of an
- 19 unimproved site that you control forever is
- 20 equal to the value of a site that you can
- 21 control for, at best, 20 years.
- 22 Q. And would most competent neutral
- 23 appraisers do you believe would agree with
- 24 you?
- 25 A. I do. I think anybody involved in



Page 59 S. Locatell 1 2 real estate would agree with me. 3 So it's that obvious? Ο. MR. WALSH: Objection to form. 5 Are we talking about, Howard, this particular property or any property? 7 MR. KOH: Excuse me, when I need your help, Mr. Walsh, I will ask you for Right now, I'm asking you just to 10 confine your objections to form. 11 Thank you. I will make MR. WALSH: 12 my objections as I see fit and I stand 13 by my objection. 14 The question was, you said, I think 15 it's incredulous for an active participant, 16 active market participant, experience 17 appraiser to say the value of an unimproved 18 site that you control forever is equal to the 19 value of a site you can control for 20 years. 2.0 Then I asked you, would most 21 competent neutral appraisers you believe 22 would agree with you? You said, I do. 23 think anybody involved in real estate would 24 agree with me. 25 I said, so it's that obvious?



Page 60 S. Locatell 1 2 Can you please answer my question? 3 MR. WALSH: Same objection. It is to me and to active real 4 Α. 5 estate professionals, that if you control a 6 property in perpetuity versus being able to control it for 20 years, meaning, you have no reversion value, that there is greater value 9 to owning something forever than there is to 10 owning something for 20 years. 11 So if you compare them, you are 12 basically saying, if I own something forever, 13 I can build what I want, I will get that cash flow for that 20-year period and at the end 14 15 of that 20-year period, I still own that 16 property, so there is value to the reversion. 17 In comparison to saying you own the property for 20 years, so you get the cash 18 19 flow for 20 years, no reversion. That's the 2.0 differential. 21 And I think that if you set those 22 metrics out to an active, knowledgeable real 23 estate investor or professional, they will 24 tell you that it is more valuable to own 25 something that has a reversion versus owning



- 1 S. Locatell
- 2 something that does not have a reversion.
- 3 Q. So is it fair to say the way you
- 4 square these two substantially different
- 5 values is that the one that has \$300,800 as
- 6 an annual fair market rent accounts for the
- 7 limited term of the McDonald's lease and the
- 8 one that has the higher values does not
- 9 account for the limited term of the
- 10 McDonald's lease, right?
- MR. WALSH: Objection to form.
- 12 A. In part.
- 13 Q. Explain what else is -- what other
- 14 things you rely on to square them?
- 15 A. Well, that is the difference. The
- 16 difference is that in the first instance, we
- 17 looked -- and when I say first instance, I
- 18 mean in document 5, that analysis was
- 19 prepared in agreement with the rent addendum
- 20 option, rent option addendum.
- 21 Q. Right.
- 22 A. And in the instance as relates to
- 23 document 6, that does not meet the terms of
- 24 the rent option addendum.
- 25 Q. Even though it mistakenly says it



Page 62
S. Locatell

- S. Locatell
- 2 does?
- 3 A. Yes, it mistakenly says it does,
- 4 but as I've told you, it doesn't include all
- 5 of the language.
- 6 And for context, just so you
- 7 understand, these analyses, these reports
- 8 were meant to be initial analyses. We were
- 9 always understood to be determining this for
- 10 the rent reset once the date approached. So
- 11 these initial analyses were, in part --
- 12 they're, in part, incorrect because they
- don't include the totality of the rent option
- 14 agreement.
- But, in addition, Ms. DeMarco did
- 16 ask for us to look for sales, so we would
- 17 have done that as a matter of course. What
- 18 should not have been done is made the sales
- 19 analysis reference the rent option language,
- 20 so whether it's an error in that the entirety
- 21 of the language, rent option addendum
- 22 language is not included or that any of the
- 23 language should have been taken out of the
- 24 report, I'm telling you either of those
- 25 scenarios would have served to make this



- 1 S. Locatell
- 2 reasonable and it's just a hypothetical as to
- 3 what is the value of the land without the
- 4 lease in place, that is what this analysis
- 5 is.
- 6 Q. Did you bill separately for these
- 7 two letters on an hourly basis or was this
- 8 included as part of the base appraisal fee
- 9 that's described in P 39?
- 10 A. I don't recall. I would have to
- 11 look back at my billings. Typically, we bill
- 12 for the report -- we would have billed for
- 13 the final report for the rent reset
- 14 provision.
- The one that was done in June, that
- 16 would have been for the flat fee and anything
- 17 they asked us to do in terms of looking for
- 18 sales, you know, reviewing Mr. Tener's
- 19 records, attending meetings, would have been
- 20 billed hourly.
- 21 Q. There is some handwriting on both
- of these exhibits, 5 and 6. On what is No.
- 23 6, it says, delivered vacant/redevelopment
- 24 site.
- Whose handwriting is that?



Page 64 S. Locatell 1 That is Ellen Benjamin's 2 Α. 3 handwriting. When did she write it on this, if 0. 5 you know? I have no idea. Α. 7 On what we have marked as Exhibit 5 or is on your screen as Exhibit 5, Exhibit I, 9 there is handwriting. It says, net lease 10 comps. 11 Is that also Ms. Benjamin's 12 handwriting? 13 Α. That is. 14 MR. KOH: We've been going for 15 about 90 minutes. I think now is probably a good time to take a short 16 17 break to give Leslie a rest and 18 everybody else. 19 How long would you like, five, 10 2.0 minutes I think is appropriate? 21 THE WITNESS: Fine with me. 2.2 (Recess.) 23 MR. KOH: Let's please bring up, 24 Nat, No. 7 in the stack, which was 25 previously marked as Exhibit O. It is



Page 65 S. Locatell 1 an April 15, 2019 letter from Mr. Meyer 2 3 to Tom Li. Ms. Locatell, have you seen this 4 Q. 5 letter before? 6 Yes, I have. Α. 7 Did you see it at the time it went out or subsequent? 9 I believe I -- if I didn't see it 10 the day of April 15th, I saw it sometime 11 around then. 12 This is the letter that identifies Ο. 13 you as the appraiser for McDonald's with 14 respect to 840 Atlantic Avenue, right? 15 That's correct. 16 MR. WALSH: Objection to form. 17 Is the -- I would like to focus on 0. 18 the last paragraph on the first page which 19 begins, The appraisers must meet. 2.0 Is it your understanding that that 21 was an accurate description of what was 22 required under the option rent addendum which 23 we previously looked at and is No. 4 in your 24 stack marked as Exhibit D? 25 MR. WALSH: Objection to form.



Page 66 S. Locatell 1 2 Α. Yes. 3 Ο. So Mr. Meyer writes, The appraisers 4 must meet and exchange letters of opinions of 5 value within 20 days of the date of this 6 letter. Did that happen? MR. WALSH: Objection to form. 9 I don't recall when Tom and I 10 exchanged our values or met and talked about 11 our values. It was sometime in April, early 12 June of 2019. 13 Was it April or early June? That's Q. 14 a pretty big spread. Do you recall? 15 I said it was sometime in April or 16 early June. It's not that big of a spread. 17 In these procedures, it is very common for 18 both sides to agree to an extension of some 19 amount of time, depending on what the 2.0 appraisers are specifically involved in and 21 what their workload is, so it happened timely 22 and it happened within, you know, let's call 23 it two or three weeks, but I don't recall the 24 exact date.



Why don't we go over exactly what

25

0.

Page 67 S. Locatell 1 2 did happen shortly thereafter. 3 MR. KOH: Let's bring up what was previously marked as Exhibit P, I 5 believe. Exhibit P is an April 25, 2014 --7 April 25, 2019 email that Ms. Locatell sent to Ms. DeMarco and Ellen Benjamin. 9 Do you recognize this email, Ms. 10 Locatell? 11 This looks like an email that I 12 sent to Carol and Ellen. 13 And you say, I spoke with Tom 14 His side is pushing for us to select 15 the third appraiser. I told him I'm not 16 ready, that I need to do work and circle back 17 with him the first full week of May. 18 What weren't you ready to do? I don't recall. I may not have 19 Α. 2.0 been ready to select a third. I know at this 21 time, I was extremely busy, I had at least 22 another one or two large projects going on, 23 so I don't recall. I just wasn't ready to 24 meet with him and select a third. We usually



do that live, as appraisers in these

25

- 1 S. Locatell
- 2 proceedings, so...
- 3 Q. Then you write, I will call you
- 4 next week to discuss the next -- led me read
- 5 that accurately. I will call you next week
- 6 to discuss next steps. In the meantime,
- 7 Ellen will continue to work on collecting new
- 8 data.
- 9 What were the next steps?
- 10 A. The third appraiser that we were
- 11 going to select. In these proceedings, you
- 12 typically confer with your client as to
- 13 recommendations for the selected neutral, you
- 14 have to come up with a list. It's unusual
- 15 that both sides will agree on the -- on one
- 16 person, so you typically want to go through a
- 17 list of people that you think would be
- 18 experienced enough and understand the
- 19 property to serve as a neutral and you need
- 20 to discuss that with your client, so I'm
- 21 assuming that that's what I may have been
- 22 referring to, but, again, this was over two
- 23 years ago, so I don't know specifically.
- Q. Am I also right, one of the reasons
- 25 you need to discuss the potential neutral



- 1 S. Locatell
- 2 third appraiser is to make sure there are no
- 3 conflicts?
- A. Yes.
- 5 Q. That's not the only reason there
- 6 are other reasons, too, right?
- 7 MR. WALSH: Objection to form.
- 8 Q. Are there other reasons besides
- 9 just conflicts?
- 10 A. I mentioned what the other things
- 11 that you would concern yourself with. You
- 12 would want to make sure that the person is
- 13 experienced in the market in which your
- 14 property is located, you want to make sure
- 15 that the person has experience in doing the
- 16 type of analysis that we are talking about.
- 17 Not every appraiser has served as a neutral
- 18 before. There may be appraisers who are very
- 19 well versed in this area of Brooklyn, but
- 20 they may not have served on a case before.
- 21 So you discuss all of these pros
- 22 and cons and try to come up with a list of
- 23 people that you feel would be responsible to
- 24 take on this role and you clear that list
- 25 with your client. I'm sure Tom did the same



- 1 S. Locatell
- 2 thing with his client.
- 3 Q. So it wouldn't surprise you to
- 4 learn that Tom did, in fact, did the same
- 5 thing with Vanderbilt Atlantic?
- 6 MR. WALSH: Objection to form.
- 7 A. No.
- 8 O. In the last sentence of this brief
- 9 email that was sent by iPhone, you write, In
- 10 the meantime, Ellen will continue to work on
- 11 collecting new data.
- 12 Why did new data need to be
- 13 collected?
- 14 A. Again, as you see in my report, my
- 15 June report, we set forth a very
- 16 comprehensive list of data, we didn't want to
- 17 miss anything, so we began collecting data
- 18 when we were retained in late 2018 and that
- 19 process continued through the preparation of
- 20 our report.
- We collected data that confirmed,
- 22 generally, our original opinion of the rental
- 23 value of the site per the rent option
- 24 addendum, but it's not a static process. We
- 25 had been doing our initial research prior to



- 1 S. Locatell
- 2 the date of value, which is April 1, 2019, so
- 3 the valuation date had just passed here by 24
- 4 days and throughout -- from late 2018 until
- 5 this date, we had our feelers out for
- 6 comparable data that we could use to
- 7 determine the value, so that is not anything
- 8 that would be considered unusual. In fact, I
- 9 think it would be considered necessary to
- 10 produce credible results.
- 11 Q. Am I correct that the preparation
- of these appraisals is an evolving process
- 13 where, as more data is collected, that is,
- 14 you know, ultimately informs what the final
- 15 appraisal numbers are?
- MR. WALSH: Objection to form.
- 17 A. An evolving process, yes, I would
- 18 say from when you take on assignment to when
- 19 you complete it, you are looking for data.
- 20 If I take on assignment in late
- 21 December 2018 and I give them sort of a draft
- 22 opinion of value, but my valuation date
- 23 hasn't even occurred yet, I will continue to
- 24 be looking for comparable information that
- 25 could be used in my report. Once the report



- 1 S. Locatell
- 2 is complete, then one would typically stop
- 3 looking for that information.
- Q. As you work through this process,
- 5 your initial value might change, right?
- 6 A. Well, remember that the -- when I
- 7 did the initial value, I was doing it prior
- 8 to the valuation date, right, so, yes, my
- 9 valuation did change once the valuation date
- 10 came and passed.
- 11 Q. So in that case, you initially
- 12 valued the fair market rent at \$300,000, but
- 13 the ultimate appraisal you issued on this
- 14 came in at a higher number, right?
- 15 A. That's right, 350,000, I believe.
- 16 Q. Depending upon how the market went,
- 17 it could also come in lower, correct?
- 18 MR. WALSH: Objection to form.
- 19 Q. It was just, in this case, in your
- 20 professional opinion as an appraiser, given
- 21 the passage of time and the new data, you
- 22 wanted to raise the value from 300,000 to
- 23 350,000, is that fair to say?
- 24 A. Correct, based on the data that I
- 25 uncovered in preparation of my final report,



Page 73 S. Locatell 1 2 my concluded value was 350,000. 3 MR. KOH: Let's mark the next document. Bring it up, please. was previously marked, I'm sorry, as Exhibit Q, it is a May 6, 2019 email 7 from Ms. Locatell to Ms. DeMarco. Do you know what this document is? 9 It is two emails, one sent from 10 Carol to myself and Ellen and one sent from 11 myself to Carol and cc'ing Ellen Benjamin. 12 I would like to focus on the top Ο. 13 email, May 6th, from you to Ms. DeMarco with 14 a copy to Ellen. 15 Again, Mr. Tener, you write, has 16 reached out and wants us to pick the third 17 appraiser. He is getting pressure from his 18 client to do so. I told him we could do it later this week and reminded him that our 19 2.0 deadline is May 20th, so we, in fact, have 21 sometime, right? 2.2 Correct. 23 As of the date of this email, May Ο. 24 6th, had you conferred with McDonald's about 25 the selection of the third appraiser?



Page 74 S. Locatell 1 2 I don't recall. 3 In the next paragraph, you write, 0. Ellen has been working on rezoning scenarios 4 5 and has spoken with a land use attorney for 6 some general guidance. I think that we may need to hire them to write a letter in defense of our lower rezoning potential, 9 cost, timing, et cetera. 10 Can you explain to me -- first of 11 all, was a land use attorney hired? 12 Not to my knowledge. Α. 13 Did you ever find out why a land 0. 14 use attorney was not hired? 15 MR. WALSH: Objection to form. 16 Α. No. 17 Did you ever discuss that with any 18 representative of McDonald's? 19 Discuss why a land use attorney had not been hired? 2.0 21 Q. Correct. 22 Not to my recollection. 23 Who was the landlord -- I'm sorry, Q. 24 who was the land use attorney Ms. Benjamin 25 was speaking to?



- 1 S. Locatell
- 2 A. I don't recall. We did a lot of
- 3 work with land use attorneys across all the
- 4 major firms in the City, I don't remember who
- 5 she spoke with.
- 6 Q. You write that you thought that you
- 7 may need to hire them to write a letter in
- 8 our defense of a lower rezoning potential.
- 9 What is a lower rezoning potential?
- 10 A. That refers to density.
- 11 Q. Why was that something that was
- important with respect to this assignment?
- 13 A. So this goes back to Mr. Tener's
- 14 misunderstanding of the rent option addendum
- and the fact that he valued the property as
- 16 unencumbered of the lease itself, meaning,
- 17 that if you were to rent it, you would have
- 18 it in perpetuity and that is, as I discussed
- 19 I think earlier today, the -- not correct, as
- 20 the lease states.
- 21 Tom and I had spoken about where we
- 22 were by this point in terms of value and he
- 23 explained to me how he was valuing the site
- 24 and so in -- assuming we were going to a
- 25 neutral, I was prepping McDonald's for sort



Page 76 S. Locatell 1 2 of rebuttal review work we may need. 3 This subject property, No. 1, 4 should not have been valued as a development 5 site, that is not what the lease allows for, that is not what the lease calls for and it does not meet the terms of the rent reset provisions. However, Mr. Tener incorrectly 9 had done it that way, so I wanted to have an 10 understanding of looking at the site as if 11 vacant and unencumbered of a subject lease, even though it's in contravention of what the 12 13 actual lease says, what would the rezoning 14 potential of the site be? 15 Why did you need to understand what 16 the rezoning potential of the site would be 17 if that was in contravention of what the 18 lease said? 19 MR. WALSH: Objection to form. 2.0 To be frank, this is why clients 21 hire me, I'm very good at what I do and I do 2.2 the research for review and rebuttal. the research to see how the other side looks 23 24 at data. 25



Mr. Tener is fully incorrect, he is

|    |   | rage |
|----|---|------|
| 1  | S. Locatell                                   |      |
| 2  | completely incorrect in how he analyzed this  |      |
| 3  | property. He assumed that the rent should be  |      |
| 4  | paid based on the idea that you will control  |      |
| 5  | the land in perpetuity. That is not, in       |      |
| 6  | fact, the case, and when he did that, he      |      |
| 7  | compounded the error by saying, I'm going     |      |
| 8  | also to look at the site as it's vacant and   |      |
| 9  | I'm going to look at the site, assuming it    |      |
| 10 | has been rezoned, which it had not been       |      |
| 11 | rezoned.                                      |      |
| 12 | So I was understanding and wanted             |      |
| 13 | to give McDonald's the information that even  |      |
| 14 | if the site were to be looked at as a vacant  |      |
| 15 | and unencumbered, how Mr. Tener was even      |      |
| 16 | incorrect in making the assumptions that he   |      |
| 17 | had made.                                     |      |
| 18 | So this is just what I'm hired to             |      |
| 19 | do when I get hired for these assignments to  |      |
| 20 | act as a tenant or landlord appointed         |      |
| 21 | appraiser. It's to not only prepare the       |      |
| 22 | accurate analysis based on the terms of the   |      |
| 23 | lease, but it's also to review and rebut what |      |



the other side says and part of my review and

my rebuttal of Mr. Tener's analysis was that

24

25

- 1 S. Locatell
- 2 not only was he completely incorrect in what
- 3 he had done, but he also was incorrect in
- 4 even the assumptions he had made within his
- 5 own document.
- 6 Q. Well, why would there need to be a
- 7 rebuttal if any qualified appraiser would be
- 8 able to look at what Mr. Tener had done and
- 9 conclude it was obviously an egregious error?
- 10 MR. WALSH: Objection to form.
- 11 A. Again, I'm very good at what I do
- 12 and what I do is I analyze everything. I
- don't leave things to be unreviewed, right,
- 14 so part of my assignment is to act as sort of
- 15 a research person for McDonald's.
- So Mr. Tener is saying X and I'm
- 17 going to show you why he is incorrect, and I
- 18 would have been remiss had I not pointed out
- 19 all the errors in his report and his
- 20 analysis, so it's part and parcel of acting
- 21 as an appraiser in an assignment like this
- 22 and I don't know anybody who would not have
- 23 done some sort of rebuttal or review of the
- 24 oppositions report when you are acting as an
- 25 appraiser in an assignment to set a rent for



- 1 S. Locatell
- 2 revalue purposes.
- 3 So although Mr. Tener is completely
- 4 incorrect at step 1, right, the gateway issue
- 5 here is, what the does the lease tell us to
- 6 do? The lease tells us to value the rent for
- 7 the land for the subject to the lease itself.
- 8 That means, at best, you own the land for 20
- 9 years, you controlled the land for 20 years,
- 10 five years, really, but 20, at best. Mr.
- 11 Tener did not do that.
- But in addition, below the gateway
- issue, he also has a series of errors in his
- 14 report, so my review and my work involved
- 15 pointing out those errors to McDonald's.
- 16 They can do with it what they want, but they
- 17 asked me to review his report, so that is
- 18 what I did.
- 19 Q. So you recommended this to
- 20 strengthen the advocacy position that
- 21 McDonald's was taking in connection with this
- 22 fair market value reset?
- MR. WALSH: Objection to form.
- A. Again, this is not an advocacy
- 25 position. This is -- we are hired as



| 1  | S. Locatell                                   |
|----|---|
| 2  | appraisers, we are subject and bound by       |
| 3  | ethics rules. We are supposed to be           |
| 4  | competent in what we do, we are supposed to   |
| 5  | be credible and we are supposed to prepare    |
| 6  | reports that meet a basic level of standards  |
| 7  | at a minimum and I am not advocating for      |
| 8  | McDonald's when I tell you that the lease     |
| 9  | the rent option states that you must consider |
| 10 | the lease itself, that it is not unencumbered |
| 11 | of the lease and that you are directed to use |
| 12 | as evidence for the rent to be determined for |
| 13 | this five-year period, lease comparables of   |
| 14 | similar property. That is what the lease      |
| 15 | tells us to do. I am not advocating for       |
| 16 | McDonald's when I follow those directions.    |
| 17 | Whether Mr. Tener was advocating              |
| 18 | for his landlord, I will leave you to make    |
| 19 | that opinion, but I was not advocating for    |
| 20 | McDonald's position. I was hired to tell      |
| 21 | McDonald's what the fair market rent would be |
| 22 | for the renewal and I have done that for them |
| 23 | on other occasions.                           |
| 24 | They always just give me the lease            |
| 25 | and ask me to do the analysis. On occasion,   |



- 1 S. Locatell
- 2 they will say, can you provide me with sales,
- 3 as well, can you provide me with rents? I do
- 4 that. I do it based on what I think the
- 5 market tells me to do, which is what I'm
- 6 required to do as an appraiser. I am not
- 7 acting as an advocate.
- 8 Q. Why did you need a defense of a
- 9 lower rezoning potential?
- 10 MR. WALSH: Objection to form.
- 11 A. I'm not sure. You are picking out
- 12 a word I wrote in a sentence. It's my
- 13 opinion that, putting aside the lease, if
- 14 there was no lease in place here and I was
- 15 looking at the site as a vacant site the way
- 16 Mr. Tener did, there appears to be a
- 17 potential for a rezoning.
- 18 Mr. Tener was assuming it was going
- 19 to be, I believe, spot rezoned, and I would
- 20 have to go back and check the reports and
- 21 analysis. It's my understanding that the
- 22 community board in which this property lies
- 23 was very vocally against the rezoning that
- 24 was being put forth for this site and for the
- 25 larger end crown rezoning.



| 1 | S. | Locatell |
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| 1 | ٥. | Locateri |

- 2 As you may be aware if you are
- 3 active in the real estate market in New York
- 4 City, community boards are sort of a gating
- 5 body that you have to get through for any
- 6 rezoning, whether it's a spot rezoning or
- 7 rezoning in its entirety and, you know, the
- 8 trend recently has been for extreme pushback
- 9 by residents and neighborhood for rezoning.
- 10 They are tired of having their neighborhoods
- 11 -- the community boards and the residents
- 12 have become very vocal in opposition to
- 13 rezonings.
- So that was what I was researching
- or advising McDonald's on, but it had no
- 16 relationship to my opinion as supported by
- 17 the market and as supported by the lease
- 18 itself, that Mr. Tener's analysis was
- 19 inapplicable and inappropriate and not
- 20 credible for the purposes of resetting the
- 21 rent for this rent option, period.
- 22 O. You also said, write a letter in
- 23 our defense of a, and we talked about lower
- 24 rezoning potential. Then you say, cost and
- 25 timing, et cetera.



Page 83 S. Locatell 1 2 What is included in those concepts? 3 To get a property rezoned is no Α. 4 small matter. You typically -- you have to 5 go through what's called the ULURP, the Uniform Land Use Review Process, which is a public process which, at a minimum, takes 18 months to two years, it can take much longer 9 than that. It cost hundreds of thousands, if 10 not more in legal fees and architectural fees 11 to effectuate such a rezoning. 12 And so I think that Mr. Tener, in 13 making this broad assumption that the subject 14 could just, you know, like this, become 15 rezoned to a higher density, was not 16 reflecting for all the actual costs and time 17 which is also a cost involved in getting a 18 property spot rezoned. 19 As of May 6, 2019, what you knew of 2.0 Mr. Tener's thinking was based on what he had 21 told you sometime between April 15th and May 6, 2019, right? 22 23 MR. WALSH: Objection to form. 24 Had you seen anything in writing Q. 25 from Mr. Tener relating to this property as



- 1 S. Locatell
- of the date of this email, May 6, 2019?
- 3 A. I don't recall if we had exchanged
- 4 any data or reports by this time. I don't
- 5 think we had, but we had certainly talked
- 6 about our valuations.
- 7 MR. KOH: Let's bring up Exhibit R,
- 8 which is No. 10. It's also a May 6,
- 9 2019 email.
- 10 Q. Do you recognize this document, Ms.
- 11 Locatell?
- 12 A. Yes, it appears to be emails that
- 13 Carol -- that I sent, I guess, to Carol,
- 14 Carol responded to and then I then responded
- 15 to and Ellen Benjamin is cc'd.
- 16 Q. I would like to start looking at
- 17 this on the second page of this document. It
- 18 bears Bates No. 2953 and the bottom email at
- 19 2:57 is an email from you to -- from Ellen
- 20 Benjamin to you and she says that Sharon is
- 21 asking for recent net leases signed by
- 22 McDonald's. I told her you were going to get
- 23 us information on the following, and then
- 24 there is a list of sites.
- 25 Why -- did you have an



- 1 S. Locatell
- 2 understanding of why Ellen Benjamin would be
- 3 going to Carol DeMarco for net lease data?
- A. Well, Carol acts -- I'm not exactly
- 5 sure what her title is, but she has a lot of
- 6 relationships with brokers in the region, in
- 7 the market and so it would not be unusual, in
- 8 doing an assignment like this, to ask for
- 9 comparable data that they may be aware of
- 10 that could be useful in the analysis.
- 11 Q. Were these leases -- before I ask
- 12 that question. Is it unusual for an
- 13 appraiser to ask their client to provide them
- 14 with data?
- 15 A. Not at all.
- 16 Q. There is nothing improper about
- 17 that, right?
- 18 A. No. In fact, if your client is
- 19 active in the market, I think it would be
- 20 improper to not ask them about data of which
- 21 they are aware of.
- 22 Q. And the data specifically that you
- 23 were seeking were net leases signed by
- 24 McDonald's, right?
- MR. WALSH: Objection to form.



- 1 S. Locatell
- 2 A. In this email, yes, but just to be
- 3 clear, that was not the limitation. This
- 4 email was in response to, I believe a
- 5 conversation that Ellen had with Carol or I
- 6 had with Carol where she mentioned -- I had
- 7 asked her whether any new leases in the
- 8 region had been done because they do lease
- 9 renewals quite often. I'm looking
- 10 specifically in this timeframe.
- 11 Unlike Mr. Tener, I'm not looking
- 12 for deals done in the '50s and '60s, but I
- 13 was looking for lease deals that had been
- done around this timeframe, and I think she
- 15 had mentioned these spaces or these locations
- 16 as being deals that had been, she thought,
- done around this timeframe, so I believe that
- 18 I asked Ellen to ask Carol if they would be
- 19 willing to share this lease data.
- They don't always share their lease
- 21 data because of whatever relationship they
- 22 have with the operators, et cetera.
- 23 Typically, we, you know, we do everything we
- 24 can to uncover lease data. That is the
- 25 largest part of my job as a appraiser is



- 1 S. Locatell
- 2 detective to find data because that is what,
- 3 you know, how I value things, is I have to
- 4 value things by looking at what the market's
- 5 telling me.
- 6 So we had, prior to this, reached
- 7 out to numerous appraisal shops, we
- 8 researched all of our files, we called
- 9 brokerage companies, we drove the area,
- 10 looked for signs, so this was in addition to
- 11 the data that we had uncovered, the
- 12 conversation I had with Carol, these were
- 13 potential new deals that had been done and I
- 14 wanted to see what that data was, as well.
- 15 Q. And you mentioned in your answer
- 16 that sometimes McDonald's doesn't like to
- 17 release its data on its own leases and I
- 18 think if we look at the email right above
- 19 that, that comes through.
- 20 On May 16, 2019 at 3:06, Ms.
- 21 DeMarco writes to you and Ellen, I need to
- 22 discuss internally for approval.
- Do you understand what -- what is
- 24 your understanding, I should say, of what Ms.
- 25 DeMarco meant by that?



Page 88 S. Locatell 1 2 MR. WALSH: Objection to form. 3 I believe that, you know, because Α. 4 McDonald's is not sharing their data, it's 5 confidential, it may be confidential by 6 virtue of their agreements with various landlords, it may be confidential by virtue of their agreements with their operators, but 9 they don't share their data. 10 I had asked specifically, so I 11 believe Carol had to go back, as her email 12 says, to discuss internally for approval. 13 In the second paragraph, I guess Q. 14 the last sentence or maybe two, depending 15 upon the punctuation, Ms. DeMarco writes, If 16 there is no other good data, I will advise. 17 Was there no other good data? 18 MR. WALSH: Objection to form. 19 Α. No, we had -- as you can see in my 20 report, I have 11 comps and a listing, I had 21 plenty of other good data, but, again, I 22 don't stop, I'm looking for the universe of 23 comps. 24 So any good appraiser will try and 25 unturn all stones to find information that



- 1 S. Locatell
- 2 would be useful in determining an appraised
- 3 value, so there was good data. In fact,
- 4 these would have been -- these other
- 5 properties here, with the exception of
- 6 possibly the Bruckner Boulevard deal, these
- 7 others were, you know, they're densely
- 8 developed suburban areas and the only reason
- 9 they are listed here is because during a
- 10 conversation that I had with Carol, she had
- 11 mentioned that these might have been deals
- 12 that were done recently.
- So I don't even recall if we
- 14 actually ended up getting this data. If I
- 15 had, they would have been required to have
- 16 been adjusted for the subject's differences
- or the differences between these comparable
- 18 properties and the subjects.
- 19 Q. Ms. DeMarco writes, I thought it
- 20 would help for 20th Avenue.
- 21 What is 20th Avenue?
- 22 A. That is another property that we
- 23 were appraising for them around this time in
- 24 Queens, further out in Queens, towards Long
- 25 Island, so I think that was her reference.



- 1 S. Locatell
- 2 She thought these comps would have been -- I
- 3 think it's her opinion these spaces would
- 4 have been similar to the property on 20th
- 5 avenue.
- 6 Q. During this time, you had at least
- 7 two active assignments from McDonald's,
- 8 right?
- 9 A. That's correct. That's not
- 10 uncommon, doing a couple of assignments a
- 11 year for them. They quite often overlap and
- 12 they take longer than a two to three-week
- 13 timeframe, as can you see from this
- 14 assignment.
- 15 Q. Turning up to the next page, which
- is No. 2952. You wrote back to Ms. DeMarco,
- 17 I was thinking for use as backup for 840
- 18 Atlantic Avenue, language of lease references
- 19 market lease comps. I want to put in data to
- 20 show that our land value is near the market
- 21 lease comps as site is currently zoned.
- 22 What is the reference to land value
- 23 in that email mean?
- MR. WALSH: Objection to form.
- 25 A. All this means is I'm looking for



- 1 S. Locatell
- 2 more comps to come up with the value of the
- 3 site for the purpose of the rent reset.
- 4 Q. Wouldn't it be rental value, not
- 5 land value?
- 6 A. Yes, I mean, that's what we were
- 7 coming up with. We were not doing land value
- 8 because we knew that the lease dictated us to
- 9 look at the property based on rents for
- 10 similar uses, given the use restriction in
- 11 terms of encumbrance of the lease.
- 12 Q. So land value was an inaccuracy in
- 13 this email?
- 14 A. Yes, it should have -- to be more
- 15 specific, I should have said rental value,
- 16 but, again, it was an email, we were emailing
- 17 back and forth over, can you give me these
- 18 comps. I wouldn't read more into it than
- 19 that.
- 20 Q. I appreciate that you wouldn't read
- 21 more into it.
- 22 A. I'm telling you the intent under
- 23 which the email was written, so you should
- 24 not read more into it. The email was written
- 25 looking for comparable data, lease data to



- 1 S. Locatell
- 2 use in valuing the subject property for the
- 3 rent resale purpose, that's what this is
- 4 about, so the specific word I should have
- 5 used was rental value, but, again, I'm -- I
- 6 send hundreds of emails a day and I was
- 7 trying to get Carol to find out if she could
- 8 give me this comparable information to
- 9 include in my report, which I, numerous
- 10 times, told you what the purpose of the
- 11 report was for and the lease language itself
- 12 describes that were required to determine the
- 13 fair market value subject to the lease.
- So it was a rental value. Those
- 15 comps that we were looking for were rental
- 16 comps.
- 17 Q. You then get an email back from Ms.
- 18 DeMarco, who I imagine understood what you
- 19 meant. There is no indication in this
- 20 document that she didn't. She writes,
- 21 Wouldn't you need Brooklyn deals then? And
- 22 you wrote back, Yes, or similar high-density
- 23 demographic areas. Then you write, I think
- 24 Ellen thought these deals were recent deals
- 25 that you had in the boroughs.



Page 93 S. Locatell 1 2 What is meant by high-density 3 demographic areas? 4 MR. WALSH: Objection to form. 5 Q. What did you mean when you wrote, 6 high-density demographic areas? 7 Well, I wasn't looking for a McDonald's lease that had been done in Suffolk County, you know, where 2,000 cars a 10 day go by the site. 11 I was looking for deals that were 12 more similar in terms of population density 13 and car traffic density, because the subject 14 site has certain parameters, so I wouldn't 15 have said, give me deals out in, you know, 16 Bergen County, New Jersey or Connecticut. 17 I was looking for comparables that were in urban locations similar to the 18 19 subject. 2.0 Ο. That's because when you select 21 comparables, they have to, in fact, be 22 similar to the subject, right? 23 They -- when you select 24 comparables, you are selecting comparables 25 that are the best available data and then you



- 1 S. Locatell
- 2 are making adjustments for their differences
- 3 relative to the subject property.
- 4 So, yes, that's why all of my
- 5 comparables are located within densely
- 6 developed, high-traffic areas that are
- 7 generally comparable to the subject property
- 8 and when they are not comparable relative to
- 9 those, specifics adjustments are made to them
- 10 to bring them in line with comparability of a
- 11 subject.
- 12 If I had only had comparables
- 13 located in less dense areas, you could adjust
- 14 them to the subject, but I was fortunate
- 15 enough to uncover a pretty wide variety of
- 16 comps that were located within New York City.
- 17 Q. So some comps are better than
- 18 others, is what I think you are saying,
- 19 right?
- 20 A. Correct.
- Q. What factors do you consider in
- 22 evaluating whether a comp is a good comp?
- 23 A. Date of value is the first factor.
- 24 Again, I keep saying this, but I would not
- 25 use comps from 70 years ago. I would use



- 1 S. Locatell
- 2 comps that were executed within a reasonable
- 3 timeframe relative to changed market
- 4 conditions.
- 5 So all of the comparables that I
- 6 included in my analysis, I believe were
- 7 signed subsequent to sometime in 2014.
- 8 That's a fairly wide range.
- 9 I was -- the retail market
- 10 conditions were analyzed and understood by us
- 11 and so we were able to make adjustments for
- 12 those comparables that were signed earlier,
- 13 like in 2014, 2015, when the market for
- 14 retail was still increasing. It then sort of
- 15 flattened out and has not been great. I'm
- 16 talking about pre-Covid, I'm not talking
- 17 about the effects of Covid. I'm talking
- 18 about the effects of the retail market duty,
- 19 cost commerce, et cetera, that we have been
- 20 seeing in the market since late 2015, early
- 21 2016, so date of value, No. 1.
- No. 2 is use, property use, so we
- 23 look at the subject property and
- 24 understanding, again, going back to the
- 25 gateway issue here, which is you control the



- 1 S. Locatell
- 2 site for five years to 20 years at best.
- 3 What could you do with it in that timeframe,
- 4 right, how can you profitably develop the
- 5 site and realize a return over that timeframe
- 6 for which you have control of the asset.
- 7 So that led us to understand that
- 8 you are not going to develop a high-rise
- 9 residential building, not that you could even
- 10 do it based on the zoning that's in place
- 11 now, but you would develop something that the
- 12 market would recognize over a 20-year term.
- We then look at locational
- 14 differences, so we are on a very high traffic
- 15 corridor, commercial corridor. It's not a
- 16 City-recognized retail corridor. It is not a
- 17 corridor that is covered by any real estate
- 18 office or research firm that sets forth
- 19 retail rents for the various corridors. They
- 20 do not cover this area of Atlantic Avenue or
- 21 Atlantic Avenue, I don't think, in general,
- 22 even the stronger areas that have pedestrian
- 23 retail traffic, more towards Brooklyn Heights
- 24 and Boerum Hill, on the other side of
- 25 Barclays Center.



Page 97 S. Locatell 1 2 So we look for comparables that 3 have the same sort of metrics of demographics 4 and traffic counts as the subject site. 5 look for size and then we look for lease 6 comparables and, you know, as you can see, there is an active market for sites that range in the area of 10 to 30,000 square feet 9 that are developed for retail uses, retails 10 or drivethrough uses when you are located on 11 a corner corridor that is highly influenced 12 by the traffic pattern such as the subject 13 property. 14 So those were the parameters under 15 which we looked. We looked for all sorts of 16 retail lease comps. We did not eliminate --17 limit it to just looking at QSR, which stands 18 for quick service restaurants or banks or 19 drug stores. We looked for everything and 2.0 the universe of comps that we uncovered is 21 presented in our report. 2.2 Zoning, is how the property zoned 23 something that you take into account when 24 figuring out is a comp is a good comp? 25 Α. Yes, zoning is considered. For the



- 1 S. Locatell
- 2 type of use we are talking about, it can be
- 3 done under a M1-1 zoning classification or
- 4 other manufacturing classifications. It
- 5 could be developed under that classification
- 6 of various C zones, commercial zones. Also
- 7 residential zones would allow for this type
- 8 of development.
- 9 So for the subject property, in
- 10 particular, the zoning, while something of
- 11 note is not as important, because what is
- 12 most important here, you have to remember, is
- 13 the term for which you control the sites.
- 14 Q. You said that's five years, right,
- 15 low as five, high as 20?
- MR. WALSH: Objection to form.
- 17 A. It's a minimum. We are doing a
- 18 five-year renewal option here, so you control
- 19 it for five years, you have a 20-year total
- 20 control period because there are increases
- 21 that are allowed for the next 15 years, so
- 22 it's a 20 year.
- The way I analyzed it was assuming
- 24 you had control of the site for 20 years,
- 25 what I was pointing out was that the lease



Page 99 S. Locatell 1 2 term itself was really just five years, but 3 it's a 20-year controlled term, is the 4 assumption that we made in our analysis. 5 MR. KOH: Let's bring up the next document, which is not Bates stamped, 7 it's No. 11 on my list -- it's not marked as an exhibit yet. Document bearing Bates stamped MCD 003543 to 44 10 and it is an email exchange between Ms. 11 Locatell and Mr. Tener. 12 (Exhibit HH, documents bearing 13 Bates stamp No. MCD 003543 and MCD 14 003544, marked for identification.) 15 Do you recognize what we have 16 marked as Exhibit HH? 17 Yes, this looks like a continuation 18 of the emails that you showed me previously 19 on May 6th. 2.0 And you reminded, in the 11:45 21 email, that we have until May 20th, but I have to leave for FL, I assume that's 22 23 Florida, on the 15th, so we should do it this 24 week or early next week. 25 This was an effort to schedule the



- 1 S. Locatell
- 2 telephonic meeting to select the third
- 3 appraiser, right?
- 4 MR. WALSH: Objection to form.
- 5 A. That's correct.
- 6 Q. Mr. Tener writes to you, I'm sorry
- 7 to be a pain, but my side is not happy with
- 8 the delay between us.
- 9 Did you ever discuss with Mr. Tener
- 10 why his side wasn't happy with the delay
- 11 between us?
- 12 A. Not that I recall. We had -- I
- 13 believe we had until the 20th to select the
- 14 neutral and as you can see in the email
- 15 below, I had -- this is what I'm remembering
- 16 now. I had a mediation that was going on and
- 17 then I had another reset, so, and then I was
- 18 leaving for Florida, I was extremely busy
- 19 during this period.
- 20 And also remember, this is not a
- 21 delay, there is no delay. This was May 6th.
- 22 Tom and I had been talking, I believe, on --
- 23 it was the 25th of April or something, so
- 24 this would not be considered a delay.
- 25 It may have been -- his clients,



- 1 S. Locatell
- 2 the landlord, may have been anxious, but this
- 3 was not a delay by any stretch of the
- 4 imagination, that, typically, when you are
- 5 involved in these processes, to have this
- 6 done within a few weeks is not unusual. It's
- 7 more typical than not. It usually takes you
- 8 a few weeks to get to the neutral.
- 9 Again, I needed to discuss the
- 10 neutral with the client and I was working on
- 11 a reset and mediation, so I was probably
- 12 effectively, like, in shutdown mode, where I
- 13 couldn't have phone calls during the day
- 14 because when I am in a mediation, I get there
- at 8:00, I leave at 6:00, and then I'm back
- 16 working until that evening, so I don't get to
- 17 my emails until after business and I can't
- 18 schedule calls with clients because I'm
- 19 prepping for the mediation for the next day,
- 20 so...
- 21 Q. I'm certainly sympathetic to those
- 22 difficulties. I have heard some lawyers have
- 23 to deal with that, too.
- A. Really?
- 25 Q. Is it fair to say the general



Page 102 S. Locatell 1 2 expectation in the industry is that the 3 appraisers will cooperate with each other 4 over these scheduling issues? 5 Α. Yes, and that's what we were doing, 6 Tom and I never had a problem, we were cooperating the entire time over this issue. I mean, we obviously disagree 9 because of his incorrect analysis, but no one 10 was being cooperative as it related to 11 selecting a third appraiser. I was just so 12 busy that I couldn't do it in a week. 13 MR. KOH: Let's make sure -- I'm 14 going to go to No. 13. I will skip No. 15 12 for the time being and go to No. 13, 16 which is a May 9, 2019 email from Ms. 17 Locatell to Ms. DeMarco to Mr. Meyer. 18 It's Bates stamped MCD 003349. 19 (Exhibit II, document bearing Bates 2.0 stamp No. MCD 003349, marked for 21 identification.) 22 Do you recognize Exhibit II, Ms. Q. 23 Locatell? 24 Α. I do. 25 Q. So it's correct that on May 11th,



- 1 S. Locatell
- 2 you and Mr. Tener agreed to select Marc
- 3 Nakleh as the third appraiser?
- 4 MR. WALSH: Objection to form.
- 5 Q. Did you, on May 11th, agree to
- 6 select Marc Nakleh as the third appraiser?
- 7 A. No, the email was sent on Thursday,
- 8 May 9th.
- 9 Q. Excuse me, May 9th, I misspoke.
- 10 A. Yes, a full three days later from
- 11 the last batch of emails, we selected our
- 12 neutral appraiser, Marc Nakleh.
- 13 Q. That's nine days before the May
- 14 20th deadline, I'm sorry, 11 days?
- 15 A. Yes, well in advance of the
- 16 deadline.
- 17 Q. I apologize for my botching the
- 18 arithmetic.
- 19 A. If you can wait, there is a fire
- 20 engine.
- Q. Maybe that's what scrambled my
- 22 neuron a little bit.
- But you also write, We did not
- 24 reach out to Marc yet, as we have a
- 25 disagreement over the language in the lease



- 1 S. Locatell
- 2 as it relates to process.
- What was that disagreement?
- 4 A. Well, it says here, he read the
- 5 lease to say we all had to come to the
- 6 initial meeting with a letter opinion of
- 7 value, we will negotiate, but if we can't
- 8 agree or get two of the three to agree, we
- 9 will average the three values. That was not
- 10 my understanding of the procedure we were to
- 11 follow per the term of the rent option.
- 12 Q. What was your understanding of the
- 13 procedure?
- 14 A. Well, if you go to the rent option
- 15 agreement, I think it's your document 4.
- 16 Q. It is Exhibit D.
- 17 A. Okay. If you go to page 1 of that
- 18 Exhibit D, the last paragraph midway through
- 19 the paragraph, a sentence that starts, The
- 20 three appraisers so appointed shall then,
- 21 within 20 days of the date of the third
- 22 appraiser is appointed, the date the third
- 23 appraiser is appointed, estimate by means of
- 24 a letter opinion of value, the FMV.
- What this is directing us to do is



- 1 S. Locatell
- 2 for the three appraisers to meet and try to
- 3 come to an agreement as to the FMV.
- 4 So Tom and I had a disagreement as
- 5 to what this language was telling us to do
- 6 and once we selected the neutral appraiser.
- 7 Q. The last sentence of the paragraph
- 8 above that reads, Each appraiser's estimate
- 9 is to be made by a letter opinion of value.
- 10 What does that direct you to do?
- MR. WALSH: Objection to form.
- 12 A. I'm sorry, can you point me to what
- 13 sentence you were reading?
- Q. Paragraph immediately above. It's
- 15 the second paragraph from the bottom, the
- 16 last sentence.
- 17 A. Right. But that is telling you
- 18 that if you can't agree, the three of you,
- 19 then each of you do your letter opinion of
- 20 value, so each appraiser's estimate is made
- 21 by a letter of opinion of value, but then
- 22 when you read the next paragraph, it's
- 23 telling you that, it tells you how to appoint
- 24 the third appraiser and if the two appraisers
- 25 disagree by more than 15 percent and then



|    |   | , |
|----|---|---|
| 1  | S. Locatell                                   |   |
| 2  | once all three appraisers are appointed, you  |   |
| 3  | have 20 days in which to meet and determine   |   |
| 4  | the FMV, so if you can't, then each letter of |   |
| 5  | opinion of value, so there is no to pick      |   |
| 6  | sentences here, you have to read this         |   |
| 7  | document in its totality and I think that's a |   |
| 8  | problem that we are both falling into, is     |   |
| 9  | that in my initial December 18th report, I    |   |
| 10 | only had A and B listed, Ellen had only wrote |   |
| 11 | A and B and not the entirety of the option    |   |
| 12 | addendum.                                     |   |
| 13 | Once you read the entirety of the             |   |
| 14 | option addendum, it's telling you the process |   |
| 15 | to follow and, very clearly, here, it's       |   |
| 16 | telling us that if the two appraisers cannot  |   |
| 17 | agree within 15 percent, you will appoint a   |   |
| 18 | third. The three appraisers then meet and     |   |
| 19 | try to agree to FMV and then if you don't,    |   |
| 20 | it's the three letters of opinions that are   |   |
| 21 | averaged that determine the rent.             |   |
| 22 | So there was steps. Tom was trying            |   |
| 23 | to jump right to the final step. Tom was      |   |
| 24 | assuming that the three of us would not come  |   |
| 25 | to some sort of an agreement, he was assuming |   |



- 1 S. Locatell
- 2 that -- he was eliminating that step of the
- 3 process, so because of that, that is why I
- 4 wrote that email, both of us, because we
- 5 disagreed agreed that we should go back to
- 6 counsel and have them, you know, deal with
- 7 it, so... but, to me, the clear language is
- 8 that the three appraisers shall appoint and
- 9 have 20 days to agree.
- 10 And let me add this one thing. I
- 11 should also tell you that I do a lot of these
- 12 types of assignments and the lease always
- 13 controls, but in addition to the lease, it is
- 14 also standard practice for the three
- 15 appraisers to try and to agree.
- So not only does it dictate here,
- 17 but that is also a standard methodology that
- is followed by the appraisers when they are
- 19 undertaking these appraisal proceedings.
- 20 Q. You used the word, meet, several
- 21 times.
- 22 A. Uh-huh.
- 23 Q. I don't see that. Maybe I'm
- 24 missing it, but can you point out to me where
- 25 it appears in this?



- 1 S. Locatell
- 2 A. When I read this to you, I believe,
- 3 and it doesn't say the word, meet. It
- 4 says -- I will read it again so you remember.
- 5 The three appraisers so appointed shall then,
- 6 within 20 days of the date the third
- 7 appraiser is appointed, estimate by means of;
- 8 A, of a letter opinion of value, the FMV.
- 9 So it is telling us that the three
- 10 of us should meet. This is the reading here,
- 11 the three app -- I'm using the word meet
- 12 incorrectly. You are assuming that means
- 13 physically meet or Zoom meet.
- 14 The three appraisers should try and
- 15 come to an agreement as to the performance,
- 16 whether it's meet or whatever, the three
- 17 appraisers should try to estimate the FMV, an
- 18 FMV, one letter of value.
- 19 He is skipping a step, Tom was
- 20 advocating to skip a step in the rent option
- 21 agreement document.
- 22 Q. In any event, you describe this as
- 23 a disagreement between you and Tom, correct?
- 24 A. Correct.
- 25 Q. And, ultimately, you said that, and



Page 109 S. Locatell 1 2 I can find the exact words if you want to. 3 This was something that you were going to let 4 the lawyers deal with? 5 Α. We were -- yes, we were going to 6 let the lawyers give their opinion on the 7 process, yes. MR. KOH: Let's bring up what I 9 have marked as No. 14, Nat, which is an 10 email which is actually dated May 20th 11 from Mr. Tener to Marc Nakleh, which is 12 copied to you. 13 Please mark this as Exhibit JJ. (Exhibit JJ, email dated May 20th 14 15 from Mr. Tener to Marc Nakleh copied to 16 Sharon Locatell, marked for 17 identification.) 18 Do you recognize this email, Ms. Locatell? 19 20 I recognize this, yes. 21 Is this basically the first 22 communication that you and Mr. Tener had with 23 Marc Nakleh concerning this assignment? 24 MR. WALSH: Objection to form. 25 Α. To my recollection, yes.



- 1 S. Locatell
- 2 Q. Do you recall having an initial
- 3 telephone call around 10:00 a.m. on May 21st
- 4 to go over the details and discuss conflicts?
- 5 A. And I remember having a telephone
- 6 call, I can't tell if you it ended up
- 7 happening at 10:00 or some other time.
- 8 Q. What do you remember happening
- 9 during the call?
- 10 A. I remember, and I know what I
- 11 typically discuss, so whether it's exact
- 12 memory or a recollection based on how these
- 13 processes proceed, I'm sure we told Marc the
- 14 property address and asked him -- we told him
- 15 who the clients are, both on the tenant's
- 16 side and the landlord side, and I'm sure we
- 17 advised him as to counsel, what the timeframe
- 18 was and the first thing we would have asked
- 19 him would have been to clear conflicts, to
- 20 make sure he didn't do a lot of work for
- 21 McDonald's or he didn't do a lot of work for
- 22 the landlord, et cetera.
- Obviously, Tom and I selected him
- 24 because we felt confident that he had the
- 25 experience to opine on rental values within



- 1 S. Locatell
- 2 the subject market area, so our conversation
- 3 to him, the initial conversation would have
- 4 been primarily based on finding out if he had
- 5 a conflict and describing the asset and
- 6 rental value that we were looking for.
- 7 Q. Do you remember how Marc responded
- 8 when you had this telephone call?
- 9 A. I remembered he was thankful we had
- 10 confidence, that both Tom and I had
- 11 confidence in his abilities and I think he
- 12 thought that he was okay on conflicts, he
- 13 needed to check, obviously. He is with
- 14 Cushman & Wakefield, which, as you know, is a
- 15 large national firm and they are quite active
- in New York City, so I don't recall if he had
- 17 any hesitation as to having conflicts with
- 18 either the landlord or the tenant, but that's
- 19 my recollection of our first conversation. I
- 20 don't recall it in any great detail, given it
- 21 was over two years ago.
- MR. KOH: Let's then bring up No.
- 23 15. That is a document that bears Bates
- No. MCD 002674 to 75 and mark that as
- 25 the next exhibit, which is KK.



Page 112 S. Locatell 1 2 (Exhibit KK, documents bearing 3 Bates stamp No. MCD 002674 and MCD 4 002675, marked for identification.) 5 Do you recognize Exhibit KK? Α. I see it's an email that Mr. Meyer sent to myself regarding Mr. Nakleh's retention. 9 He was asking you for comments, 10 correct? 11 Α. That's correct. 12 Did you find anything unusual about 13 the fact that Mr. Meyer was asking you to 14 comment on this retention letter? 15 No, that's quite common for the 16 attorneys to ask if he is describing what we 17 are asking of the neutral in specificity, if 18 the right language is included, this is quite 19 common for me to comment on retainers for the 2.0 neutral and it's common for both sides, the 21 retainer typically goes back and forth, and 22 the party-appointed, either arbitrators or 23 appraisers, will look at it and comment and 24 the attorneys will and the owner and tenants 25 will, so that is very common.



Page 113 S. Locatell 1 2 Do you recall if you, in fact, made Q. 3 any comments? I do not recall. Α. 5 MR. KOH: Let's, Nat, bring up what I had marked as Exhibit 35. It was 7 previously marked as Exhibit V, as in Victor. 9 Do you recognize Exhibit V, which 10 was previous 35 on your screen? 11 Yes, it appears to be an email that 12 I -- in response to Mr. Meyer asking if I had 13 any comments on the Nakleh retainer letter. 14 In fact, you had two? 15 I think I had three. 16 Right, okay. So you had three. The first comment was, Take out the reference 17 18 to the Prospect Heights neighborhood. 19 Why was that? 2.0 I would have to look at the 21 retainer letter to be able to answer these 22 questions, so if you could pull that up, I'm 23 happy to look at it and try to answer them. 24 Q. I think the draft was the second 25 page of what was marked as KK.



|   |    | OZIZ  |      |     |
|---|----|---|------|-----|
|   |    |   | Page | 114 |
|   | 1  | S. Locatell                                   |      |     |
|   | 2  | A. Do you know the document number?           |      |     |
|   | 3  | Q. Fifteen.                                   |      |     |
|   | 4  | A. Fourteen?                                  |      |     |
|   | 5  | Q. Fifteen.                                   |      |     |
|   | 6  | MR. WALSH: I believe it was 14                |      |     |
|   | 7  | Q. Fourteen, I'm sorry, KK.                   |      |     |
|   | 8  | A. Sorry, I missed the second page.           |      |     |
|   | 9  | Q. I described it badly. It's clearly         |      |     |
|   | 10 | my problem, not yours.                        |      |     |
|   | 11 | A. Your question again?                       |      |     |
|   | 12 | Q. My question is, why did you                |      |     |
|   | 13 | recommend to Mr. Meyer to take out the        |      |     |
|   | 14 | reference to the Prospect Heights area?       |      |     |
|   | 15 | A. The subject property is really             |      |     |
|   | 16 | located on the border of Prospect Heights and |      |     |
|   | 17 | Crown Heights and it's unusual to put the     |      |     |
|   | 18 | specific neighborhood within a retention      |      |     |
|   | 19 | letter, so I was suggesting that it be        |      |     |
|   | 20 | struck, it's not necessary.                   |      |     |
|   | 21 | Q. Prospect Heights, how would you            |      |     |
|   | 22 | describe that neighborhood as of the first    |      |     |
|   | 23 | half of 2019?                                 |      |     |
|   | 24 | A. So Prospect Heights is as you              |      |     |
|   | 25 | know, in New York City, neighborhood names    |      |     |
| 1 |    |   |      |     |



| 1  | S. Locatell                                   |  |  |
|----|---|--|--|
| 2  | get invented, changed, expanded by brokers    |  |  |
| 3  | and it's all in an effort to make             |  |  |
| 4  | neighborhoods seem very desirable and part of |  |  |
| 5  | a more gentrified neighborhood as opposed to  |  |  |
| 6  | a neighborhood that might be more gritty.     |  |  |
| 7  | Calling the subject property                  |  |  |
| 8  | Prospect Heights, it's now sort of accepted   |  |  |
| 9  | as being part of Prospect Heights, but it's   |  |  |
| 10 | not the original part of Prospect Heights.    |  |  |
| 11 | Prospect Heights initially was the area where |  |  |
| 12 | and even the part of where the Barclays       |  |  |
| 13 | Center was not really Prospect Heights, that  |  |  |
| 14 | was Flatbush. Flatbush sort of divides it     |  |  |
| 15 | between Part Slope and Prospect Heights.      |  |  |
| 16 | Prospect Heights is a mixed residential area  |  |  |
| 17 | that has retail sources on the ground floor.  |  |  |
| 18 | It largely was improved prior to              |  |  |
| 19 | the massive rezoning that Forest City Ratner  |  |  |
| 20 | undertook 20 years ago or so was a brownstone |  |  |
| 21 | neighborhood and, you know, there was a very  |  |  |
| 22 | contentious sort of major rezoning, part      |  |  |
| 23 | state, part city, and they expanded that      |  |  |
| 24 | rezoning has led to an expansion of sort of   |  |  |



the definition of Prospect Heights.

25

Page 116 S. Locatell 1 2 Some people still refer to the area 3 west of the subject up to Atlantic and Flatbush as Pacific Park and immediately to 4 5 the east of the subject is Crown Heights, so 6 the subject property is the rezoning that they're talking about for the subject properties area directly to the west is Crown 9 Heights. 10 So I would define Prospect Heights 11 as a gentrifying sort of brownstone 12 neighborhood, the boundary of which was 13 really Atlantic Avenue, because Atlantic 14 Avenue was not a brownstone gentrifying 15 neighborhood. 16 So, anyway, the reason I suggested 17 the neighborhood be taken out, because the 18 subject is sort of located at this crossroads 19 and also not typical to include a 2.0 neighborhood identification in a retainer 21 letter. 22 So calling it -- saying it's within 23 the Prospect Heights area, is it fair to say 24 you feared that might give the property a 25 cache that it really wasn't worth having?



Page 117 S. Locatell 1 2 MR. WALSH: Objection to form. 3 I don't fear anything. Α. There is a lot I'm afraid of. Q. 5 Α. Not me. I used to be a base 6 jumper. 7 As I said, it is unusual to define a property's neighborhood in a retainer letter and the property is not firmly located 9 10 in one neighborhood or another, so I 11 suggested they take it out and that was my 12 reasoning, those two points were my 13 reasoning. 14 Then you write, Also, I thought you 15 were going to add language highlighting the 16 fact that the renewal option calls for 17 consideration of comparable leases to determine the fair market rental value. 18 19 Why did you make that suggestion? 2.0 Α. Because that's what the ground 21 It's very clear. lease says. 22 suggestion is so that -- again, apparently 23 Mr. Tener was confused with what the ground 24 lease said. 25 So I think it's very important to



- 1 S. Locatell
- 2 point the language to the lease, which is
- 3 very specific and it tells the appraiser what
- 4 to do. If there are comparable leases for
- 5 rental properties like the subject, that is
- 6 the approach to be used.
- 7 You use the residual only and when
- 8 you can't find comparable leases so, there is
- 9 nothing wrong with highlighting something
- 10 that's specific to the rent renewal option.
- 11 It actually helps the neutral appraiser and
- 12 most -- I've acted as a neutral many, many
- 13 times. Typically, what I will do when I'm
- 14 trying to understand and put together a
- 15 retainer, I will talk to both parties and see
- 16 what does the language of the lease
- 17 specifically say.
- So this was just in order to make
- 19 the assignment very clear and to reference
- 20 the actual rent option addendum, which is
- 21 what is directing, both myself, Tom and the
- 22 neutral, to do in determining the valuation
- 23 applicable to the subject property.
- Q. Did you tell us earlier any
- 25 competent appraiser would be able to read the



- 1 S. Locatell
- 2 lease of the rent option and figure out what
- 3 -- didn't you tell us earlier, Ms. Locatell,
- 4 that any competent neutral appraiser could
- 5 simply read the lease and figure out what was
- 6 required?
- 7 MR. WALSH: Objection to form.
- 8 A. I believe what I told you is that
- 9 any competent appraiser could --
- 10 understanding -- there are two things. Yes,
- 11 any competent appraiser who does these
- 12 proceedings and understands how to read
- 13 ground lease rent reset provisions would know
- 14 that the lease does not explicitly say to
- 15 give consideration of determining value
- 16 without the lease in place, right.
- 17 So there is a certain level of
- 18 competency you need to do this job and any
- 19 competent appraiser who was aware of how you
- 20 read these leases would know how to do that.
- 21 What I think I was referring to was
- 22 would any competent appraiser understand, if
- 23 you only controlled this property for 20
- 24 years, that that value would not be the same
- 25 if you controlled it for a hundred years.



- 1 S. Locatell
- 2 That's what my reference to any competent
- 3 appraiser was.
- 4 O. You believe that Mr. Nakleh was
- 5 competent to serve as the neutral here,
- 6 right?
- 7 A. I did. It is completely within the
- 8 realm of typical practice for the retainer
- 9 agreement to specifically reference. This is
- 10 an unusual -- the two paragraphs here that
- 11 Mr. Meyer wrote is an unusual presentation of
- 12 a retainer for a neutral. Typically, they
- 13 will include all of the language in the
- 14 option for the part of the lease that relates
- 15 to the rental determination that the neutral
- 16 is being hired for.
- 17 Most often, it will reference the
- 18 entirety of that section and Mr. Meyer
- 19 suggested couple of paragraphs did not do
- 20 that, so that's why I was saying to him that
- 21 you should put in and highlight what we were
- 22 actually supposed to be doing and this is
- 23 something that is done in all of these
- 24 proceedings. It is very typical for, again,
- 25 both the party-appointed appraisers, as well



- 1 S. Locatell
- 2 as counsel and client to look at this
- 3 retainer agreement and also for the neutral
- 4 to have the parties explain to them exactly
- 5 what they'll be doing, what their role is,
- 6 show me the language, I want to know the
- 7 entirety of the option agreement so I know my
- 8 function is.
- 9 Q. But it was your position that Mr.
- 10 Tener had not considered comparable leases to
- 11 determine the fair market value, right?
- MR. WALSH: Objection to form.
- 13 Q. Wasn't that your contention?
- 14 A. It's not a contention. It's a
- 15 fact.
- 16 Q. And you wanted to make sure that
- 17 the Mr. Nakleh understood that, in your view,
- 18 the lease required consideration of
- 19 comparables, right?
- 20 MR. WALSH: Objection to form.
- 21 A. Again, you are asking questions
- 22 that seem to me that you believe I was acting
- 23 as an advocate. I was not acting as an
- 24 advocate here. I was trying to make Mr.
- 25 Nakleh's job easier, which was to understand



- 1 S. Locatell
- 2 what he was supposed to do as a neutral.
- 3 The full language of the rent
- 4 option addendum was not included in what Mr.
- 5 Meyer had sent me, so the -- what I was
- 6 trying to do was to make it clear what Mr.
- 7 Nakleh's job was in being hired as the third
- 8 appraiser.
- 9 Q. Therefore, you also wanted to
- 10 highlight it was a five-year renewal term to
- 11 help make it clear to Mr. Nakleh?
- MR. WALSH: Objection to form.
- 13 A. Of course.
- 14 Q. Because you were concerned Mr.
- 15 Nakleh would not be able to read the lease
- 16 and understand it as you did?
- MR. WALSH: Objection to form.
- 18 A. Mr. Koh, again, I selected Mr.
- 19 Nakleh or I agreed to Mr. Nakleh as a neutral
- 20 because I believe he is competent to do this
- 21 job.
- 22 So I'm not afraid of the lease.
- 23 The lease is the lease and when you do an
- 24 appropriate retainer, you should include the
- 25 full language of the lease.



| 1 | S. | Locatell |
|---|----|----------|
|   |    |          |

- 2 Q. Now, you also believe that Mr.
- 3 Tener had different views about the need to
- 4 reconsider the option -- to consider market
- 5 comps and the five-year renewal term, right?
- 6 A. What I knew at that point was that
- 7 Mr. Tener had incorrectly prepared his
- 8 analysis. He then changed his mind and
- 9 agreed that the determination of rental value
- 10 was subject to the term of the lease, but
- 11 when he and I first spoke about values, he
- 12 thought that we were valuing the land,
- 13 assuming that the tenant was going to own it
- 14 in perpetuity. He was assuming that it was
- 15 free, vacant and unencumbered of the lease
- 16 itself and it does not say that.
- 17 So Mr. Tener was incorrect, to the
- 18 benefit of his client, and subsequent to our
- 19 meeting, he and his client did agree that the
- 20 language of the lease is such that the rental
- 21 redetermination should take into account the
- 22 fact that we are dealing with an encumbered
- 23 property, so Mr. Tener corrected his mistake
- 24 and all I'm doing here is saying, you have a
- 25 neutral appraiser, the typical process in



- 1 S. Locatell
- 2 writing one of these retainer agreements,
- 3 because this is what Mr. Nakleh is going to
- 4 ask, is, what is the lease language that is
- 5 quiding my role here?
- 6 And if you had all of that lease
- 7 language in there, then I wouldn't have had
- 8 to say, you know, put in, highlight the fact
- 9 that you have to consider that the lease
- 10 tells you that you have to consider rent
- 11 comparables if they exist.
- 12 Q. Why didn't you just recommend that
- 13 you put -- you quote the lease language, why
- 14 go through all of this discussion of what you
- 15 think it means?
- 16 A. I don't think it's all this
- 17 discussion. I think I wrote three sentences,
- 18 20 words, it's not a lot of discussion.
- 19 Maybe I should have said that, as well, but
- 20 that was the intent of the email. I can tell
- 21 you that. I can tell you by virtue of my
- 22 experience, that this is -- the retention
- 23 letter for the neutral is typically a parsed
- 24 document, both sides look at it and they want
- 25 to make sure the language of the lease is in



Page 125 S. Locatell 1 2 there. 3 And what Mr. Meyer sent me did not 4 reflect for that, so that was why I sent this 5 email. I could have said, just copy the 6 whole rent addendum and put it in the retainer, it would have been the same thing. MR. KOH: Let's bring up the next 9 document, which is No. 16 in my list and 10 it's a May 31, 2019 email from Ms. 11 Locatell to Marc Nakleh and Tom Tener 12 bearing Bates stamp numbered MCD 003463 13 to 66. Please mark this as LL. 14 (Exhibit LL, documents bearing 15 Bates stamp No. MCD 003463 through MCD 16 003466, marked for identification.) 17 Q. Do you have that in front of you, 18 Ms. Locatell? 19 I do. I'm looking through it, if 2.0 you give me a moment. 21 Tell me when you are ready for 0. 22 questions. 23 MR. WALSH: Howard, I'm not 24 suggesting we take a break right at this 25 moment, but we've been going for about



Page 126 S. Locatell 1 2 an hour and 20 minutes, so I wouldn't 3 mind taking a break after you get through some questions about this 4 5 document. MR. KOH: I was going to do this 7 document and one other. If you want to take a break before, then that's absolutely fine, but that was going to 10 close out an area, but any time either 11 you, Sharon or Leslie need to take a 12 break, just let me know. 13 MR. WALSH: I have no objection to 14 doing this document. 15 MR. KOH: I am cognizant that we 16 are approaching 90 minutes and that's a 17 long time for anybody. 18 Q. Are you ready, Ms. Locatell? 19 Α. I am. 2.0 First, I would like to focus on the Q. 21 last email here, March 22nd, and that's an 22 email that you sent to Marc Nakleh, right? 23 March or May? Α. 24 I'm sorry, May 22nd, excuse me. Q. 25 Α. It is, yes.



- 1 S. Locatell
- 2 Q. That was for purposes of disclosing
- 3 conflicts?
- A. It appears to be, yes.
- 5 Q. And you write just before the list
- 6 at the bottom, As per Tom, his client
- 7 (landlord) consist of the following persons
- 8 and entities, right?
- 9 A. Correct.
- 10 Q. And then there is a list?
- 11 A. Uh-huh.
- 12 Q. Did you get that list from Mr.
- 13 Tener?
- 14 A. I believe so, yes. I -- actually,
- 15 I don't remember where I got the list.
- 16 Q. But that was the list that you sent
- 17 to Mr. Nakleh for sure, right?
- 18 A. That's correct, cc'ing Tom. I did
- 19 not have discussions or contact with Mr.
- 20 Nakleh.
- 21 Q. I'm sure you didn't and I didn't
- 22 mean to imply that you did.
- Then there is some discussion about
- 24 scheduling and things like that and at the
- 25 top email from May 31, 2019 at 10:09 a.m.,



- 1 S. Locatell
- 2 you write, Thanks, looks like it will be
- 3 another beauty.
- 4 What does that mean?
- 5 A. Well, at this point, there was
- 6 already disagreements to even getting to what
- 7 -- hiring the neutral. It seemed as if the
- 8 clients were not getting along from Tom and
- 9 I, our perspective, so that's what it meant.
- 10 It wasn't going to be -- there are
- 11 some cases where tenants and landlords will
- 12 hire you and say, go at it. There are no
- 13 attorneys involved, I should point out, and
- 14 they will let the appraisers do their job,
- 15 come to a conclusion and send final opinion
- 16 of value.
- 17 Usually once the attorneys are
- involved, it turns into these very protracted
- 19 procedures, such as we have now, that may or
- 20 may not end up in litigation, so we --
- 21 Q. It has.
- 22 A. But that's what I think I was
- 23 referring to, was that the sides were not
- 24 agreeing, so sometimes, as a neutral, you
- 25 just, at the end, you show up to the meeting,



- 1 S. Locatell
- 2 you write your report, you do whatever you
- 3 are directed to do and, other times, you have
- 4 to be involved during the process to get to
- 5 that point because the clients disagree over
- 6 every little thing, so...
- 7 Q. So this was one of those, would it
- 8 be fair to say, a hard fought appraisal?
- 9 MR. WALSH: Objection to form.
- 10 Q. Would you characterize it as hard
- 11 fought?
- 12 A. No, I mean not at that point. All
- 13 Tom and I had done was -- and I don't even
- 14 remember if we met in person or had a phone
- 15 call talking about value. We knew we were
- 16 not close and then we selected a neutral, so
- 17 I wouldn't say it was hard fought.
- I was just saying it seemed like
- 19 the clients were not getting along and that
- 20 was an opinion that both Tom and I shared.
- Q. Would it be fair to say that both
- 22 of the clients, McDonald's and Vanderbilt,
- 23 were very entrenched in their positions?
- MR. WALSH: Objection to form.
- Q. Would that be fair to say?



Page 130 S. Locatell 1 2 I can't speak to the landlord's 3 position. All I can tell you is that 4 McDonald's, they didn't have a position. 5 had a position. They asked me what the value was based on the terms of the lease and I told them, so I don't know if I would call it entrenched. They hire me as an expert and 9 they, I, think feel comfortable with my 10 analysis based on my experience, so I told 11 them what the value of the rent was for this 12 renewal term based on all the market data 13 that we had uncovered. And the value was, 14 you know, in the range of \$350,000 a year. 15 As to the landlord's position, you 16 would have to ask the landlord whether they 17 were entrenched. McDonald's just knew what 18 their hired expert was telling them the value 19 of the property was. 2.0 MR. KOH: Let's bring up the next 21 document, No. 17, in the list and mark 22 it as MM, Mary, Mary. It's a one-page 23 email bearing Bates stamp MCD 005436. 24 (Exhibit MM, document bearing Bates 25 stamp No. MCD 005436, marked for



Page 131 S. Locatell 1 identification.) 2 3 Α. I have it. Q. Can you tell me what this document 5 is? Again, this is an example of the Α. work we do to make sure we have the totality of the lease comps. This was sent to Dan Sciannameo at Albert Valuation Group and we 10 are asking if he has any other -- any lease 11 comps for pad site retail rent. 12 You specifically said pad site, 13 right? 14 That's what it says. Looking for 15 any pad site rental retail comps. 16 Then you say, MCD, which I assume 17 is McDonald's; Dunkins, which is Dunkin 18 Donuts; Starbucks; banks. You say all that? That's correct. 19 Α. 2.0 You say, I have a site on Atlantic Q. 21 Avenue in Brooklyn, right? 22 That's correct. 23 Why didn't you just give him the 24 address, say, do you have any comparable sites for this address? 25



- 1 S. Locatell
- 2 A. I don't know. No reason.
- 3 Sometimes -- I don't always include addresses
- 4 because appraisers, when you are asking for
- 5 data, they may just on their own limit the
- 6 market they are looking for.
- 7 I was looking for all of the data,
- 8 so if I just say Atlantic Avenue, I will get
- 9 the stuff to the east, the stuff to the west.
- 10 You know, to my recollection, I don't know if
- 11 David had anything. I think I spoke to him
- 12 subsequent to this and, you know, told him I
- 13 had a 30,000 square foot site, was looking
- 14 for retail rent comps, but he's -- we are --
- and I'm sure that Tommy talks to him a lot,
- 16 as well. We share data with each other all
- 17 the time.
- 18 Q. But you specifically said pad
- 19 sites. Wouldn't that limit the data he would
- 20 give you?
- 21 A. No. He would have considered
- 22 retail sites on Atlantic Avenue or other
- 23 retail corridors.
- I spoke to Dan, so, you know, there
- 25 is -- I don't specifically recall if I shared



- 1 S. Locatell
- 2 the address with him on the phone call.
- 3 Chances are, I had, because by this point, we
- 4 had already hired our neutral. Dan
- 5 Sciannameo would have been one of the
- 6 appraisers probably on Tom Tener's and my
- 7 list for a potential neutral at one point, so
- 8 because he is very active in Brooklyn and
- 9 knew the area well, he was born and bread in
- 10 Park Slope, which is not far from here, so
- 11 Dan is smart and knowledgeable and knows what
- 12 comps, he would have sent me, had he had
- 13 them.
- 14 Q. You told him to get pad sites,
- 15 right?
- 16 A. Yes.
- 17 Q. Not development sites?
- 18 A. Well, I'm not sure of the
- 19 distinction you are making.
- 20 O. You were the one who made a
- 21 distinction before?
- 22 A. You asked me. You made the
- 23 distinction. You asked me to describe
- 24 broadly the definitions of those two, but a
- 25 development site, a pad site is a development



Page 134 S. Locatell 1 site, it's being developed for a retail use 2 3 where you have control for a limited amount of time, so if I had said to him, Dan, I need 5 comps of development sites near Atlantic 6 Avenue, he would have sent me sales of land that were unencumbered, whereby the owner or tenant had control in effectively perpetuity 9 and that's not what I needed. 10 Remember, here, the term is a 11 defining issue of what we are looking for in 12 terms of value here, so it would have been, I 13 would not have gotten anything relevant had I 14 said, development sites. 15 You didn't say five-year term, you didn't say 20-year term, you said pad sites, 16 17 right? 18 Α. That's what I said. 19 MR. KOH: Okay. I think now is a 2.0 good time to take a lunch break. 21 (Luncheon recess taken.) 2.2 23 24 25



Page 135 S. Locatell 1 2 AFTERNOON SESSION 3 (Time noted: 1:47 p.m.) 4 SHARON LOCATELL, resumed and 5 testified as follows: MR. KOH: Can you please bring up 7 No. 19, which is a June 27, 2019 -- June 17, 2019 letter from Ms. Locatell, which 9 was previously marked as Exhibit W. 10 EXAMINATION BY (Cont'd.) 11 MR. KOH: Ms. Locatell, do you recognize 12 13 Exhibit W? And feel free to look through all 14 nine pages. 15 Thank you. I do recognize it, yes. 16 Tell us what it is, please. 17 It is the June 17, 2019 letter of Α. 18 value that we prepared in regard to 19 determining the rent for the -- the renewal 20 rent for the renewal period per the terms of 21 the rent option agreement. 22 There is also --Q. 23 MR. KOH: Pull up Exhibit No. 18, 24 Nat, which is a letter dated the same 25 date, which is designated Exhibit X.



Page 136 S. Locatell 1 2 And, Ms. Locatell, when that's up, 3 it's now document 19, can you tell me what 4 this is? 5 Α. This is the same -- excuse me while 6 I have a sip of water. 7 Take your time. This is the same report, but in a longer format. It is also setting forth the 10 rental value of the subject site per the term 11 of the rent option addendum. 12 Q. Why did you prepare two separate 13 versions of this report? 14 MR. WALSH: Objection to form. 15 Why are there two separate versions Q. 16 of this report? 17 MR. WALSH: Objection to form. Can you answer that question? 18 19 Yes, the first version is just a 2.0 short format report that we would have 21 supplied to the client and then the longer 2.2 version is the format that we would have 23 supplied, it has more detail of our analysis 24 of the adjustments that we made to the 25 comparables that would have been likely



- 1 S. Locatell
- 2 supplied as part of the appraisal proceeding
- 3 process.
- 4 Q. Now, were these two appraisals the
- 5 only two appraisals that you prepared for --
- 6 or opinions of value, I should say, that you
- 7 prepared for 840 Atlantic Avenue from the
- 8 period December 12, 2018, which was the date
- 9 of the last two appraisals or opinions of
- 10 value we looked at and these?
- 11 MR. WALSH: Objection to form.
- 12 A. Yes, yes, to my recollection, these
- 13 are the only two.
- 14 Q. Did you --
- 15 A. I'm sorry, I just want to add on to
- 16 that answer. Remember, I told you when I
- 17 give an opinion of value, even verbally, that
- 18 is an appraisal report, so I had been talking
- 19 to the client throughout this process, but as
- 20 to written reports that we exchanged, these
- 21 were the only other two.
- 22 Q. Did you, after the preparation of
- 23 these two June 17th reports, attend a meeting
- 24 at the offices of Morris Missry?
- 25 A. I don't recall when that meeting



Page 138 1 S. Locatell 2 was. 3 But you recall the meeting? 0. 4 Α. I do recall the meeting. I just 5 don't know if it occurred after this report 6 or before this report. I don't recall when it was. Who was at this meeting? Ο. 9 I believe -- I know Carol DeMarco 10 was there, Mr. -- Mike Meyer was there, I 11 believe, myself, obviously, Tom Tener was 12 there I know, Mr. Missry was there, I believe 13 Mr. Li was there and I believe Mr. Rottenberg 14 was there, but I'm not 100 percent certain. 15 What happened at this meeting? 16 We discussed our differences in 17 value and Mr. Tener and Mr. Rottenberg's 18 incorrect reading of the lease. Mr. Missry 19 was quite vocal and a little rude at the 2.0 meeting, but that's generally what we were talking about. It was a subject property and 21 22 the rent option agreement and how we came to 23 value. 24 I do remember exchange -- giving



Tom my comparables and he spent some time

25

- 1 S. Locatell
- 2 looking at them and discussing them and
- 3 questioning me on them. That's the extent of
- 4 really what I remember.
- 5 Q. Did Mr. Tener or anybody on the
- 6 Vanderbilt side give you any documents at
- 7 that meeting?
- 8 A. I don't believe that either of us
- 9 left with documents. I think that we were --
- 10 and I don't actually recall if we exchanged
- 11 reports, other than I gave my list of
- 12 appraisal comps during the meeting. I recall
- 13 giving those to Mr. Tener.
- I don't remember if, at the
- 15 meeting, he gave me his actual report or we
- 16 were just talking about the assumptions he
- 17 made in his report. I don't recall.
- 18 MR. KOH: Nat, can you please bring
- 19 up No. 20, which was previously marked
- as Exhibit 32. It's a restricted
- 21 appraisal of Tom Tener.
- 22 Q. And, Ms. Locatell, I would like you
- 23 to take a look at Plaintiff's Exhibit 32 and
- 24 tell me if you recognize it?
- 25 A. Yes, I recognize this report.



Page 140 S. Locatell 1 2 Q. What is it? 3 It's a restricted appraisal report Α. 4 that Mr. Tener and Sean Kest (phonetic) 5 prepared. It's dated April 15, 2019 and it 6 purports to set forth the fair market value of the demised premises. And do you remember when you first 9 saw this report? 10 Α. I think I just testified to that. 11 I'm not sure if I actually saw it at the 12 meeting with Mr. Missry and McDonald's 13 personnel or if it was given to me after that 14 meeting, I don't recall. 15 I want to focus on document 18 and 16 19, which are the two versions of the June 17 17th report that you prepared and I have some 18 questions about the difference between them. 19 In the short one, which is Exhibit 2.0 W, you did not include a sales (rental) 21 comparison approach, yet, you did in the long 22 version, Exhibit X. 23 Can you tell me why? 24 MR. WALSH: Objection to form. 25 Α. So the letter, document 18, Exhibit



- 1 S. Locatell
- 2 W, is setting forth our conclusion based on a
- 3 rental value approach. The only difference
- 4 is that this letter is a short form and it is
- 5 basically the conclusion without the extended
- 6 analysis and individual pages of the
- 7 comparables that are set forth in this
- 8 report.
- 9 So there is no different
- 10 methodology or work that was undertaken to
- 11 prepare this report versus the other report.
- 12 This is just presentation, this is showing a
- 13 short form presentation of the research and
- 14 data that was done via the rental comparison
- 15 approach with our conclusions.
- The second document, document No.
- 17 19, which is exhibit -- I don't know what
- 18 exhibit that is.
- 19 Q. X.
- 20 A. -- X shows the detail, so instead
- 21 of having it in our file, now I've taken it
- 22 and we put it into the report itself, so
- 23 there is an adjustment grid and there are
- 24 individual pages that set forth the details
- of each lease comparable, but this analysis



- 1 S. Locatell
- 2 was done in preparation of the short form
- 3 report. It's just presented in a short form
- 4 analysis, not too dissimilar to Mr. Tener's
- 5 restricted report, whereby he has no backup
- 6 for any of his assumptions or land sales, so
- 7 the same work and analysis went into both
- 8 reports.
- 9 The shorter report is nothing more
- 10 than that. It's a shorter presentation of
- 11 the same valuation analysis.
- 12 Q. Why make a shorter and longer
- 13 presentations? That's my very basic
- 14 question.
- 15 A. Well, the client didn't require a
- 16 longer presentation and the longer
- 17 presentation was if we needed to submit the
- 18 report at any point during the appraisal
- 19 proceeding, we wanted to have all the
- 20 documentation in there, so this is not
- 21 unusual.
- The initial short form was for the
- 23 client to look at and see the comps we were
- 24 using. The analysis was put into the longer
- 25 form report so that if the report was



- 1 S. Locatell
- 2 submitted to another party, they would have
- 3 an understanding as to how we derived the
- 4 number.
- 5 I had been speaking to McDonald's
- 6 over months at this point about what my
- 7 valuation was, so they were not requiring the
- 8 backup analysis for it. That is the reason
- 9 for the two different report formats.
- 10 Q. Were either of these, the short
- 11 form or the long-term presentation, at any
- 12 point given to Vanderbilt?
- MR. WALSH: Objection to form.
- 14 Q. Any representative of Vanderbilt?
- MR. WALSH: Same objection.
- 16 A. I don't recall. Typically, the
- 17 reports, if they're exchanged, would have
- 18 been exchanged through counsel in these
- 19 proceedings. I don't recall. Again, as I
- 20 said, I don't remember if I saw Tom's report
- 21 at the meeting with Morris or if we exchanged
- 22 reports after that meeting.
- 23 At some point, I came to have a
- 24 copy of Tom's report, obviously, because I
- 25 did analysis in looking at his assumptions,



- 1 S. Locatell
- 2 his data, et cetera, but I don't recall if I
- 3 exchanged a report with him directly or if it
- 4 was done through counsel.
- 5 O. Let's focus a little bit on the
- 6 long form since that contains more
- 7 information.
- 8 On pages 4 and 5, and we are
- 9 looking at Exhibit X which is No. 18, I'm
- 10 sorry, No. 19, you've got what appear to be
- 11 eight different comps and something
- 12 identified as L-1, which -- you have eight
- 13 different comps and something identified as
- 14 L-1.
- 15 What is L-1?
- 16 A. Listing.
- 17 Q. So that was a deal that was being
- 18 negotiated, but not final, right?
- 19 A. That's not exactly correct. I'm
- 20 having -- hold on one second while I try to
- 21 enlarge this. The print is quite small.
- I don't think it was a deal being
- 23 negotiated. I think it was a listing and we
- 24 had had a deal that had been in negotiation
- 25 at -- they were asking \$312,000 in rent for



Page 145 S. Locatell 1 2 the site, they had a deal that was close to 3 being done at \$280,000 per annum, but it fell 4 through and so it was still being listed and 5 the broker reported that after that deal fell 6 through, the only offers they had received were between 180,000 and \$220,000, so it was fully still a listing at this point. 9 Yes, and I'm familiar with this 10 site because I've done work for this 11 landlord. I was able to speak to the broker 12 specifically and this is well researched and 13 accurate data that's contained in the note. 14 MR. WALSH: As a quick suggestion, 15 I'm curious, is this among the hardcopy 16 documents? 17 MR. KOH: Yes. If you would like 18 to go to the two large boxes, if you 19 want to pull them out, they are 2.0 organized by Bates number. If you want 21 to pull them out to review them. 2.2 MR. WALSH: She said she was having 23 a hard time reading them, that's why I 24 suggested that may be another option.



THE WITNESS: Give me a moment.

25

Page 146 S. Locatell 1 2 will see if I can find it in here. 3 Α. I found it. 4 Q. I'm glad you have it in front of 5 you because now, I'm going to turn your 6 attention back to one of the December 12, 2018 appraisals. This one with the comparable net leases. You can pull it up on 9 your screen, it is No. 5. 10 And I want you to turn to the 11 fourth of eight pages where you have a table 12 of comparable net leases. 13 Α. I'm there. 14 Now, you've got on that table, you 15 have three net comparable net leases, two 16 Burger Kings and a Chipotle. 17 Am I correct that the two Burger 18 Kings appear on the table in what's been 19 marked as Exhibit X, which we are now looking 2.0 at in hardcopy, but the Chipotle, I don't see 21 there and I'm wondering if I'm missing 22 something or if there was a reason that 23 Chipotle fell off the list of appropriate 24 comps? 25 A. 2940 Cropsey Avenue is the address.



Page 147 S. Locatell 1 It is not included on the list. 2 3 How did that become an Ο. inappropriate comp, the one that wasn't 4 5 included? I don't believe it's an Α. 7 inappropriate comp. I don't know why it fell off the list. 9 I do know that they kept the 10 building there, so maybe -- Ellen put this 11 initial list together. That may have been 12 why, but I have no explanation as to why it 13 is not on the list. It should be on the 14 I see it as a very good comparable. 15 It rented for 300,000 in a location that is somewhat inferior to our location, so it 16 17 brackets our value very nicely. 18 I can't explain why it's not on the 19 list. It's probably on oversight. 2.0 Q. After the page -- and I want to 21 turn your attention back to Exhibit X which 22 is the long version of the June 17th opinion 23 of value. 24 After the table of comparable 25 ground rents retail, you have --



- 1 S. Locatell
- 2 A. Hold on one second. That's not the
- 3 one I found in hardcopy. What document
- 4 number is this?
- 5 Q. I'm looking at what is on your
- 6 screen and maybe you can do this on the
- 7 screen, would be No. 19.
- A. I'm there.
- 9 Q. And let me get to that, as well,
- 10 and if you go to the sixth page, you start to
- 11 see a series of summaries of the subject and
- 12 then the various comps, right?
- 13 A. Correct. Those are what we call
- 14 comp pages.
- 15 Q. That helps. On these comp pages,
- 16 there is various information, right?
- 17 A. There are.
- I should point out, on these pages,
- 19 just so you know, if you look at the size of
- 20 the site, you will see that they say -- I
- 21 think for the majority of them, a couple of
- 22 them may be correct, you will see they list
- 23 the site size as 29,000 square feet, that's
- 24 the subject site size, not the individual
- 25 comp site size. These pages are put together



- 1 S. Locatell
- 2 with an Excel spreadsheet, so I think it's
- 3 referencing the wrong cell, so I would like
- 4 to point that out as a correction.
- 5 As to our analysis, we used the
- 6 correct site size. You will see in the rent
- 7 chart itself on pages 4 and 5 that the
- 8 correct site size is being referenced and you
- 9 can tell by our adjustments that the correct
- 10 site size was referenced, so that was a typo,
- 11 I would like you to note.
- 12 O. I think I understand that. Let me
- 13 read your answer and make sure I do.
- 14 Is there any way to tell from
- 15 Exhibit X, what the zoning is for each of the
- 16 comparables that are listed here?
- 17 A. I believe it's likely a hidden
- 18 column. When you put these Excel worksheets
- in a report, we start out a large number of
- 20 columns, but to make it legible, as you can
- 21 see, it's difficult to read with the number
- of columns we have in place, we typically
- 23 will show the columns that are most
- 24 important.
- 25 And, again, as I mentioned earlier,



- 1 S. Locatell
- 2 given that the control of this site is
- 3 determined by the term of the lease,
- 4 underlying zoning is less important here
- 5 because for all of these subject spaces,
- 6 whether it's manufacturing zoning, commercial
- 7 zoning or residential zoning, they are
- 8 allowed to do these commercial uses, which we
- 9 determined to be the use -- the highest and
- 10 best use for the subject property, given its
- 11 term restriction.
- So I don't see the zoning listed on
- 13 the chart and it is not included in the
- 14 individual pages. It likely is in a column
- 15 that's been hidden in order to fit the data
- on to the page so that it's legible.
- 17 Q. After you exchanged -- after this
- 18 -- you met at Morris Missry's office in June,
- 19 did you have individual discussions with
- 20 people at McDonald's concerning what happened
- 21 at the meeting?
- 22 A. I don't recall. I'm sure Mr. Meyer
- 23 and I probably talked about the meeting
- 24 after. It was quite a memorable meeting, so
- 25 I'm sure we had some conversations afterwards



- 1 S. Locatell
- 2 regarding it, but in terms of other people at
- 3 McDonald's, I don't remember.
- 4 O. Well, since it was a memorable
- 5 meeting, why don't you tell me everything you
- 6 can remember about the meeting?
- 7 A. I think I told you. I told you
- 8 that we -- you asked me this initially and I
- 9 said I recollected who was there, I told you
- 10 what I thought we did, we discussed the
- 11 valuations where both of us were coming from,
- 12 we discussed how Tom was incorrect in his
- 13 analysis, Mr. Missry got very angry and was
- 14 quite rude and we sat back down and discussed
- 15 further and Tom asked to see my comps, the
- 16 rental comps and I showed him my grid.
- I don't recall if we -- I am
- 18 thinking that he didn't exchange reports
- 19 because I know I didn't give him my report in
- 20 its entirety, just the comps itself, so, you
- 21 know, we basically talked about why the value
- 22 is the value and that you need to consider
- 23 the term issue, which they ultimately agreed
- 24 to, so that's basically my recollection of
- 25 the meeting as I sit here now and can recall.



Page 152 S. Locatell 1 2 MR. KOH: I would like you to bring 3 up, Nat, document No. 21 on my list. It's a June 19th email from Ms. Locatell 4 5 to Ms. DeMarco and Mr. Meyer. Ο. Can you tell me what this email is? MR. KOH: Please mark this as Exhibit NN. It bears Bates No. MCD 004011. 10 (Exhibit NN, document bearing Bates 11 stamp No. MCD 004011, marked for 12 identification.) 13 Α. Yes, I recognize this. 14 Ο. What is this? 15 It's an email that I sent to Carol 16 cc'ing Ms. Benjamin from my office asking for 17 answers on possible residual analysis 18 questions, given that landlord and landlord's 19 appraiser had incorrectly assumed there were 2.0 no rental comps to use for their analysis, 21 they did a residual analysis. 2.2 And, again, this goes back to me 23 trying to provide McDonald's with research 24 regarding a review of what KTR had done. 25 is saying there are no comps, I can't find a



- 1 S. Locatell
- 2 comp anywhere, even though Sharon gave me 11
- 3 of them, I can't find any comps, so I have to
- 4 do a residual analysis. They did a residual
- 5 analysis and I'm trying to help McDonald's
- 6 understand that if you were going to do a
- 7 residual analysis, it should be done
- 8 correctly.
- 9 So these were some of the issues I
- 10 thought that needed to be addressed in
- 11 potentially doing a residual to show Mr.
- 12 Tener that absent the fact that there were
- 13 numerous comparable leases to use, which is
- 14 what the rent option directs us to do, if you
- 15 did a residual analysis, you need to do it
- 16 correctly, so that's what this email was
- 17 regarding.
- 18 Q. First of all, did you write this
- 19 email before or after the memorable meeting
- 20 at Morris Missry's office?
- 21 A. I don't remember the day. I think
- I told you, I didn't remember the day of the
- 23 meeting.
- Q. I thought this might help, but
- 25 apparently it doesn't.



Page 154 S. Locatell 1 2 You used the term, residual 3 analysis. Can you please explain to us what a residual analysis is? 5 Α. Yes. Well, as you may know, there are three methods to valuation. There is the market data approach, commonly known as the sales comparison approach, there is the cost 9 approach, whereby that's an additive 10 approach, you determine the value of a site 11 and then you add the cost to build those 12 improvements and that is your value, and the 13 third approach is the income capitalization 14 approach and you utilize that approach to 15 determine land value, it's called a land 16 residual or the model in our market that is 17 most utilized is called the land residual 18 model. 19 So the information you requested Q. 2.0 here was for purposes of helping you develop 21 a better understanding of Mr. Tener's land 22 residual analysis, is that why you were 23 requesting this information? 24 Α. No, I understood Mr. Tener's 25 residual analysis. I understood that it made



- 1 S. Locatell
- 2 sort of very wildly inaccurate assumptions.
- 3 What I was trying to do here was if
- 4 you could not find rent comparables and you
- 5 had to do a residual analysis per the rent
- 6 option agreement, how would you do it
- 7 appropriately, and so that's what this email
- 8 was in regard to. It had nothing to do with
- 9 Mr. Tener's analysis. I knew on the face of,
- 10 after talking to Mr. Tener and what his
- 11 assumptions were that his residual land
- 12 analysis was not credible, so this was --
- 13 these were the issues that I saw in what
- 14 would be necessary to understand in preparing
- 15 a more credible residual analysis.
- 16 Q. Did you ever get the answers to the
- 17 questions you lay out in this email which
- 18 we've marked as NN?
- 19 A. So as we discussed earlier, I don't
- 20 believe that a land use attorney was ever
- 21 retained.
- 22 That being said, I'm quite familiar
- 23 with the zoning regulations of New York City.
- 24 We review and analyze zoning for most
- 25 properties, so I know that we did some of our



- 1 S. Locatell
- 2 own research here, but as to getting
- 3 information from McDonald's that specifically
- 4 dealt with these questions, I don't believe
- 5 that we did.
- 6 Q. Did you ever do a land residual
- 7 analysis of the subject property at 840
- 8 Atlantic Avenue?
- 9 A. Again, I actually don't recall. I
- 10 don't think I ever did anything in a formal
- 11 report for them. I might have done -- quite
- 12 often, I will have an Excel open and I do
- 13 back of the envelope analyses. I don't even
- 14 save it sometimes. I might have done
- 15 something along those lines, but I don't
- 16 think I did anything in an official report or
- 17 document that I remember.
- It wasn't too long after this, I
- 19 believe, that we were sort of told to stop
- 20 working on the assignment. I think that -- I
- 21 don't know if it was that you guys had
- 22 entered litigation at that point or what. I
- 23 just stopped hearing from the client.
- I'm so busy that if the client is
- 25 not contacting me, I'm not usually reaching



Page 157 S. Locatell 1 2 out saying, how can I help you, I wait for 3 them to call me. So I believe that, you know, it 5 wasn't too long after this that things sort of came to a halt, so I don't recall specifics much after this date. MR. KOH: Let's take a look at the next document which I would like to 10 bring up, which, Nat, I marked as No. 11 22 in my stack. It should be marked as 12 the next exhibit, which would be 00. 13 bears Bates stamp No. MCD 005733. 14 (Exhibit 00, document bearing Bates 15 stamp No. MCD 005733, marked for 16 identification.) 17 Q. Do you recognize this email? 18 Α. I do. What is this? 19 Q. It's an email I wrote to Carol and 2.0 21 Mr. Meyer and cc'd Ellen Benjamin from my 22 office asking, again, if they had any 23 information for 10 to 15,000 square foot 24 retail uses with parking. 25 This goes back to searching for



- 1 S. Locatell
- 2 data. We had done this initially, as I told
- 3 you, we looked for the gamut of retail ground
- 4 leases for larger spaces, smaller spaces and
- 5 didn't find any, so this was going back to
- 6 that idea of because Tom was proposing this
- 7 over 20,000 square foot retail taxpayer
- 8 effectively, I was, again, reaching out to
- 9 see is there any data out there supportive of
- 10 this.
- 11 Q. You used the term, taxpayer.
- 12 What does that mean? In your
- answer, you said 20,000 square foot taxpayer.
- 14 What does that mean in this context?
- 15 A. It's basically what Tom proposed to
- 16 be developed on the site, even though you
- 17 only have it for 20 years. A taxpayer is a
- 18 one-story retail building in New York City
- 19 parlance, it's a term of art.
- 20 O. I have heard it before, but I want
- 21 to make sure that anyone reading this
- 22 transcript understands it. So that's
- 23 helpful. Thank you.
- 24 Again, you specifically identify
- 25 Rite-Aid and CVS in Exhibit 00. Why pick



- 1 S. Locatell
- 2 those?
- 3 A. They're typical retailers that have
- 4 footprints in that range and I said, i.e.,
- 5 like, for example, that type of thing, I'm
- 6 just pointing out size.
- 7 Q. Do you recall ever getting that
- 8 information after you sent this email to Ms.
- 9 DeMarco and Mr. Meyer?
- 10 A. We did not. Again, we looked, we
- 11 had been looking since the fall of 2018 for
- 12 these lease deals and we had not found them.
- MR. KOH: Let's bring up what had
- been previously marked as Exhibit AA.
- 15 It's No. 23 in my stack, Nat. It's a
- 16 September 16, 2019 letter from Mike
- 17 Meyer to Morris Missry and countersigned
- 18 by Tom Li, L-I.
- 19 Q. Do you recognize Exhibit AA, Ms.
- 20 Locatell?
- 21 A. Yes.
- 22 Q. Tell us what it is, please.
- 23 A. It looks like a letter that Mr.
- 24 Meyer from McDonald's sent to Mr. Missry as
- 25 landlord's attorney that sets forth some



- 1 S. Locatell
- 2 agreement that they had continuing the
- 3 appraisal proceeding.
- 4 Q. In your earlier testimony a few
- 5 moments ago, you said you were told to stop
- 6 work on this assignment.
- 7 Does Exhibit AA help refresh your
- 8 recollection as to why you might have been
- 9 told to stop work on the assignment?
- 10 MR. WALSH: Objection to form.
- 11 Q. You can answer.
- 12 A. Well, what I was referring to in my
- 13 last answer was that we had selected the
- 14 neutral, we looked at each other's reports
- and the clients were still disagreeing with
- 16 each other, so it was sort of a stop and go
- 17 procedure.
- I believe that they were talking
- 19 about coming to an agreement as to how the
- 20 process would unfold with the neutral and
- 21 that's what this letter is detailing.
- 22 Remember, there was disagreement
- 23 between the way that Tom Tener and I read the
- 24 rent option addendum as to what Mr. Nakleh's
- 25 role would be and it appears to me that



- 1 S. Locatell
- 2 during the summer of 2019, the attorneys were
- 3 attempting to come to some agreement as to
- 4 how the process would unfold with the
- 5 neutral.
- 6 Q. Paragraph numbered 1 of Exhibit AA
- 7 which we are looking at reads, Within three
- 8 weeks from the date of this letter, each
- 9 parties' appraiser will sent to the other
- 10 parties' appraiser his or her respective;
- 11 one, updated letter opinion of value
- 12 estimating each appraiser's fair market
- 13 rental value as defined in the option rent
- 14 addendum stating -- and stating the
- 15 methodology of valuation and conclusions and;
- 16 two, identifying the comparable transactions
- 17 on which the conclusions are based.
- Did that ever happen?
- MR. WALSH: Objection to form.
- 20 A. I believe I prepared a September --
- 21 I have a recollection there is a September
- 22 dated report. As to whether or not they were
- 23 exchanged, I don't recall.
- And, again, it's not uncommon for
- 25 if a report is complete, it's sent to counsel



Page 162 S. Locatell 1 2 and then the counsel would exchange the 3 reports as opposed to the appraiser 4 exchanging them each other directly, I don't 5 recall. Paragraph 3, the first sentence Ο. reads, The parties have selected Marc Nakleh as the third appraiser pursuant to the terms 9 of this lease and agree to engage Mr. Nakleh 10 within 21 days of this agreement. 11 To your knowledge, was Mr. Nakleh 12 ever engaged? 13 Again, I don't recall. I know Mr. Α. 14 Nakleh was continuing to contact Tom and I 15 about whether or not this appraisal 16 proceeding was moving forward. 17 As to whether or not the parties 18 had signed a retention document with him, I don't recall. 19 2.0 MR. KOH: Let's bring up what's 21 been marked as No. 24 in my stack and 2.2 mark it as the next exhibit, which would 23 It's a document bearing Bates be PP. 24 No. MCD 003520 to 21. 25 (Exhibit PP, documents bearing



Page 163 S. Locatell 1 2 Bates stamp No. MCD 003520 and MCD 3 003521, marked for identification.) Do you recognize Exhibit PP? Q. 5 Α. Yes. What is it, please? Q. 7 It is two emails, an email I sent on Friday, September 20, 2019 to Tom saying 9 that I had heard that Carol and Sam, I'm 10 assuming that is Mr. Rottenberg, had spoke 11 about us all meeting, I believe that's Tom, 12 Marc and myself, and I was asking if --13 actually, I should not say that. I don't 14 know if it was Carol, Sam, Tom and I or Tom, 15 Marc and I, but I had some understanding that 16 we were to meet and I was asking if he could 17 confirm if he was available, and then he 18 responded that we should speak on Tuesday and 19 his understanding was that Tom and I were 2.0 going to meet and share our values and comps 21 and he didn't think there was going to be a 22 meeting, I guess of ownership. That's my 23 understanding of the emails. 24 MR. KOH: Let's bring up what's 25 been in the stack as No. 25. It is a



Page 164 S. Locatell 1 2 multipage document bearing Bates stamp 3 number MCD 000707 to 733. 4 And if you want to get a hardcopy Q. 5 of this document, it should be in the box we 6 sent over. Α. It's okay. It's not really any It's a faint print. 9 I have to work with what I have. 10 Maybe you can enlarge it. 11 (Exhibit QQ, documents bearing 12 Bates stamp No. MCD 000707 through MCD 13 000733, marked for identification.) 14 Tell me what this document, which 15 is marked as QQ, is. 16 So this appears to be the document 17 that I gave to Tom Tener. It says -- I can 18 see on Ellen's handwriting, she wrote, Gave 19 to Tom Tener 9/27/19. This would have been 2.0 the -- this is our fair market rental value. 21 This was for the purposes, I believe, of Tom 22 and I discussing and still trying to 23 potentially come to some agreement and so 24 this is what that document is and this is --25 yes, that's what this is.



- 1 S. Locatell
- 2 Q. That's Ellen's handwriting that
- 3 says, Gave copy to Tom Tener 9/27/19?
- 4 A. Yes, that is her handwriting.
- 5 Q. Did Mr. Tener come to your office
- 6 to pick up this document, do you know? Did
- 7 you speak to Mr. Tener on or about September
- 8 27, 2019?
- 9 A. I don't remember.
- 10 Q. Looking through this, I would like
- 11 to draw your attention to the addendum that
- 12 has the top pages in it.
- 13 A. Yes, I see that.
- 14 O. These seem to have the zoning
- 15 listed there.
- Do you have any idea why this one
- 17 has the zoning listed and the one we looked
- 18 at previous does not?
- 19 A. No. Again, these are Excels and
- 20 when these are copied into reports as
- 21 pictures and sometimes rows will be hidden or
- 22 unhidden.
- 23 Again, as I said, the referencing
- 24 the zoning for this report, whether I
- 25 referenced it or didn't reference it would



- 1 S. Locatell
- 2 not have changed the analysis at all and so
- 3 the initial time that they weren't included
- 4 was probably just because the columns were
- 5 hidden. It is in the individual pages and,
- 6 again, it has no effect on the rental value
- 7 determination.
- 8 Q. It has no effect on the rental
- 9 value determinations. Sometimes it appears
- 10 and sometimes it doesn't. Is that your
- 11 testimony?
- 12 A. Sometimes it's shown and when the
- 13 pictures are copied in from Excel, and
- 14 sometimes it does not.
- We collect a lot of information.
- 16 When I'm collecting comp information, I
- 17 collect everything I possibly can. It
- 18 doesn't mean that every piece of data I
- 19 collect has an effect on value. We start
- 20 from scratch. We don't want to eliminate
- 21 anything and that's just smart appraisal
- 22 practice.
- In terms of what we end up putting
- 24 in a report, it's looked at relative to
- 25 what's needed. The fact that zoning is shown



- 1 S. Locatell
- 2 here is nothing more than how the cells were
- 3 captured and put into a report. There is
- 4 nothing to be read in the fact that the
- 5 zoning was not in the initial report that I
- 6 sent to the clients.
- 7 The clients were aware of what our
- 8 value conclusions were, they had been reached
- 9 prior to issuance basically of the written
- 10 documents and, as I said before, given the
- 11 use of the property and the restriction as to
- 12 the time that the tenant has use of the
- 13 property, zoning was not relevant to making
- 14 large value adjustments for this property, so
- 15 showing it or not showing it, again, the
- 16 report I'm showing to Tom is more
- 17 comprehensive because it has the zoning in
- 18 it.
- 19 Q. So the subject property here was
- 20 split zone between M1-1 and RB-6, right?
- 21 A. That's correct.
- 22 Q. So were any of your comps also
- 23 zoned for M1-1?
- A. Comparable No. 11 is zoned M1-2
- 25 manufacturing, there are no other M1-1s other



- 1 S. Locatell
- 2 than the subject. The subject has a
- 3 commercial manufacturing and residential
- 4 allowable uses, but the use that it can be
- 5 put to, it is subjected to the amount of time
- 6 that you can put that use to the property,
- 7 right, so you have a 20-year term.
- 8 I'm not sure if you are suggesting
- 9 because it's split zoned, you would develop
- 10 residential on the residential piece of it
- 11 when you only have control of it for 20 years
- 12 because that, in fact, is an incorrect
- 13 assumption. All of the comparables have a
- 14 residential with some sort of commercial
- 15 overlay.
- 16 Q. I understand that. I didn't mean
- 17 to suggest or assume anything.
- 18 My question was simply, were any of
- 19 the comparables that you included in your
- 20 September 20, 2019 report zoned in M1-1, and
- 21 I take it my answer is that none of them
- 22 were?
- 23 A. They all have different zonings,
- 24 every single one of them, which is not
- 25 unusual for this property type.



Page 169 S. Locatell 1 2 And it's also correct that none of 3 the comps you picked had any RB-6 zonings, is that right? 4 5 Α. With the exception of the M1-2, I believe, they all have some sort of 6 residential zoning, they are all different. I believe every comp has a specific different -- we had an R6, so comparable No. 10 10 is R6 and R6 and R6B are not too 11 dissimilar, R6, R5 and R4 are not too 12 dissimilar, C1-2 and C1-3 are not that 13 dissimilar. 14 So, yes, all of the comparables 15 have slightly different zoning 16 classifications. All of the comparables, 17 however, allow for one-story retail uses and 18 that's what's important to note. 19 important distinction is not what exactly is 2.0 the zoning classification. The distinction 21 is what is the use that is allowed based on 22 the zoning classification and all of these 23 comparables have zoning classifications that 24 allow the same use as the subject property.



I should say, as the subject

25

- 1 S. Locatell
- 2 property's highest and best use per this rent
- 3 option agreement, meaning, having controlled
- 4 the property for just 20 years.
- 5 Q. I would like to turn to page 2 of
- 6 the September 20, 2019 opinion of value, on
- 7 page bearing Bates stamp 708 and focus your
- 8 attention to the -- on the third paragraph of
- 9 that page after the A and B section.
- 10 You wrote, We are specifically
- 11 tasked with determining the FMV of the
- 12 subject land as unimproved based on highest
- 13 and best use and in consideration of a
- 14 five-year renewal term and other provisions
- 15 of the lease.
- You wrote that, right?
- 17 You said five-year renewal term,
- 18 not 20-year renewal term. Why?
- 19 A. That's the other provisions of the
- 20 lease. I told you the analysis that we did
- 21 looked at the property assuming a 20-year
- 22 holding period.
- 23 Q. That's because the tenant had
- 24 control over the use of the property for 20
- 25 years pursuant to the lease, right?



Page 171 S. Locatell 1 2 Α. That's correct. 3 The last sentence of this letter on Ο. 4 page 4 says or the second to last sentence 5 says, A complete appraisal will be supplied 6 at your request. 7 Has such complete appraisal been 8 prepared? 9 I believe this is the last report 10 that was prepared, that we prepared for this 11 assignment. 12 Have you prepared any other written Q. 13 reports concerning the property at 840 14 Atlantic Avenue since September 2019? 15 Not to my recollection, but -- not to my recollection. Once the litigation 16 17 started, we did not prepare anything. What 18 I'm saying is, I don't recall when that 19 began. That's helpful. Thank you. 2.0 Q. 21 would like to look at page 24, which is the 2.2 certification. I would like to focus on item

24 performed no services as an appraiser or in 25 any other capacity regarding the subject

11, and it reads, Sharon Locatell has

23



- 1 S. Locatell
- 2 property within the three-year period
- 3 immediately proceeding this assignment. Is
- 4 that a true statement?
- 5 A. Yes and no. Technically, I should
- 6 have listed the June and the -- I forget the
- 7 dates, the June and the 2018 report.
- 8 Q. The December 12, 2018 report?
- 9 A. Yes, this was all part of the same
- 10 assignment and same valuation, so, yes, this
- 11 is a typo. This is a form part of the
- 12 appraisal report that goes in there, so you
- 13 are correct, I should have said -- I should
- 14 have referenced the other work that was done
- 15 since December 2018, which the client knew
- 16 about, obviously.
- 17 Q. Let's take a look at your
- 18 underlying assumptions and contingent
- 19 conditions. I would like to focus on No. 3,
- 20 that there are no incumbrances or defects of
- 21 title.
- Is that an accurate statement, to
- 23 your knowledge?
- A. You can't just read that because
- 25 this is -- unless it's stated, otherwise, in



- 1 S. Locatell
- 2 the appraisal report, we are assuming no
- 3 encumbrances that we don't know about.
- 4 Again, this is a form portion of every
- 5 appraisal report that goes out, so there is
- 6 -- certainly could be a typo in here, but
- 7 that means something beyond the encumbrances
- 8 that have been discussed within the appraisal
- 9 report itself.
- 10 Q. Do you know how Vanderbilt Atlantic
- 11 Holdings LLC holds its interest in this are
- 12 property at 840 Atlantic Avenue?
- 13 A. Not specifically.
- 14 Q. Do you know if it is a fee simple
- 15 honor?
- 16 A. Not specifically. I'm assuming
- 17 there is a landlord, I think it was a Mr.
- 18 Musto, was the original landowner, and it's
- 19 unclear to me whether he is a joint venture
- 20 with Vanderbilt now and he's contributed the
- 21 property or, I don't know, I don't know the
- 22 structure. It's not relevant to the
- 23 assignment that I was given, which is to
- 24 determine fair market rental value, but
- 25 that's my -- that's the extent of my



- 1 S. Locatell
- 2 knowledge as to the landlord's position.
- 3 Q. Would it surprise you to learn that
- 4 Vanderbilt Atlantic Holdings was a ground
- 5 lessee of the subject property?
- A. No, that wouldn't surprise me.
- 7 Q. And knowing that information, would
- 8 it effect your conclusions in your reports in
- 9 any way?
- 10 A. No, not at all.
- 11 Q. Did you ever look --
- MR. WALSH: I just -- my microphone
- was muted. I objected to attempted to
- object to the form of the previous
- 15 question. I just want that on the
- 16 record.
- 17 Q. Did you ever make any attempt to
- 18 find out who owns the property at 840
- 19 Atlantic Avenue by say looking it upon ACRIS?
- 20 A. I personally did not. As a matter
- 21 of course, the appraiser working on this
- 22 would have done that. I know we were given a
- 23 copy of the lease and given that this
- 24 assignment was to determine value subject to
- 25 the lease, that would have been our primary



- 1 S. Locatell
- 2 understanding of who the landlord was and who
- 3 tenant was.
- 4 Ms. Benjamin, in her normal course
- 5 of appraisal work, will typically look up a
- 6 deed on ACRIS, but I can't tell you whether
- 7 she did or not.
- 8 MR. KOH: Let's bring up what is
- 9 No. 26 in the stack and mark it please
- 10 as RR, which is Mr. Tener's restricted
- appraisal and it bears Bates stamp No.
- 12 1733 to 1749. These are produced by
- McDonald's.
- 14 (Exhibit RR, documents bearing
- Bates stamp No. 1733 to 1749, marked for
- 16 identification.)
- 17 Q. I believe these came from your file
- 18 Ms. Locatell, if you want to look at the
- 19 hardcopy.
- 20 Do you recognize what we designated
- 21 as Exhibit RR?
- 22 A. Yes, I do recognize it.
- Q. What is this?
- A. This is a report prepared by Tom
- 25 Tener and Sean Kest from KTR purporting to



- 1 S. Locatell
- 2 set forth the fair market rental value of the
- 3 demised premises for the renewal period,
- 4 assuming that the land will be held for a
- 5 20-year option term.
- 6 Q. There is handwriting on this
- 7 document.
- 8 Do you know whose handwriting it
- 9 is?
- 10 A. It looks like there is handwriting
- 11 from both myself and Ellen.
- I recognize on page 4, Bates 583,
- 13 but sales, not retail, that's my handwriting
- 14 and then the handwriting on the following
- 15 page in blue, that is Ellen's handwriting.
- 16 Q. What was the meaning of your
- 17 writing, but sales, not retail?
- 18 A. Again, this goes back to the
- 19 gateway issue that he is using sales that
- 20 provide value for development sites that can
- 21 be controlled in perpetuity and that is not
- 22 what we are being tasked to do and it's also
- 23 not what he says he does in this report, so
- 24 he actually prepared two different analyses;
- 25 one where he assumes the value of the



| 1  | S. Locatell                                   |
|----|---|
| 2  | property can be one where he sets forth       |
| 3  | the value of the property, assuming that the  |
| 4  | owner will have control in perpetuity, and    |
| 5  | that's based on looking at sales of           |
| 6  | unencumbered land and then he does a land     |
| 7  | residual analysis where he says he is         |
| 8  | considering all uses to which the property    |
| 9  | can be put within the 20-year option term.    |
| 10 | So this was his report that after             |
| 11 | landlord my recollection is that after        |
| 12 | landlord and Mr. Tener agreed that, yes, in   |
| 13 | fact, we had been correct in that the         |
| 14 | encumbrance of the lease itself had to be     |
| 15 | taken into account in determining this        |
| 16 | renewal rent, Mr. Tener agreed to go back and |
| 17 | redo his analysis and this was his attempt at |
| 18 | doing that, but instead of actually redoing   |
| 19 | the analysis utilizing what the lease         |
| 20 | dictates for us, which is to look at          |
| 21 | comparable transactions of which I had        |
| 22 | provided to Mr. Tener and he was aware he,    |
| 23 | instead, included his incorrect unencumbered  |
| 24 | land sales and came to a value and then does  |
| 25 | a one-paragraph land residual analysis, that  |



- 1 S. Locatell
- 2 shockingly comes to the same value assuming
- 3 you controlled the property for 20 years, so
- 4 this report is -- it's a little scattered
- 5 because it's setting forth two different
- 6 values, but it's concluding to one value, so
- 7 it's very confusing as to what this document
- 8 actually is and I think there are some real
- 9 issues with its credibility.
- 10 Q. Do you believe that Mr. Nakleh
- 11 would have been able to address the issues
- 12 concerning this report's credibility?
- MR. WALSH: Objection to form.
- 14 A. I believe Mr. Nakleh would have
- instructed Mr. Tener to complete the report
- 16 appropriately. The first half of his report
- 17 is setting forth a value conclusion that is
- 18 not called for in the lease and the second
- 19 half of his report is setting forth a value
- 20 conclusion that is called for in the lease,
- 21 but he is saying they're the same value
- 22 conclusion and I think Mr. Nakleh would have
- 23 said to Mr. Tener that your report doesn't
- 24 make sense because, No. 1, half of the report
- 25 which you are giving very strong reliance on



- 1 S. Locatell
- 2 in deriving your conclusion is a
- 3 misapplication of the valuation that you are
- 4 required to do under the terms of the lease,
- 5 so I don't believe that Mr. Nakleh would have
- 6 accepted this report as being responsive to
- 7 what landlord was supposed to produce in
- 8 determining the value for resale purposes of
- 9 the subject property.
- 10 Q. Am I correct that you've never, in
- 11 fact, discussed Mr. Tener's July 30, 2019
- 12 report with Mr. Nakleh?
- 13 A. Mr. Nakleh and Mr. Tener and myself
- 14 have never had a discussion about the
- 15 property, it never got to that point. The
- 16 litigation interceded before we went any
- 17 further in the appraisal proceeding.
- 18 Q. Isn't it true that where Mr.
- 19 Tener's report uses the land residual
- 20 technique, he concludes that the fair market
- 21 rental value would be bracketed between 1.3
- 22 million and \$1.478 million?
- 23 A. Yes, which is, he is -- take a look
- 24 at what that means. He has previously said,
- 25 based on his unencumbered fee simple



- 1 S. Locatell
- 2 valuation of the subject property, that it is
- 3 worth 1.348 million and that assumes you have
- 4 control of the property in perpetuity with a
- 5 reversion value.
- 6 And then he goes on to do a land
- 7 residual analysis where he proposes that the
- 8 potential value of the site, when you control
- 9 it for only 20 years, could be as much as
- 10 1.478 million. There is a very big
- 11 disconnect there, so, yes, he does provide a
- 12 range, but he provides a very troubling
- 13 range.
- 14 Q. Is there any reason that you know
- of that that couldn't have been addressed by
- 16 Mr. Nakleh in his role as the neutral
- 17 appraiser?
- 18 MR. WALSH: Objection to form.
- 19 A. Again, I think the entire KTR
- 20 report is not responsive to what was required
- 21 of the landlord and I believe that Mr. Nakleh
- 22 would have asked Mr. Tener to do a report
- 23 that was responsive to what the lease
- 24 required.
- 25 Remember, if the neutral appraiser,



- 1 S. Locatell
- 2 the third appraiser and Mr. Tener and myself
- 3 can't agree, the value is averaged, and I
- 4 think that there is a very strong indication
- 5 here that Mr. Tener and landlord was sort of
- 6 trying to game the potential outcome by
- 7 putting in a document that is not responsive
- 8 to the value of the subject property, given
- 9 that there is only a 20-year term that's at
- 10 stake here.
- 11 So Mr. Tener has presented a report
- 12 that says, I'm valuing the property, assuming
- 13 that you have control of the property in
- 14 perpetuity, and that is just not the case, so
- 15 I don't think, given the direction in the
- 16 lease, which was a potential averaging of
- 17 values, I don't believe that Mr. Nakleh would
- 18 have accepted this report as being
- 19 appropriate.
- 20 Q. You wrote, you said, and perhaps
- 21 you misspoke, if the neutral appraiser, the
- 22 third appraiser and Mr. Tener and myself
- 23 can't agree, the value is averaged.
- Is that what the option rent
- 25 addendum provides or does it provide for a



- 1 S. Locatell
- 2 majority of agreement?
- 3 MR. WALSH: Objection to form.
- 4 A. What document is the option
- 5 agreement, please?
- 6 O. It's document No. 4.
- 7 A. What I said is correct. If the
- 8 appraisers or a majority of them cannot agree
- 9 on the FMV, it should be determined by adding
- 10 all three estimates and dividing the total of
- all three estimates by the No. 3, that is
- 12 simple average.
- 13 Q. Let me ask a question. What would
- 14 happen, as you understand things, if you and
- 15 Mr. Nakleh -- if Mr. Nakleh agreed with your
- 16 value, the \$280,000 value, would that be the
- 17 fair market rent that was set or would it
- 18 still be averaged?
- 19 A. No, that be would the value, but I
- 20 didn't say that there wasn't a potential to
- 21 have a majority agreement. You are putting
- 22 words in my mouth.
- What I said was that if they don't
- 24 agree, the three values get averaged. That
- 25 is, in fact, what the lease says.



Page 183 S. Locatell 1 It wasn't my intention to put words 2 3 in your mouth. I was reading what admittedly this realtime feed of the transcript said and 5 I wanted to be sure that we all had the same understanding. So thank you for that clarification. MR. KOH: Let's bring up No. 27, which is another version of Mr. Tener's 10 July 30, 2019 report and mark it SS, and 11 this bears Bates stamp Nos. MCD 00133 --12 001733 through 49. 13 (Exhibit SS, documents bearing 14 Bates stamp No. MCD 001733 through MCD 15 001749, marked for identification.) 16 My question is, do you recognize 17 this document? 18 Α. I believe it's the same report, just a different copy. 19 2.0 Ο. It has different handwriting on it, 21 though, does it not? 2.2 It's the same KTR report, but the 23 handwriting notations are different, yes. 24 Whose handwriting is this? Q. 25 Α. This, I believe, is my handwriting.



- 1 S. Locatell
- 2 Q. I have some questions about the
- 3 specific handwriting that you have. On the
- 4 second page of the report, there is a
- 5 question mark and the words, have been
- 6 research and analyzed are underlined.
- 7 Do you remember why you made those
- 8 marks on this report?
- 9 A. I -- no, I don't. I believe that
- 10 before getting into the report, what were the
- 11 -- he is researching and analyzed land sales
- 12 and it's my first notation of, okay, he has
- done this incorrectly, he is looking at sales
- 14 and property that can be owned for the full
- 15 bundle of rates in perpetuity.
- 16 Q. And on the next page, which is the
- 17 third page of the report, next to the land
- 18 valuation column, you wrote, not applicable?
- 19 A. Yes, for the same reason I just
- 20 mentioned.
- 21 Q. And you circled a couple of numbers
- 22 there. Can you tell me why?
- 23 A. Yes, I circled the numbers he
- 24 applied to the land value. He applied a \$575
- 25 per square foot to the ZFA zone M1-1 and he



- 1 S. Locatell
- 2 applied a different value to the ZFA R6B, so
- 3 I was just circling the number.
- 4 Q. In the FMV determination section,
- 5 you circled and put a question mark at 10
- 6 percent or based a ratio of 10 percent.
- 7 Why did you do that?
- 8 A. For reasons we spoke about this
- 9 morning. Shockingly, where he got that
- 10 information. I was going to be curious to
- 11 see how he was supporting ratios of that
- 12 amount for land as of 2019.
- What I circled on this page are the
- 14 metrics that he uses to come to his rental
- 15 value. It's the land price, plus the rent,
- 16 so I'm circling the information that's
- 17 relevant to -- that ties into the ultimate
- 18 conclusion that he has in this report.
- 19 Q. Is that also true of the markings
- 20 that you've made on the next page, which is
- 21 page 4, you are identifying metrics?
- 22 A. Exactly.
- MR. KOH: I think now be would be a
- good time to take a break. It's about
- 3:00. Why don't we come back at 10



Page 186 S. Locatell 1 2 after 3:00 and see how much progress we 3 can make then. (Recess.) 5 MR. KOH: Nat, can you bring up 6 what I marked in the stack as No. 28, 7 and that is an email from Mr. Meyer to Ms. Locatell bearing Bates stamp No. MCD 005310 to 11 and mark it as Exhibit 10 TT. 11 (Exhibit TT, documents bearing 12 Bates stamp No. MCD 005310 and MCD 13 005311, marked for identification.) 14 Ο. Do you recognize Exhibit TT? 15 Α. Yes, I do. 16 Tell us what it is, please. 17 It's an email that I wrote. 18 first part is an email that I wrote October 19 24, 2019 to Mr. Meyer and I cc'd Ms. DeMarco 2.0 and it is about, I had a call apparently with 21 Morris, Sam and Tom and I'm summarizing what 22 Tom's comments were regarding what he 23 undertook the land residual approach. 24 Was anybody else on this call Q. 25 between Morris, Sam and Tom, if you recall?



Page 187 S. Locatell 1 2 I don't recall. 3 Ο. Your first comment, is that the 4 first bullet point, He found no comparable 5 ground leases for 20 years which considered all the uses to which the subject property could be put? That's what he's stating, even 9 though I had shared with him at least 11 10 comparable leases. 11 But was it -- did you understand Ο. 12 Mr. Tener's position to be that he didn't 13 believe those leases were comparable? 14 Objection to form. MR. WALSH: 15 No, I mean, no, I don't. He said 16 he considered -- he found no leases, this is 17 why I underlined it, which considered all the 18 uses to which the subject property could be 19 put. 2.0 You write, My comments regarding 0. 21 the statement are that this is a 22 representation of the fact that for a 20-year 23 term at this location, a drivethrough pad 24 site is the highest and best use? 25 MR. WALSH: Objection to form.



Page 188 S. Locatell 1 2 Let me read it properly. 3 wrote, your comment to Tom's comment, is that 4 set forth in the paragraph underneath the 5 first bullet point? 6 Α. Yes. 7 So you wrote, My comments regarding this statement are that this is 9 representative of the fact that for a 20-year 10 term at this location, a drivethrough pad 11 site is the highest and best use, right? 12 I wrote that. Α. 13 And you then wrote, It is not, and Q. 14 you capitalize all the letters in not, for a 15 one-story block front retail building, nor is 16 it for an industrial building, both of which 17 are allowed under current zoning, right? 18 Α. Correct. 19 So the two of you disagreed on the 2.0 highest and best use. Would that be fair to 21 say? 2.2 Objection to form. MR. WALSH: 23 Tom -- that's not the only thing we Α. 24 did not agree on.



You at least disagreed on what the

25

Q.

- 1 S. Locatell
- 2 highest and best use for the property was, as
- 3 encumbered by the 20-year lease term,
- 4 correct?
- 5 A. That is correct.
- 6 Q. Is that something that Mr. Nakleh
- 7 would be capable of determining, what the
- 8 highest and best use of the property was as
- 9 encumbered by a 20-year lease term?
- 10 MR. WALSH: Objection to form.
- 11 A. May I answer?
- 12 Q. Yes.
- 13 A. Yes. Mr. Nakleh would. That is
- 14 why I selected him, and felt comfortable with
- 15 him being a neutral here, because he does
- 16 have experience in reading these ground
- 17 leases and he would be capable of concluding
- 18 the highest and best use based upon
- 19 comparable lease transactions which were out
- 20 in the market.
- 21 Q. You had done your best to summarize
- those comparable lease transactions, right?
- 23 A. Correct.
- Q. And the last two sentences, you
- 25 write, If the HBU, I assume that means



- 1 S. Locatell
- 2 highest and best use, was for construction of
- 3 a block front one-story retail building,
- 4 there would be comparable leases. There are
- 5 none.
- 6 So is it your contention that the
- 7 fact that Mr. Tener was unable to find
- 8 comparable leases, evidence of the fact that
- 9 Mr. Tener's proposed use of a one-story
- 10 retail block front building was not a
- 11 possible use?
- MR. WALSH: Objection to form.
- 13 A. It's my opinion that that is one of
- 14 the pieces of evidence, it's not the sole
- 15 piece of evidence.
- 16 Mr. Tener neglected to look at
- 17 comparable leases, full stop. He then did a
- 18 residual analysis that, as I go on to say, is
- 19 riddled with inappropriate assumptions, so
- 20 the combination of a lack of leases for
- 21 similar property types, in addition to the
- 22 fact that there are many leases for 20-year
- 23 terms for comparable property types that are
- 24 not included in Mr. Tener's analysis, as well
- as the inappropriate assumptions he made on



- 1 S. Locatell
- 2 the land residual analysis are indications
- 3 that he has the wrong highest and best use.
- 4 Q. Isn't it fairly common for
- 5 appraisers to have disagreements over whether
- 6 a comp is appropriate or not?
- 7 MR. WALSH: Objection to form.
- 8 Q. I think you can answer.
- 9 A. I would agree that appraisers have
- 10 different opinions of the comparability or
- 11 the degree of comparability of comps, but I
- 12 would point to you and say, Mr. Tener has no
- 13 comparables, not one, not a single comparable
- 14 lease for this assignment and that is, I
- 15 believe, evidence that he didn't research the
- 16 market adequately, he doesn't understand the
- 17 highest and best use of the property and he
- 18 doesn't understand the directions in the
- 19 lease.
- 20 So this is not an issue of Tom and
- 21 I disagreeing as to comparability. He has no
- 22 comparables. He is choosing not to undertake
- 23 the approach that is dictated in the rent
- 24 option addendum.
- 25 Q. But you've been involved in rent



- 1 S. Locatell
- 2 reset appraisals where there is a dispute
- 3 over the applicability of each sides'
- 4 proposed comparables, haven't you been?
- 5 MR. WALSH: Objection to form.
- 6 A. In typical rent reset processes,
- 7 each side has comparables that they submit.
- 8 There is usually overlay of at least some
- 9 portion of those comparables and then there
- 10 are a portion of the comparables that one
- 11 side or another may think is comparable or
- 12 not, but it is highly unusual for one side to
- 13 submit when there is an active market for
- 14 comparable properties, for only one side to
- 15 submit comparable rentals, so this is not a
- 16 scenario where we are disagreeing over the
- 17 comps.
- Tom has not done a comparable
- 19 search. He has not submitted any comps as it
- 20 relates to rental value.
- 21 Q. He did submit comps as it relates
- 22 to sale value, correct?
- 23 A. Yes, he submitted comparables as
- 24 relates to having control over the subject
- 25 property unencumbered.



Page 193 S. Locatell 1 2 You believe that those were 3 inappropriate comparables that Tom had 4 submitted? 5 Α. They were inappropriate comparables 6 and Tom agreed they were inappropriate and so did Mr. Missry. The landlord's position, my understanding is they agreed to -- Tom redid 9 his report under the pretext that they were 10 agreeing that the lease was now subject to --11 the rent redetermination was subject to the term of the lease, it was encumbered, and 12 13 Tom's revised report was meant to reflect for 14 that, but instead of actually being a report 15 that sets forth the valuation under that 16 understanding, acknowledgment, he, instead, 17 did a mishmash of valuations where he took 18 his original valuation which looked at the 19 property as fully unencumbered, and then 2.0 added on a one-paragraph residual that comes 21 up with the same value or potentially even 22 higher for the property when it's encumbered 23 by a 20-year term. So bottom line, you and -- you 24



disagreed with Mr. Tener's report?

25

Page 194 S. Locatell 1 2 MR. WALSH: Objection to form. 3 Mr. Tener's report is incorrect and Α. 4 does not set forth an analysis of the 5 property as encumbered. 6 Is there any reason that Mr. Nakleh 7 could not have made that determination? MR. WALSH: Objection to form. 9 I believe I told you multiple times 10 that I believe Mr. Nakleh would have made that determination and I believe Mr. Nakleh 11 12 would have directed Tom to prepare an 13 appropriate report that dealt with the value 14 of the property per the terms of the rent 15 option addendum. 16 Let's look at the second bullet 17 point. You say, the land -- excuse me, you 18 write that, Tom's comments why he utilized 19 the land residual approach were as follows, 2.0 and the second bullet point is, The land 21 residual technique that Tom does undertake is 22 riddled with inappropriate assumptions, 23 primarily regarding possible rental rates, 24 too high and the construction costs, too low, 25 right?



Page 195 S. Locatell 1 That's correct. 2 Α. 3 Ο. So you, in addition to believing 4 that Mr. Tener didn't correctly identify the 5 highest and best use, is it fair to say that 6 you also believed that his land residual model had inappropriate assumptions? MR. WALSH: Objection to form. 9 Did you believe that Mr. Tener's 10 land residual model had inappropriate 11 assumptions? Yes, I did, I do. 12 Α. 13 What assumptions did you consider Q. 14 to be inappropriate? 15 Well, I list two of them here. 16 rental rate that he concluded to for the 17 retail space that he proposes to build is 18 much too high relative to the amount of 19 vacancies that existed along Atlantic Avenue as of the date of value and in conjunction 2.0 21 with the actual leases that he uses as 22 comparables which involve very small space 23 that are located in noncomparable locations, 24 they are located in pedestrian-driven retail 25 corridors where the rents are much higher per



- 1 S. Locatell
- 2 square foot for very small spaces, so he uses
- 3 incorrect rents to apply to his proposed
- 4 21,000, thereabouts, square foot development.
- 5 In addition, the second point I
- 6 make in this email is that he uses
- 7 construction costs that are far too low for
- 8 how much it actually costs to build in New
- 9 York City. His construction costs, including
- 10 hard and soft costs, are just north of \$100 a
- 11 foot. That is ridiculously low by New York
- 12 City standards.
- I know for certain that KTR has
- 14 access to numerous budgets, numerous reports
- 15 that are done by construction cost experts
- 16 and to put forth an estimate of \$100, plus or
- 17 minus a square foot to build a building in
- 18 anywhere in New York City, let alone this
- 19 area, is, I think, very not credible.
- There are a couple of other points
- 21 as relates to his land residual analysis that
- 22 I didn't specifically lay out in this email,
- 23 but he also does not deduct the cost
- 24 necessary to procure these tenants, these
- 25 potential -- based on his rent comps, it



- 1 S. Locatell
- 2 would take a minimum of 10 tenants to fill
- 3 this space that he is going to be building.
- 4 He doesn't deal with the amount of
- 5 time it would take to find these tenants. He
- 6 doesn't deal with the leasing commission that
- 7 would be involved in executing these leases,
- 8 the legal fees, the downtime, the potential
- 9 TI, TI costs are now and as of our date of
- 10 value, very commonly paid to retail tenants.
- 11 None of those additional costs are reflected
- in Mr. Tener's residual analysis and it has
- 13 the effect of inflating the value that he
- 14 comes up with.
- 15 Q. Do you believe that had Mr. Nakleh
- 16 been given the opportunity to review Mr.
- 17 Tener's report, he would have been able to
- 18 make the same determinations that you just
- 19 listed for me?
- 20 MR. WALSH: Objection to form.
- 21 A. Do I believe that Mr. Nakleh would
- 22 have noted the same errors in Tom's report,
- 23 yes.
- Q. Yes. So do you believe that Mr.
- 25 Nakleh would have noted the same issues in



Page 198 S. Locatell 1 2 Mr. Tener's report? 3 MR. WALSH: Objection to form. As it relates to the land residual 4 Α. 5 approach, yes, but, again, I go back to the 6 point that Tom Tener's report is not a report that meets the standards of what's asked for to determine the rental value of the subject 9 property for the purposes of the rent 10 renewal, so whether Mr. Nakleh -- I certainly 11 think Mr. Nakleh is smart enough, 12 knowledgeable enough and experienced enough 13 to recognize the errors in the specific data 14 as relates to Mr. Tener's residual analysis, 15 but the overriding issue would be that Mr. 16 Nakleh would have the opinion that Mr. 17 Tener's report is not an accurate estimate of the rental value per the terms of the rent 18 19 option addendum. 2.0 MR. KOH: Let's bring up what is 21 marked as Exhibit U, please. I'm sorry, 2.2 it's No. 29. Let's mark it as Exhibit 23 It's a two-page document bearing 24 Bates stamp No. MCD 005443. 25 (Exhibit UU, document bearing Bates



Page 199 S. Locatell 1 2 stamp No. MCD 005443, marked for 3 identification.) Α. Yes. 5 Q. Do you recognize UU? I do. Α. 7 Tell me what it is, please. I believe this is just a 9 continuation of the email chain you just 10 asked me about previously. 11 On October 25th, Mr. Meyer writes Ο. 12 to you, Hi, Sharon, I'm having trouble 13 articulating how Tom incorporated the lease 14 into his analysis. It seems that it played a 15 role in his land residual calculation. Can 16 you explain that? 17 And, in fact, you responded and 18 attempted to explain it, am I correct? That is correct. 19 Α. 2.0 Ο. You write, Tom's land residual 21 analysis technically does incorporate the 22 encumbrance issue because he projects only a 23 20-year holding period, right? 24 Α. That is correct, that's what I 25 wrote.



- 1 S. Locatell
- 2 Q. But then you go on to say that Mr.
- 3 Tener is assuming that a building is
- 4 constructed and leased out for a period of 20
- 5 years, he deducts the cost to construct, as
- 6 amortized over a 20-year period, and the
- 7 resulting value is the land value as
- 8 encumbered. Then you say, The problem is not
- 9 methodology, but his individual assumptions.
- 10 The rent is too high and the construction
- 11 costs are too low and he does not appear to
- 12 deduct any downtime for actually constructing
- 13 the building, right?
- 14 A. Yes, all of which I just explained
- 15 to you previously.
- 16 Q. The problem then is the assumptions
- 17 that Mr. Tener had made, right?
- 18 MR. WALSH: Objection to form.
- 19 Q. The problem with the land residual
- 20 analysis in Mr. Tener's report was the
- 21 assumption that he made?
- MR. WALSH: Objection to form.
- Q. Isn't that what you told Mr. Meyer?
- 24 A. Yes, and that's what I told you
- 25 numerous times in the last half hour. The



Page 201 S. Locatell 1 2 problem with his residual analysis is that it 3 is riddled with incorrect assumptions and 4 analyses. 5 MR. KOH: Let's bring up -- let me 6 make sure I get this one correct, No. 31, please, in the stack, which is another October 25, 2019 email from you to Mr. Meyer. 10 Q. Do you recognize that one? 11 I do. Α. 12 (Exhibit VV, October 25, 2019 email 13 from Ms. Locatell to Mr. Meyer, marked 14 for identification.) 15 Can you tell us what Exhibit VV is? Yes, this was, as I said a number 16 17 of times, Mr. Tener provided a very 18 abbreviated version of a residual analysis. 19 He has one paragraph of narrative and what I 2.0 was trying to do here was recreate his 21 conclusion, the range of his conclusion which 22 he reported to be, I believe, 1.31 million to 1.478 million, that's the net fallout value 23 24 to the land. 25 You remember he values the land,



- 1 S. Locatell
- 2 assuming it's unencumbered and you have
- 3 control of it in perpetuity, I think 1.348
- 4 million and, here, he is showing you that if
- 5 you have it for 20 years, it could
- 6 potentially be worth more, 1.478 million, so
- 7 this is a snapshot. It's actually a picture
- 8 of an Excel that I put together to try to
- 9 recreate how he got to his numbers.
- 10 Q. I'm correct that you put this Excel
- 11 together?
- 12 A. Yes. If you will see at the
- 13 bottom, I list some of the costs that he
- 14 neglects to reflect for at all in his
- 15 analysis.
- 16 Q. So you understood what Mr. Tener
- 17 had done, but you didn't think he had done it
- 18 properly. Would that be fair to say?
- MR. WALSH: Objection to form.
- 20 A. He did not do it properly, that's
- 21 fair to say, yes.
- 22 Q. You explained what Mr. Tener had
- 23 done and why it was improper in this series
- 24 of emails, right?
- MR. WALSH: Objection to form.



- 1 S. Locatell
- 2 A. I'm sorry, I missed the question.
- 3 Q. The question is, isn't it true that
- 4 you explained what Mr. Tener had done and why
- 5 you believed it was improper in this series
- 6 of emails that we've looked at since our last
- 7 break?
- 8 MR. WALSH: Objection.
- 9 A. Yes, thus far, these emails are
- 10 indicating that the areas in which Mr.
- 11 Tener's analysis is wholly incorrect, yes.
- 12 Q. And if you could explain to Mr.
- 13 Meyer, I presume you could have also
- 14 explained it to Mr. Nakleh, right?
- MR. WALSH: Objection to form.
- 16 A. I could explain -- I'm a very
- 17 experienced appraiser, I could explain how to
- 18 correctly do appraisals to anybody who needs
- 19 explanation, yes.
- 20 Q. As an experienced appraiser, do you
- 21 believe that Mr. Nakleh would have been able
- 22 to uncover the purported errors in Mr.
- 23 Tener's appraisal methodology?
- MR. WALSH: Objection.
- 25 A. I believe that Marc would recognize



- 1 S. Locatell
- 2 that this is an inaccurate and not credible
- 3 presentation of a land residual.
- 4 I also believe that the larger
- 5 issue is that he would have found Mr. Tener's
- 6 report incorrect from the get-go and he would
- 7 have required him to do a report that was
- 8 responsive to the lease which dictates you
- 9 look for lease comparables when available and
- 10 takes into account term. Mr. Tener's report
- 11 did not do that.
- 12 Q. Couldn't Mr. Nakleh have also
- 13 simply agreed with your reports?
- MR. WALSH: Objection to form.
- 15 A. Yes, he could have, but if he did
- 16 not agree, as I said before, the final
- determination is to average the three numbers
- 18 and it appears to me that Mr. Tener was
- 19 trying to submit a report that the proceeding
- 20 would be bound by that was higher than
- 21 substantiated by a correct and required
- 22 reading of the lease and the reason I say
- 23 that, I don't say that lightly, but the fact,
- 24 again, that Mr. Tener's conclusion of value
- 25 for the site when you are holding it for a



- 1 S. Locatell
- 2 20-year term, is equal to or potentially
- 3 greater than the conclusion of value for the
- 4 subject site when you hold it forever is
- 5 incredulous.
- 6 Q. Do you believe Mr. Tener was being
- 7 deliberately deceptive?
- 8 MR. WALSH: Objection to form.
- 9 A. I did not say that. I said that I
- 10 believe Mr. Tener submitted a report that is
- 11 not responsive to the lease document that we
- 12 are required to by accepting the assignment
- 13 produce and I believe that Mr. Nakleh, acting
- 14 as the third appraiser and recognizing the
- 15 fact there was a potential to average these
- 16 numbers, would have gone back to Tom and
- 17 directed him to do a report that was
- 18 responsive to what the lease was directing us
- 19 to do.
- 20 Q. Do you believe Mr. Tener was being
- 21 uncooperative?
- MR. WALSH: Objection to form.
- 23 A. I didn't say that. We never got to
- 24 the point of actually interacting with Marc
- 25 or submitting our reports to him as far as I



Page 206 1 S. Locatell 2 remember. 3 I believe that -- I think you asked 4 me previously if Marc had even been 5 officially retained, so I'm not saying that Tom was being uncooperative. I'm saying that his report was not prepared correctly and I do believe that if we continued along the process, that Mr. Nakleh would have had 10 issues with the report that KTR put forth as 11 being responsive to what we were directed to 12 do per the terms of the option agreement or 13 option addendum. 14 MR. KOH: Let's bring up the next 15 document, please, which is No. 33 on the 16 stack, Nat. It's described as Locatell 17 Notes 2, which may not be an accurate 18 description. Please mark it as WW. 19 (Exhibit WW, Locatell Notes 2, 2.0 marked for identification.) 21 This document was produced from Q. 22 your files, Ms. Locatell. I'm wondering if 23 you could tell us what it is. 24 It's notes that look like the top Α. 25 half of the -- this is my writing the top



- 1 S. Locatell
- 2 half of the notes relate to the subject
- 3 property, and then there is a sticky that
- 4 looks like it relates to another -- I don't
- 5 know what Elder Care has. I was doing a site
- 6 on Lexington Avenue around this time, so I
- 7 think this sticky is representative of a note
- 8 for a job on Lexington Avenue in Manhattan
- 9 and then also a job on Fulton Street that we
- 10 -- that Jeff Sutton --
- 11 Q. When I saw this, I assumed that the
- 12 sticky was not part of this assignment.
- Do you share that assumption?
- 14 A. Yes.
- 15 O. Let's talk about the rest of the
- 16 document then. It appears to be a sketch of
- 17 this site and you were sketching -- tell me
- 18 what you were sketching and why?
- MR. WALSH: Objection to form.
- 20 A. I was -- the subject site has three
- 21 frontages and two zoning classifications, so
- 22 I was sketching here the layout and trying to
- 23 determine the square footage that lied within
- 24 the or lies within the M1-1 district versus
- 25 the R6B district, so that's what this is.



- 1 S. Locatell
- 2 O. Is that is what is reflected in the
- 3 column on the far right on the top part of
- 4 this beginning with 2,500 M1-1?
- 5 A. I believe so. I can't speak to
- 6 it's accuracy. These are working notes, so
- 7 the numbers may be different, but it was --
- 8 yes, it's looking at the site relative to its
- 9 zoning and relative to its layout, what the
- 10 frontages on Atlantic, Pacific and
- 11 Vanderbilt.
- 12 Q. Below that column, there is a
- 13 notation that says 2.4 FAR.
- 14 What does that mean?
- 15 A. FAR stands for floor area ratio and
- 16 that is the zoning metric that allows you to
- 17 determine what the gross building area that
- 18 can be constructed on a site is relative to
- 19 its site size.
- Q. How did you determine that the FAR
- 21 for this property was 2.4?
- MR. WALSH: Objection to form.
- Q. Did you determine that the FAR for
- 24 this property was 2.4?
- 25 A. I don't believe I did. I believe



- 1 S. Locatell
- 2 M1-1 is a 1 FAR and R6B is a 2, but, again,
- 3 these are working notes, they may have been
- 4 doodles before we actually looked at what the
- 5 zoning is.
- I, unfortunately, cannot remember
- 7 every FAR allocation to every zoning
- 8 classification I do. I have to look them up
- 9 on occasion.
- 10 Q. Then there seems to be a line that
- 11 says dollar sign, 8.5 million.
- 12 What does that refer to?
- 13 A. I don't know, but I believe -- one
- 14 second, please.
- 15 I believe these are notes that were
- 16 prepared in conjunction with us looking at
- 17 the value of the site unencumbered because if
- 18 you go back to document 6, which is exhibit
- 19 -- Exhibit H, this is the report we did
- 20 December 12, 2018, which looked at the
- 21 property as a vacant and unencumbered and you
- 22 will see that on page -- I think it's page 5,
- 23 you will see there is a little zoning chart
- 24 that ties to the notes on the exhibit you are
- 25 showing me, currently in terms of the site



- 1 S. Locatell
- 2 size that's located within each zoning
- 3 district and what the FAR is.
- 4 And then our final conclusion,
- 5 assuming this site was fully unencumbered,
- 6 not per the terms of the lease, mind you, was
- 7 roughly 9 million, 9.9 million, so I believe
- 8 this yellow pad were notes that were written
- 9 when this was being prepared.
- 10 Q. There is a notation that says M1-1
- 11 self storage, not IB maybe.
- 12 What does that mean?
- 13 A. M1-1 means that -- M1-1 self
- 14 storage means could you develop self storage
- 15 in that district.
- I don't know what IB means or I
- don't recall what I was referring to there.
- 18 Q. The line underneath that, is that
- 19 C8-2?
- 20 A. Yes.
- Q. What does that mean?
- 22 A. That is another zoning district.
- Q. Why is it on this page with the
- 24 information relevant to 840 Atlantic Avenue?
- MR. WALSH: Objection to form.



Page 211 S. Locatell 1 2 If you know. 3 Α. I don't know. Again, these are 4 notes --5 Q. I understand. Α. I don't know why it's there. MR. KOH: Let's bring up the next document, which is No. 32 in my stack, Nat, marked Locatell Notes 1 and, this, 10 you may need to rotate, there is a drop 11 down that says, rotate pages. Keep 12 doing that until you get it so you could 13 see it. These documents were also 14 produced to your files. 15 Do you recognize what this is? 16 This looks like, this is -- I 17 should say where it says 840 Atlantic Avenue, 18 that's Ellen Benjamin's writing. The rest of 19 it looks like my writing. So they're my notes from a call with McDonald's that 2.0 21 occurred on October 24, 2019 and there are 22 some phone numbers there. It just turned on 23 its own. 24 That's not supposed to happen. 25 don't know why that did.



Page 212 S. Locatell 1 So the remainder of the notes look 2 3 like that is my handwriting. 4 So this is notes that you were Q. 5 taking during this call? 6 Yes, they're notes. I take notes 7 typically during phone calls and -- not always, but, you know, I do if there is --9 usually, if I had a pad in front of me, I'm a 10 doodler, but, in any case, I take notes as to 11 what I tell the client and I take notes as to 12 what the client tells me, so it's difficult 13 to -- I would assume that the first three are 14 notes that I told them because these were my 15 concerns about Tom's report. 16 (Exhibit XX, Locatell Notes 1, 17 marked for identification.) 18 Α. I believe what these are, it says 19 below, this was a call between Sam, Tom 2.0 Morris, Carol Mike and myself. 21 That call, did that happen on or 22 about October 24th, is that the call that we 23 are talking about here? 24 I'm assuming it was around then. Α. 25 There is a line that underlines. I know when



- 1 S. Locatell
- 2 I take notes, many times I will have notes
- 3 for different jobs on the same page and
- 4 sometimes I put a line underneath to separate
- 5 them, so I'm sure the call, if it wasn't at
- 6 1:30 at 10/24, it was around that date, I
- 7 don't recall specifically.
- 8 Q. Let's take a look at the second
- 9 page.
- 10 A. Yes.
- 11 Q. At the top, there is a notation
- 12 that said, Conclusion supported 1.348 M.
- 13 What does that refer to?
- 14 A. You have to start at the previous
- 15 page because I believe the last three lines,
- 16 I had asked Tom why he left in his land value
- 17 as unencumbered and he left it in because
- appraiser compared the 1.31 million to 1.478
- 19 million per year [original GL conclusion] and
- 20 conclusion supported his 1.348 million, so
- 21 I'm quoting here or paraphrasing why Tom --
- 22 what Tom's explanation was for the reason
- 23 that he included an inappropriate valuation
- 24 in this revised appraisal that is supposed to
- 25 correct for the fact that he did not take



- 1 S. Locatell
- 2 into account the encumbrance of the lease.
- 3 Q. In the -- looking at that page 2
- 4 that I drew your attention to right below
- 5 where it says, Conclusions supported 1.348 M,
- 6 there is an arrow and then it's underlined.
- 7 It says, Mike.
- 8 Can you tell me what it says after
- 9 that? I'm having a little trouble reading
- 10 some of that.
- 11 A. My shorthand, I can suss out, I
- 12 think, generally what I was referring to
- 13 here. I think Mike had asked -- we had a
- 14 discussion, likely prompted by Mike Meyer
- 15 about why the appraisal compared -- the
- 16 appraisal comps were compared. There were no
- 17 ground leases that were only 20 years.
- 18 Remember, Tom, in coming up with
- 19 his rental value, his original rental value
- 20 for the property assumed -- reported that he
- 21 had looked at a number of leases in the range
- of 35 or so and he had looked at the ratios
- 23 those leases had provided to set the ground
- 24 rent amount and Tom had said he had looked at
- 25 all -- all of the leases he had looked at



- 1 S. Locatell
- 2 were 49-year leases and I think Mike had
- 3 said -- was asking why he hadn't looked at
- 4 any 20-year leases, given that was the term
- 5 that we were constrained by in evaluating the
- 6 subject property.
- 7 Q. And how did Mr. Tener respond?
- 8 A. I don't recall. He was very, you
- 9 know -- he never really addressed the fact
- 10 that he was using market data that was, you
- 11 know, 50 years or greater old in coming up
- 12 with a current market value, so I don't know
- 13 that he had any real answer other than, well,
- 14 that's what I had available and that sort of
- 15 thing.
- 16 O. And below that line, there is -- I
- see the words 20 YR, which I assume to be
- 18 year.
- 19 What is before that?
- 20 A. LR, I'm assuming that stands for
- 21 land residual, land residual-20 year,
- 22 one-story retail onsite fully amortized over
- 23 lease term as any one. This was what Tom
- 24 responded to as to how he did the land
- 25 residual analysis.



- 1 S. Locatell
- 2 Q. Then below that, a couple of lines
- 3 down, there is a line that begins with the
- 4 word, Morris.
- 5 Can you read that to me?
- 6 A. It says, Morris interject. Why did
- 7 analysis not same comps as Sharon. Why not
- 8 helpful.
- 9 Q. Were you trying to paraphrase or
- 10 quote Mr. Missry there?
- 11 A. I guess, I would not want to
- 12 paraphrase Mr. Missry, I actually don't know
- 13 what that refers to.
- 14 O. In the column, there is a notation
- 15 that says, HBU, and then there is a word
- 16 underneath that. Is that disingenuous?
- 17 A. Yes, that was my comment.
- 18 Q. That was your comment. It's next
- 19 to the word Mike understand how appraisal
- 20 compliant with lease.
- 21 So what exactly were you saying was
- 22 disingenuous there?
- 23 A. I was saying his highest and best
- 24 use was disingenuous. I wasn't saying Mike
- 25 was disingenuous, I was saying Tom's highest



- 1 S. Locatell
- 2 and best use conclusion was disingenuous. He
- 3 neglected to consider the actual leases that
- 4 were in place for comparable corridors.
- 5 That's what I was saying was disingenuous.
- 6 Mike was trying to understand how Tom's
- 7 appraisal was compliant with the lease,
- 8 that's what that comment meant.
- 9 Q. At the bottom of the page, there is
- 10 a darker rendition of the word, Morris, and
- 11 can you read to me what it says underneath
- 12 that?
- 13 A. Yes. That is an example of my
- 14 doodling. Morris, this report complies, are
- 15 you --
- 16 Q. Would that word be, drawing a line
- in the sand? That's what it looks like to
- 18 me?
- 19 A. That seems like it. Are you
- 20 drawing a line in the sand?
- 21 Q. So what did you understand Mr.
- 22 Missry to mean by that?
- 23 A. I guess he was arguing, my
- 24 recollection is that he was arguing that
- 25 Tom's report was compliant, even though it



- 1 S. Locatell
- 2 had a valuation based on an unencumbered
- 3 methodology and then he was asking, Are you
- 4 drawing a line in the sand? I don't recall
- 5 what that was in reference to.
- 6 O. Then there is some words after that
- 7 and I can't make out the next word. Can you
- 8 tell me what that is?
- 9 A. It says, I have not done HBU or
- 10 used ground leases.
- 11 Q. Right. Who was saying that?
- 12 A. I don't know.
- 13 Q. Then there is a word before those
- 14 parenthesis. Do you know what that word is?
- 15 A. Nuff fu [sic]. I have no idea what
- 16 that means, sorry.
- 17 Q. You don't have to apologize. If
- 18 anybody read my notes, they would probably be
- 19 horrified, too. Sometimes it just happens
- 20 that way.
- Let's turn to the next page,
- 22 please.
- 23 A. I'm trying to turn it, it's not --
- 24 okay. Now, it's going. Got it. I'm there.
- Q. At the top of the page, it says,



- 1 S. Locatell
- 2 Mike, third appraiser.
- 3 Do you know what that refers to?
- 4 A. No. Maybe we were discussing the
- 5 third appraiser or Mike brought up the third
- 6 appraiser.
- 7 O. And then there is a line that
- 8 begins, Morris. Can you explain -- can you
- 9 tell me what that says?
- 10 A. It looks like there was a
- 11 discussion being had about what the procedure
- 12 would be with the third appraiser.
- Morris, last paragraph of first
- 14 page. If two can't agree, appoint third.
- 15 Third does his job and issues letter opinion,
- 16 then you take the average.
- 17 Again, that's where I go back to
- 18 the average I was discussing earlier, so
- 19 that's what Morris was stating.
- 20 Q. Then you write, You disagree. What
- 21 does that mean? Who was disagreeing with
- 22 what?
- 23 A. Well, I disagreed. I told you, I
- 24 disagree on the reading of that.
- 25 Q. Okay. Was --



- 1 S. Locatell
- 2 A. It might have been Morris was
- 3 saying I disagree because he wrote, you
- 4 disagree. I was writing what he said most
- 5 likely.
- 6 Q. It then says, If continues to
- 7 maintain position, then we will go to court.
- 8 Who brought up the idea of going to
- 9 court?
- 10 A. It seems like it was Morris. He
- 11 said the notes here are that he is explaining
- 12 what he thinks happens and then he is saying,
- 13 we disagree, meaning, myself and the landlord
- 14 and then he is saying, if continued to
- 15 maintain this position, and you can see I
- 16 tried to write like a little quote by the
- 17 then, I recognize my little quotation marks,
- 18 then we will go to court.
- 19 Q. Aren't you quoting Mr. Meyer here?
- 20 A. No, this is Morris, this is all
- 21 Morris notes. Morris -- Mike doesn't start
- 22 speaking until after. Morris tells us we are
- 23 going to be backing them into a corner and
- 24 they will go to court and then Mike responds
- 25 below, so everything above was Morris.



- 1 S. Locatell
- Q. At the bottom of the page, there is
- 3 some small print. It says in the column --
- 4 Can you tell me what that says?
- 5 A. After Morris says, We are going to
- 6 court?
- 7 Q. Yes. The only writing in the left
- 8 column on this page begins with DIFF.
- 9 A. Difference, I'm assuming,
- 10 difference in methodologies, differ in
- 11 results.
- 12 Q. Was that a note to yourself?
- 13 A. No, this is all Morris talking now.
- 14 Above, I do the dash, Morris, and Morris is
- 15 arguing, they don't want to argue that we are
- 16 going to court and they came up with their
- 17 own interpretation of the lease, so this is
- 18 me, I believe this is me paraphrasing what
- 19 Morris was saying at that point.
- 20 Q. And you say -- can you read to me
- 21 the sentence that is next to the arrow at the
- 22 bottom of the page?
- 23 A. Come up with own interpretation of
- 24 lease and I can't make out --
- Q. Does it say, do his own thing?



- 1 S. Locatell
- 2 A. And do his own thing. Happy to
- 3 take your view on that. Again, this is
- 4 Morris speaking.
- 5 Q. Let's take a look at the last page,
- 6 please.
- 7 A. Okay. There we go.
- 8 Q. At the top, you wrote, For benefit
- 9 of everyone on call. Give us thoughts how
- 10 process will continue.
- 11 Who was saying that, if you
- 12 remember?
- 13 A. I believe Mike, because I have
- 14 noted over to the side what Morris said and
- 15 this sounds more like Mike than Morris. He
- 16 says, For the benefit of everyone on the
- 17 call, give us thoughts on how the process
- 18 will continue. The appraisal piece. We need
- 19 to determine if Tom's analysis is compliant
- 20 with the lease. Morris is obviously arguing
- 21 there is nothing to be determined, he
- 22 believes that Tom's analysis is compliant and
- 23 so I wrote over on the side, Morris, you
- 24 don't like it?
- 25 Q. Then under that, you say, intent --



- 1 S. Locatell
- 2 A. I was pointing out that Morris was
- 3 saying you don't like it and then Mike said,
- 4 Instruct the third appraiser to do an
- 5 estimate without the analysis if no comp
- 6 leases. Morris recommended he'll --
- 7 Q. What does it say under that?
- 8 A. He'll and Fed. He'll will take out
- 9 sales approach because land residual is only
- 10 appropriate approach because no 20 year,
- 11 meaning, no control after 20 year. Send
- 12 email on how they got to land residual. Mike
- 13 sit tight until Tuesday.
- 14 Q. Was send email and how they got to
- 15 land residual, was that a request that Mike
- 16 was making of you?
- 17 A. I believe so, it was likely. You
- 18 showed me an exhibit earlier that had my
- 19 Excel, a picture of my Excel where I
- 20 attempted to recreate Tom's residual based on
- 21 the data he had provided in his report. I
- 22 believe that email was probably in response
- 23 to this.
- It sounds like he was asking me how
- 25 to do that because if you will see, I have



- 1 S. Locatell
- 2 two hard lines after Morris speaks and,
- 3 usually, I would put something like that if
- 4 it was closed, what I was -- the conversation
- 5 was closed and then I said, send email to
- 6 Mike and wait, so I'm sure that sit tight was
- 7 a direction from my client.
- Q. Just so I'm clear, in the portion
- 9 above, did, in fact, Morris say that or offer
- 10 to take out the sales approach and only do a
- 11 land residual analysis?
- 12 A. Morris recommended he will take out
- 13 sales approach because the land residual is
- 14 the only applicable approach.
- 15 O. And I take it McDonald's never
- 16 agreed to that, as far as you know?
- 17 MR. WALSH: Objection to form.
- 18 A. I don't know, I have no knowledge
- 19 of that.
- 20 MR. KOH: Let's bring up what is
- No. 34 in this stack, please.
- Q. And these are more notes. They may
- 23 not be yours. I'm still trying to figure
- 24 this out, but it's lengthy and they seem
- 25 disjointed and I'm trying to figure out if



- 1 S. Locatell
- 2 any of these are your notes, so if you could
- 3 page through the document and let me know
- 4 which of these pages are your notes, I think
- 5 we should start there. This has been
- 6 previously marked as Exhibit DD.
- 7 A. Most all of these notes are Ellen
- 8 Benjamin's.
- 9 Q. Some are yours, I think, right?
- 10 A. That's correct. Would you like me
- 11 to tell you which pages are mine?
- 12 Q. That would probably be helpful, but
- 13 I think I can probably guess. Let's get you
- 14 to confirm that.
- 15 A. Page 2, the white paper.
- 16 Q. Okay.
- 17 A. No. 6, the one that's on its side.
- 18 Q. That has your telltale doodles?
- 19 A. That's right.
- Q. They say, I can't learn anything.
- 21 What else is yours?
- 22 A. I'm not sure if there is anything
- 23 else. There may be one more I saw.
- Q. I think there is. Take your time.
- A. Yes, page 19 is mine and page 20.



- 1 S. Locatell
- 2 Actually, page 20 has some of Ellen's writing
- 3 on there, too, but it's mostly mine. I
- 4 believe the rest is all Ellen's.
- 5 Q. Let's focus on just yours. Let's
- 6 skip page 2 because I think I understand what
- 7 that's about. Let's go to the one I think
- 8 you said was page 9, which is the one on its
- 9 side, which I'm happy to have you rotate.
- 10 A. The rotation for me is -- I don't
- 11 know how I'm rotating, it rotates when I
- 12 hover.
- 13 Q. You have to click and it appears to
- 14 me to only rotate in one direction, but there
- 15 it is.
- Just bear with me while I review
- 17 this. This seems to be -- it contains a
- 18 couple of dates. 9/9/19 and July 10th.
- 19 Can you explain what the two dates
- 20 are?
- 21 A. No. If you see below on the
- 22 right-hand side, I say, One week in August
- 23 for daughter's B day. Three-year sabbatical.
- 24 Carol may have been telling me when she was
- 25 going to be away in on vacation in August.



- 1 S. Locatell
- 2 Q. These notes were probably written
- 3 in July, not in September, you can't say for
- 4 certain?
- 5 A. I can't say for certain.
- Q. Let's go to the other pages, which
- 7 I believe you identified as 19 and 20 --
- 8 A. You are right, 19 and 20, I'm
- 9 there.
- 10 Q. On page 19, it says, 80 Atlantic
- 11 Avenue on the top and above that, there is a
- 12 word that says, Liz, and then I can't read
- 13 what it says.
- Does that have anything to do with
- 15 840 Atlantic Avenue?
- 16 A. Liz Genovese was another MAI
- 17 appraiser, so she may have been someone we
- 18 were thinking about as a potential neutral.
- 19 Q. Do these notes reflect, at least at
- 20 the top, an attempt to select a third neutral
- 21 appraiser?
- 22 A. Yes. I can't tell you whether
- 23 these notes are notes that I had in a
- 24 conversation with Tom or notes that I had a
- 25 conversation with client, but these were



- 1 S. Locatell
- 2 people who I would typically put on my list
- 3 as qualified appraisers to act as a neutral.
- 4 Q. Then below that, there is a section
- 5 that says, Comps, and next to that, does that
- 6 say Bensonhurst?
- 7 A. Yes.
- 8 Q. And then there are two numbers, 250
- 9 K and 300 K.
- 10 What does this refer to?
- 11 A. I don't know. A comp in
- 12 Bensonhurst maybe somebody told me about.
- 13 Q. Below that, there is a line that
- 14 says, 4.5 mill Ozone Park, and then I think
- 15 it says stone.
- 16 A. Store.
- 17 Q. Do you know what that refers to?
- 18 A. I have no idea.
- 19 Q. Is that another potential comp that
- 20 you were discussing with someone?
- 21 A. I don't know. I mean, it could be
- 22 the amount some store grosses because it says
- 23 it's a mall deal and it's 10 percent to
- 24 sales, so I don't know what this is.
- 25 Again, remember, around this time,



- 1 S. Locatell
- 2 I was also working on something in Whitestone
- 3 which was located in more of like a strip
- 4 mall, so this might be something having to do
- 5 with that job and not the subject property.
- 6 Q. Then you say, ground lease, with an
- 7 arrow, don't pay based on sales.
- 8 Do you know what that means?
- 9 A. Yes, they don't pay rent, based on
- 10 the sales they do, at whatever site this is.
- 11 Q. That's a discussion of what is
- 12 going on at that particular site?
- 13 A. Yes.
- 14 O. I see. And the 4.3 million. Does
- 15 that reference that particular site, as well?
- 16 A. Yes, it appears to, yes.
- 17 Q. The next page, it says, BKLYN at
- 18 the top left corner, and then it says 840,
- 19 Madison is crossed out and it says Atlantic
- 20 Avenue, so that refers to this property,
- 21 right?
- 22 A. It does. That's Ellen's writing,
- 23 the shorthand for Brooklyn and Atlantic
- 24 Avenue. The rest is my writing and I think I
- 25 was working on a mediation involving an 800



- 1 S. Locatell
- 2 block located Madison Avenue property during
- 3 this timeframe, so she was correcting the
- 4 note.
- 5 Q. It says, Hanging hat on language.
- 6 Pure appraisal proceeding.
- 7 Do you know what that refers to?
- 8 A. It means it's -- the lease calls
- 9 for an appraisal proceeding and I think it's
- 10 referencing the language in the rent option
- 11 addendum, I'm assuming.
- 12 Q. Do you remember who was hanging
- 13 their hat on language?
- 14 A. No, both parties were, both parties
- 15 were reading the language as to how you
- 16 proceed in the appraisal proceeding
- 17 differently.
- 18 Q. Below that, there is a line that
- 19 says -- a solid line and it says, Land use,
- 20 ask Jennifer.
- Do you know what that refers to?
- 22 A. That would be land use attorney,
- 23 Jennifer.
- Q. Do you know why that is written
- 25 here?



Page 231 S. Locatell 1 2 I don't remember her last name, but 3 it may have been a land use attorney that I 4 was going to recommend to the client to reach 5 out to, which, again, I believe they didn't 6 ever do. Again, just so you are aware, Mr. 8 Koh, that line across, when I take notes, 9 again, I put a line across, so that notation 10 doesn't relate to -- likely, to the notes 11 that I was making above, just so you are 12 aware. It could be a separate assignment, a 13 different job, a different day definitely, 14 but... 15 Q. Thank you for that clarification. 16 MR. KOH: It's about 4:25. I would 17 like to take a break now and we will see 18 how much more, if any, I want to do at 19 this point. 2.0 (Recess.) 21 MR. KOH: Thank you for coming in 22 today remotely, Ms. Locatell. Unless 23 Mr. Walsh has questions, I think we are 24 done. 25 MR. WALSH: I just have one place I



Page 232 S. Locatell 1 2 want to follow-up on. 3 EXAMINATION BY 4 MR. WALSH: Ms. Locatell, if you could pull up 5 6 Exhibit LL, it's document 16. 7 Α. Yes. So on the bottom of the first page, 9 there is an email from Tom to Marc and he 10 talks about forwarding conflicts disclosures. 11 On the next page, top of the next page, he 12 says, Thanks and have a great weekend. 13 Do you see that? 14 Α. Yes, I do. 15 Then Marc responds to that on May 31, 2019, 11:02 and writes, Thanks for the 16 17 update. I will sit tight. Have a good 18 weekend to all and then you respond, Thanks. 19 Looks like it will be another beauty. 2.0 You testified before about what 21 that may mean. Do you think that could have 22 been referring to the weather that weekend? 23 I think it was. That's the problem 24 when you get asked questions referring to 25 information, things you might have said in an



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Page 233
                   S. Locatell
 1
 2
     email two years ago, but, yes, I think I was
     referring to the weekend.
 3
 4
               So you were saying, essentially, it
          Q.
     looks like it will be another beautiful
 5
     weekend. Is that what you think you were
 6
     trying to say?
          Α.
               Yes.
 9
               MR. WALSH: I have no further
10
          questions.
11
               MR. KOH: I don't have any
12
          follow-up.
13
               (Time noted: 4:34 p.m.)
14
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| 11 | EXHIBIT                              |      |          |
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| 13 | EXHIBIT                              | PAGE |          |
| 14 | Exhibit GG November 20, 2018 email   | 18   |          |
| 15 | From Ms. Locatell to Ellen           |      |          |
| 16 | Benjamin                             |      |          |
| 17 | Exhibit HH Documents bearing Bates   | 99   |          |
| 18 | Stamp No. MCD 003543 and MCD         |      |          |
| 19 | 003544                               |      |          |
| 20 | Exhibit II Document bearing Bates    | 102  |          |
| 21 | Stamp No. MCD 003349                 |      |          |
| 22 | Exhibit JJ Email dated May 20th from | 109  |          |
| 23 | Mr. Tener to Marc Nakleh copied      |      |          |
| 24 | to Sharon Locatell                   |      |          |
| 25 |                                      |      |          |
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| 9  | Exhibit LL Documents bearing Bates | 125  |          |
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| 11 | MCD 003466                         |      |          |
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| 13 | Stamp No. MCD 005436               |      |          |
| 14 | Exhibit NN Document bearing Bates  | 152  |          |
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| 16 | Exhibit 00 Document bearing Bates  | 157  |          |
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| 20 | MCD 003521                         |      |          |
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| 7  | Stamp No. MCD 001733 through       |      |          |
| 8  | MCD 001749                         |      |          |
| 9  | Exhibit TT Documents bearing Bates | 186  |          |
| 10 | Stamp No. MCD 005310 and MCD       |      |          |
| 11 | 005311                             |      |          |
| 12 | Exhibit UU Document bearing Bates  | 198  |          |
| 13 | Stamp No. MCD 005443               |      |          |
| 14 | Exhibit VV October 25, 2019 email  | 201  |          |
| 15 | from Ms. Locatell to Mr. Meyer     |      |          |
| 16 | Exhibit WW Locatell Notes 2        | 206  |          |
| 17 | Exhibit XX Locatell Notes 1        | 212  |          |
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CERTIFICATE I HEREBY CERTIFY that the foregoing proceedings were duly sworn by me and that the proceedings are a true record. Registered Professional Reporter Dated: (The foregoing certification of this transcript does not apply to any reproduction of the same by any means, unless under the direct control and/or supervision of the certifying reporter.) 

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 2
               ACKNOWLEDGMENT OF DEPONENT
 3
               I,
                                         , do hereby
     certify that I have read the foregoing pages,
 4
     and that the same is a correct transcription
     of the answers given by me to the questions
 5
     therein propounded, except for the
     corrections or changes in form or substance,
     if any, noted in the attached Errata Sheet.
 6
 7
     SHARON LOCATELL
                                     DATE
 9
10
     Subscribed and sworn
11
     to before me this
                                        , 2021.
            day of
12
     My commission expires:
13
14
     Notary Public
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